

Crossbar Alternative Provision
Policy Book
Academic Year 2022/23

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Administration of Medicines Policy

Introduction

Most students will at some time have a medical condition that may affect their participation in activities at Crossbar Alternative Provision and for many, this will be short-term. Other students have medical conditions that, if not properly managed, could limit their access to education. Most students with medical needs are able to attend college regularly and, with some support from Crossbar Alternative Provision, can take part in most normal college activities. Crossbar Alternative Provision is committed to ensuring that students with medical needs have the same right of access as other students.

There is no legal duty that requires colleges and staff to administer medication, this is a voluntary role. The 'duty of care' extends to administering medication in exceptional circumstances, and therefore it is for colleges to decide their local policy for the administration of medication.

Prescription Medication

Prescription medicines should be administered at home wherever possible, for example medicines that need to be taken 3 times a day can usually be taken before college, after college and at bedtime. Parents and students are encouraged to ask the GP to whether this is possible. Prescription medicines will only be administered by Crossbar Alternative Provision where it would be detrimental to a students' health if it were not done.

Where Crossbar Alternative Provision is required to administer, medicines should always be provided in the original container as dispensed by a pharmacist and include the prescriber's instructins for administration. The exception to this is insulin which must still be in date. Colleges should never accept medicines that have been taken out of the container nor make changes to dosages on parental instruction.

In all cases it is necessary to check:

- Name of student
- Name of medicine
- Dosage
- Written instructions provided by prescriber
- Expiry date

An Administration of Medicine Permission & Record form (Appendix 1) must be completed and signed by the parent or carer where this is necessary due to age. No medication will be given without the parent's written consent if this is an age requirement. Prescribed medication, other than emergency medication, will be kept in the office, either in the cupboard or the refrigerator as appropriate. All emergency medicines (asthma inhalers, EpiPen etc.) should be kept either by the student or with the tutor where necessary and be readily available.

Long Term Medical Needs

It is important for Crossbar Alternative Provision to have sufficient information regarding the medical condition of any pupil with long term medical needs. The local authority will draw up a health care plan for such pupils, involving the parents and the relevant health professionals.

Appropriate training will be arranged for the administration of any specialist medication (e.g. adrenaline via an EpiPen, Buccal midazolam, insulin etc.) Staff should not administer such medicines until they have been trained to do so.

Controlled Drugs

Controlled drugs, such as Ritalin, are controlled by the Misuse of Drugs Act. Therefore, it is imperative that controlled drugs are strictly managed between Crossbar Alternative Provision and parents where this are age appropriate. Ideally controlled drugs are only brought in on a daily basis by parents, but certainly no more than a week's supply and the amount of medication handed over to Crossbar Alternative Provision should always be recorded. Controlled drugs should be stored in a locked non portable container, such as a safe or fixed wall cupboard, and only specific named staff allowed access to it. Each time the drug is administered it must be recorded, including if the student refused to take it. If students refuse to take medication, Crossbar Alternative Provision staff should not force them to do so. Crossbar Alternative Provision should inform the student's parents as a matter of urgency. If necessary, Crossbar Alternative Provision should call the emergency services. The person administering the controlled drug should monitor that the drug has been taken.

Passing a controlled drug to another student is an offence under the Misuse of Drugs Act.

As with all medicines any unused medication should be recorded as being returned back to the parent when no longer required. If this is not possible it should be returned to the dispensing pharmacist. It should not be thrown away.

Non-Prescription Medication

Where possible Crossbar Alternative Provision will avoid administering non-prescription medicine. However, we may do so, if requested by the parent, if it will facilitate the student attending college and continuing their learning. This will usually be for a short period only, perhaps to finish a course of antibiotics, to apply a lotion or the administration of paracetamol for toothache or other pain. However, such medicines will only be administered in school where it would be detrimental to a student's health if it were not administered during the day.

A child under 16 should never be given aspirin-containing medicine, unless prescribed by a doctor.

If non-prescription medication is to be administered, then the parent/carer must complete an Administration of Medicine Consent form (Appendix 1), and the same procedure will be followed as for prescription medication. The medicine must be provided in its original container, with dosage information on it. The parent's instructions will be checked against the dosage information, and this will not be exceeded.

Administering Medicines

Medicines will only be administered by members of staff who have been trained in the safe administration of medicines. This will usually be the SENDCO, but in their absence another appropriately trained member of staff may carry it out. Appropriate training will be arranged for the administration of any specialist medication (e.g. adrenaline via an EpiPen, Buccal midazolam, insulin etc.) Staff should not administer such medicines until they have been trained to do so. A list of all staff trained in administration of medicines will be maintained by the SENDCO. The SENDCO will maintain a record of staff trained in specialist medication for children and young people with Health Care Plans.

When a member of staff administers medicine, they will check the student's Administration of Medication Permission and Record form against the medication, to ensure that the dose and timing are correct. They will then administer the medicine as required, and record this on the form. For long-term medication, an Administration of Medication Continuation Sheet (Appendix 2) will be used as necessary.

Self Management

It is important that as students are over 16, they should be encouraged to take responsibility and manage their own medication. This should be clearly set out in the student's health care plan in agreement with the parents, bearing in mind the safety of other students.

Staff should be aware of the need for asthmatics to carry medication with them (or for staff to take appropriate action). Students should know where their medicines are stored.

Refusing Medication

If a student refuses to take medication, staff should not force them to do so, but note this in the records and inform parents of the refusal. If the refusal leads to a medical emergency, Crossbar Alternative Provision will call the emergency services and inform the parents.

Off Site Visits

It is good practice for schools to encourage students with medical needs to participate in off site visits. All staff supervising visits should be aware of any medical needs and relevant emergency procedures. Where necessary, individual risk assessments will be completed. A member of staff who is trained to administer any specific medication will accompany the student and ensure that the appropriate medication is taken on the visit. Inhalers must be taken for all students who suffer from asthma.

Travel Sickness - Tablets can be given with written consent from a parent but the student's name, dosage, time of dose and any possible side effects (the student must have had the travel sickness preventative at home before the trip in case of side effects) should be clearly marked on the container, which must be the original packaging. Parents will need to complete an Administration of Medication Permission and Record form.

Residential visits – All medicines which a student needs to take should be handed to the tutor in charge of the visit. The only exception are asthma inhalers, which should be kept by the student themselves. The parents will sign a consent form for any medicines which they need to take during the visit, plus consent of emergency treatment to be administered – see example form in Appendix 3.

Disposal of Medicines

The SENDCO will check all medicines kept at Crossbar Alternative Provision each term to ensure that they have not exceeded their expiry date. Parents/carers will be notified of any that need to be replaced. Parents/carers are responsible for ensuring that date-expired medicines are returned to a pharmacy for safe disposal. If parents do not collect all medicines, they should be taken to a local pharmacy for safe disposal.

Sharps boxes should always be used for the disposal of needles. There is a sharps box in the office. If any child requires regular injections (eg. Insulin), they will have their own sharps box which can be taken off site with them on trips etc. The parents will be notified when the box is almost full so that they can bring in a new box and take the full box for disposal.

Policy Document Administration of Medicines Policy

Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Administration of Medication Permission and Record

Name of stud	ent:				_		
Class:	Da	ate:					
Details of illne	ess:						
Medicine:							
Times	an	ıd	dosage		of		medicine:
Relevant	side	effects	to	be	observed	if	any:
Medicine to b	e administer	ed from :		to):		
Parent/Carer	:						
					the doctor/dentissbar Alternative P		personnel.
	iner dispens	ed and properly			with the prescrib st and will provide		
I understand terminates.	that this m	edication will b	oe destroye	d if it is n	ot picked up on	the day	this order
Signature:		I	Relationship	to student	::		

Name	Time Given	Dose Given	Member of Staff	Initials

Administration of Medication Continuation Sheet

Sheet no			
Name of student:		 	
Class:	Date:		_

Name	Time Given	Dose Given	Member of Staff	Initials

Example Consent Form for Residential Visit

Parental consent for trip to				
Date of visit:				
I agree to to participate on the activities desc	taking part in the visi cribed. I acknowledge the need for my ch	t and am happy for them ild to behave.		
Medical				
Has your child got any condition re	equiring medical treatment? YES/NO			
Please	list	below:		
Is your child allergic to any medica	ition? YES/NO			
Please	list	below:		
=	ng medication as instructed and any eme ressary by the medical authorities present over provided.			
Work:	Home:			
Home address:				
Name of family doctor:	Telephone no: _			
Address:				
Alternative emergency contact:				
Name:	Telephone no:			
Address:				

Signed (Parent/Carer): Date:			
Prescribes Medicines:			
Name of Medicine	Time to be Taken	Dosage	Route
	1	- 1	1
Signed (Parent/Carer):	D	ate:	

Consent Form:

Use of Emergency Salbutamol Inhaler

Child showing symptoms of asthma/having asthma attack

- 1. I can confirm that my child has been diagnosed with asthma/has been prescribed an inhaler [delete as appropriate].
- 2. My child has a working, in-date inhaler, clearly labelled with their name, which they keep at Crossbar Alternative Provision.
- 3. In the event of my child displaying symptoms of asthma, and if their inhaler is not available or is unusable, I consent for my child to receive salbutamol from emergency inhaler held by Crossbar Alternative Provision for such emergencies.

Signed (Parent/Carer):	Date:	
Name (print):		
Child's name:	Class:	
Work:	Home:	
Home address:		

Alcohol Policy

Introduction

Crossbar Alternative Provision are responsible employers and we take our obligations to our employees and service users very seriously. Therefore we have set out this policy to help us ensure the health, safety and welfare of our employees and service users, and to help us comply with our legal duties. Employees or service users who develop alcohol related problems cause harm to themselves, to others and impair their performance.

The Health and Safety at Work Act 1974 places a duty on employers to provide a safe and healthy working environment, and to ensure the health, safety and welfare at work of their employees as well as any visitors or contractors on the premises.

Aims of the Policy

This policy aims to:

- Promote awareness of alcohol related problems and addiction;
- Encourage a sensible approach to drinking alcohol;
- Ensure that the Company complies with its legal obligations;
- Indicate restrictions on drinking alcohol at work;
- Protect Employees and service users from the dangers of alcohol abuse; and
- Support Employees and service users with an alcohol related problem.

Health and Safety

In a social environment the consumption of alcohol in moderation is an accepted part of life. In the workplace however it can impair performance, result in inappropriate behaviour, and can place both the individual and those around them in danger, as well as affect health.

In the workplace alcohol abuse can take two different forms:

- · Occasional inappropriate drinking; and
- Consistently inappropriate drinking.

Problems arising from the first category are more likely to be cases of misconduct whilst the second will be more likely to involve long term health and performance issues. In either case the health of the individual employee will be affected and quite possibly the health and safety of those around them.

While it will be clear if an individual is drunk at work, the symptoms of larger scale systematic alcohol abuse may be less obvious. Symptoms of alcohol abuse may include:

- Frequent absences on Mondays and Fridays;
- Unusually high rates of absenteeism;
- Unkempt appearance/Lack of hygiene;
- Spasmodic work patterns and lower productivity; or
- Poor relations with others.

These guidelines also apply to service users as well. While some service users are of a legal age to drink, moderation will be promoted, as well as the risks to health from consumption of alcohol will be

explained through appropriate curriculum. Under no circumstances will any service user be permitted to consume alcohol on Company property, or within company of a Crossbar Alternative Provision employee. Appropriate education will be put in place to cater to all ages and needs, this will cover the potential detrimental effects alcohol has on themselves and others.

If a service user is on Company property and is in possession of alcohol or any other prohibited substances, Crossbar Alternative Provision staff hold the right to remove the substance to safeguard the service user and others on site.

Restrictions on Drinking Alcohol at Work

- Alcohol must not be consumed in any situation where as a consequence the safety of the individual, colleagues or visitors is put at risk.
- Alcohol must not be consumed in excess [or in sufficient quantities to impinge on the exercise
 of any individual's duties] when on Company business outside normal working hours, for
 example when involved in functions or in providing hospitality.
- Employees are not obliged to work with anyone they consider to be incapable through the consumption of alcohol and should immediately report the matter to G Cowan/J Haynes
- Employees who are incapable of working through the consumption of alcohol should be immediately removed from duty and the matter reported to G Cowan/J Haynes.
- Employees will be held to be contributory negligence in the event that whilst on Company business they cause an accident or damage to anyone or anything, and that the incident occurred due to the Employee's consumption of alcohol.

Disciplinary Action

Employees who are unfit or otherwise incapable for work through the consumption of alcohol will be liable for disciplinary action, may be found guilty of gross misconduct, and may face summary dismissal.

Procedure

- All information relating to an employee's health including, but not limited to, matters involving alcohol, will be collected, held, and processed in accordance with the Company's [Employee] Data Protection Policy.
- In the event that an employee is diagnosed with an alcohol related problem the Company will treat it as a health matter. However this does not excuse the employee from any of the disciplinary matters that may fall within the scope of the Company disciplinary policy.
- All alcohol related issues will be dealt with in a constructive and sympathetic manner. The individual responsible for all such issues is Gavin Cowan who will also provide any interested employees in confidence with details of where to seek more information or help.
- All requests for help or advice will be treated in the strictest confidence and all information gathered as a result will be held in accordance with the Company's [Employee] Data Protection Policy.
- After receiving any appropriate medical reports the Company will provide support to any
 affected employees. Where an employee agrees to follow a suitable course of action or
 treatment any disciplinary action may be suspended.
- The Company reserves the right to give affected employees lighter duties at the same rate of pay, or require them to take paid leave if it is deemed appropriate.

- Following effective treatment and in the absence of any disciplinary action the Company will endeavour to return an affected employee to the same role previously fulfilled by the employee [and where this is not possible to a suitable alternative].
- In the event that an employee following successful treatment for an alcohol related problem suffers a relapse the Company [will not make] [is under no obligation to make] provision for any further treatment and the employee in question [will] [may] face summary dismissal.
- If it is considered that the working environment or culture is the cause or a contributor to an alcohol related problem, the Company will take all reasonably practical steps to ensure a reduction of such problems.

Policy Document Alcohol Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Appeals Policy

Introduction

This Policy and procedure set out Crossbar Alternative Provision's approach to submitting and considering appeals.

Crossbar Alternative Provision must also operate an effective and appropriate appeals process for the benefit of Learners.

Learners who wish to appeal about their assessment results, or a decision affecting their learning, should be supported by Crossbar Alternative Provision.

Appeals may be made in relation to:

- the results of assessments
- decisions regarding Reasonable Adjustments and Special Consideration, or
- decisions relating to any action to be taken against a Learner following an investigation into malpractice or maladministration, or
- where evidence suggests Crossbar Alternative Provision did not apply procedures consistently, or that procedures were not followed properly and fairly.

Responsibility

Crossbar Alternative Provision's named contact for appeals is Gavin Cowan (Head), who will facilitate the appeal to the relevant training provider or the awarding body. These details must be transparent and accessible in order that appeals from learners can be received, considered and decided upon.

All Crossbar Alternative Provision staff and contractors must be fully informed of the contents of the policy and procedures in relation to appeals.

Learners should be made aware of the Crossbar Alternative Provision policy; they should have the content of the Appeals Policy and Procedure explained to them in terms of what an appeal is and what they should do if they wish to make an appeal.

Crossbar Alternative Provision should retain course and assessment evidence for a sufficient timescale in order to support any appeal request from its learners.

Decisions on appeals will be provided within the timescales specified below.

Where Crossbar Alternative Provision should find any failure in its assessment process we will take steps to:

- identify any learner(s) affected by the failure
- correct or, where this is not possible, corrected or mitigate as far as possible the source of any failure, and
- take steps to ensure that
- the failure does not recur in the future.

Appeal process

Learners have 4 weeks from the date of the publication of the decision which is being appealed against in which to lodge an appeal – this includes the publication of assessment results.

Appeals should be made in writing to the Head, Ollie Eden. Relevant reports, documentation and supporting evidence should also be provided. Information submitted by the Head to the awarding body must include:

- Centre name, address and Centre reference number.
- Name and Crossbar Alternative Provision registration numbers of any affected learners.
- Relevant date(s) Crossbar Alternative Provision or the learner has received notification of
- Title and number of the qualification concerned or nature of the decision against which an appeal is being lodged.
- Full nature and details of the appeal.
- Contents and outcome of any relevant investigation carried out by Crossbar Alternative Provision relating to the issue.
- Date of any report and the name, position and signature of the appellant.

Crossbar Alternative Provision will acknowledge the appeal to the learner within 2 working days of receipt.

At Stage 1, Crossbar Alternative Provision will submit an assessment of all potential appeals to ensure the application is complete and forward the appeal to the relevant awarding body.

Following the review of the appeal, Crossbar Alternative Provision will write to the appellant with confirmation of the submission to the awarding body within 5 working days

Review arrangements and monitoring

Crossbar Alternative Provision will review this policy annually and as part of its self- evaluation arrangements, and revise it when necessary in response to customer feedback, findings from internal and external monitoring arrangements, changes in internal practices, actions from the regulatory authorities or other external agencies, or where there may be changes in legislation.

Policy Document Appeals Policy
Updated: G Cowan/J Haynes
Date: September 2022 - to be reviewed August 2023.

Gavin Cowan

Signed by Director

Attendance Policy

At Crossbar Alternative Provision, all staff work collaboratively to encourage every pupil to strive for excellence. Every student will be supported, challenged and valued. One way in which we strive to do this is by encouraging staff, parents and students to maximise the learning experience in order that all children reach their maximum potential. We are determined in encouraging the development of high self-esteem and for our children to take pride and ownership of their learning. In conjunction with this, we will continuously provide a clear framework for parents and staff as well as clear procedures for involving parents and/or external agencies where appropriate.

Our policy applies to all children registered at Crossbar Alternative Provision and this policy is made available to all parents/carers of pupils that are registered at Crossbar Alternative Provision.

Crossbar Alternative Provision encourages all parents/carers to work in partnership with Crossbar Alternative Provision in order to improve attendance and punctuality and recognises that "parents have the primary responsibility to ensure that pupils of compulsory school age attend school regularly" (DfE 1999).

Aims & Objectives

This attendance policy ensures that all staff in our setting are fully aware of and clear about the actions necessary to promote good attendance.

Through this policy we aim to:

- Improve pupils' achievement by ensure high levels of attendance and punctuality.
- Achieve a minimum of 95% for all pupils, apart from those with chronic health issues.
- Create an ethos in which good attendance and punctuality are recognised as the norm and seen to be valued by Crossbar Alternative Provision.
- Raise awareness of parents, carers and pupils of the importance of uninterrupted attendance and punctuality at every stage of a child's education.
- Work in partnership with pupils, parents, staff and the Education Welfare Service so that all
 pupils realise their potential, unhindered by unnecessary absence.
- Promote a positive and welcoming atmosphere in which pupils feel safe, secure and valued, and encourage in pupils a sense of their own responsibility.
- Establish a pattern of monitoring attendance and ensure consistency in recognising achievement and dealing with difficulties.
- Recognise the key role of all staff in promoting good attendance.

Register Procedure

It is the responsibility of the Head of Alternative Provision (Charlotte Woolley) to log the attendance of each student.

Students all have their attendance monitored using the Crossbar Alternative Provision register. Attendance figures are shared with any professionals working with the child.

Crossbar Alternative Provision keep and store registers for all their students in line with GDPR standards.

Responsibility of Parents/Carers

Children who are persistently late or absent soon fall behind with their learning. Children who are absent from Crossbar Alternative Provision frequently develop large gaps in their learning which will impact on their progress and their ability to meet age related learning expectations. A child whose attendance drops to 90% each year will, over their time at school, have missed two whole terms of learning.

Punctuality

It is the parent/carers responsibility:

- To ensure that their children are ready for their pick up time.
- To ensure that they are at home for their child's drop off at the end of the day. If for any reason they won't or they have made alternative arrangements, the education mentor should be made aware of this at the earliest possible time.

Absences

It is the parent/carer's responsibility:

- To notify Crossbar Alternative Provision on the first day of absence as soon as possible. Parents can report an absence by telephoning their education mentor.
- To provide medical evidence where possible, on the child's return.
- To ensure that as far as possible, medical appointments are arranged for outside Crossbar Alternative Provision hours. Where this is not possible, parents are expected to provide evidence of the appointment in advance, and the child should attend Crossbar Alternative Provision before/after the appointment.
- To liaise with Crossbar Alternative Provision as soon as possible regarding any specific issues that might cause absence or lateness, e.g. a sick parent/carer.

Parents/carers of children for whom we do not know the reason for absence will be contacted after 9:30am.

Illness/Medical absences:

In addition to the points above, if a child is repeatedly absent due to illness, Crossbar Alternative Provision may request medical evidence for further absences. This can take the form of a GP appointment card, a consultant letter, a copy of a prescription etc.

Absence for Holidays

Parents/carers are expected to take their children on holiday during the school holidays to minimise the impact of missing education.

If there are exceptional circumstances, parents/carers must complete a leave of absence request form in advance of the trip (ideally at least 4 weeks prior). These requests will be considered on a case-by-case basis by the Director and Head of Alternative Provision, and they will use their discretion whilst applying government recommendations.

It is the parent/carer's responsibility:

- To obtain a leave of absence form from Crossbar Alternative Provision.
- To complete and submit the form in advance of the period of absence (ideally 4 weeks prior).

If parents/carers decide to take a holiday without the Directors authorisation, the child's absences will be marked as unauthorised.

Absence for Other Reasons

Absences for reasons such as religious observance (up to 2 days per year) or close family bereavement *may* be authorised. These requests must be discussed with Crossbar Alternative Provision. Absences for close family members' weddings or funerals will be limited to one day's authorised absence, if granted.

It is the parent/carer's responsibility:

• To inform the office, in writing, of the need for leave in circumstances which are known in advance.

Unexplained Absence

When a child is repeatedly absent and no satisfactory reason is given, will be invited in to an attendance meeting to discuss absences and any appropriate support.

Policy Document Attendance Policy Updated: G Cowan/J Haynes Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Behaviour Policy

Introduction

Whilst we aim to foster an atmosphere in which students may reach their academic potential and also develop fully as individuals, we recognise that there will be occasions when behaviour falls below the high level we are trying to achieve. Therefore, clear guidelines for what may happen if behaviour is unacceptable are essential.

Crossbar Alternative Provision will not be successful if it works in isolation. We must maintain strong links with the parents of our students. The support of parents for any sanction which may be implemented for unacceptable behaviour is crucial. The Head of Alternative Provision alongside the Director, working with other staff, have a responsibility on a day-to-day basis for the overall well being of each student. Each student should be able to develop secure and trusting relationships with members of staff and with each other. Changes in pastoral staff responsible for any student will be kept, where possible, to a minimum.

Role and Responsibilities of The Head of Alternative Provision and Staff

Head of Alternative Provision

The Head of Alternative Provision has the responsibility of setting down general guidelines on standards of discipline and behaviour, and of reviewing their effectiveness. The Head of Alternative Provision support the other staff in adhering to these guidelines.

The Head of Alternative Provision has the day-to-day authority to implement Crossbar Alternative Provision's policy on behaviour and discipline, but the Director may seek advice from other staff about particular disciplinary issues.

Role of Adults in Crossbar Alternative Provision (paid and voluntary)

All staff must model the types of behaviour outlined by Crossbar Alternative Provision policy and must ensure that the policy is followed consistently and fairly.

Behaviour Policy

Students are expected to be responsible for their own behaviour. They should have respect for themselves, respect for others and also for the environment in which they work. This will be shown by high standards of behaviour, effort, punctuality, classwork, organisation, attendance and uniform. Where a student's behaviour does meet with expectations, this should receive a positive comment.

How is a high standard of behaviour achieved?

Our approach is a positive one which emphasises the benefits for the whole organisation offered by an appropriate standard of behaviour. This approach also gives students a greater responsibility in creating and maintaining such an environment for the benefit of their own learning.

Crossbar Alternative Provision Expectations

a. Respect for oneself

This is shown by a positive and active involvement in classwork and college life. Inside the classroom all those present should promote the learning process.

If this does not happen:

Lapses may be referred to the Head of Alternative Provision and parents/guardians may be informed.

b. Respect for others and their culture

All members of the Crossbar Alternative Provision community should be treated with respect. This is shown by the way that we speak to each other and by being courteous, well-mannered and by showing regard for the feelings of others.

If this does not happen:

- Incidents will be treated seriously and investigated, with all directly involved being asked to provide a written statement.
- Attempts will be made to settle disputes in a reasonable way.
- Both sides in a dispute may be brought together under supervision to see whether working relationships can be restored through reconciliation.

c. Respect for the environment

Not dropping litter and refraining from writing graffiti on walls and furniture or any damage caused by discarded chewing gum will help maintain a pleasant working environment.

Crossbar Alternative Provision's, another person's and one's own property should be used responsibly. Any theft or damage should be reported to the nearest member of staff.

Display work around Crossbar Alternative Provision should be respected.

Bags should not be left lying around where others may trip over them. Bags and coats should be carried in a sensible way so that they do not damage paintwork or present a danger to other people.

If this does not happen:

Everyone has a less pleasant environment in which to study and work. Incidents of deliberate damage will be investigated thoroughly. Any student found wilfully damaging the environment would be expected to put right the damage which has occurred and be subject to a significant sanction.

Incidences off-site

If a behaviour incident occurs off-site but has a direct impact on the welfare or activities of students at Crossbar Alternative Provision, Crossbar Alternative Provision may investigate and issue sanctions if appropriate. Crossbar Alternative Provision reserves the right to use its professional discretion when deciding whether an off-site incident is investigated or not

Conduct

We expect students to behave at all times with courtesy and consideration to others for example:

- A. Show respect to others no name calling, swearing or bullying.
- B. Enter and leave the classroom appropriately.
- C. Come to lessons equipped and prepared to work.
- D. Be ready for pick up.
- E. Follow instructions from staff quickly and politely.
- F. Be in correct uniform and smart throughout the day.
- G. Treat the environment with respect, disposing of litter appropriately.
- H. Food and drink is only to be consumed in designated areas.
- I. Do not tamper with, or damage to, school or other pupils' property.

Attitude to Learning

Effort

Students should make every effort to complete work to the best of their ability.

If a student does not work to the best of their ability:

- Examination grades may suffer.
- Tutors will do their best to encourage students to do better.
- Students will be asked to re-do work that is of a poor standard.
- Students may have any rewards revoked.

If students continue to work badly the matter will be referred to the relevant the Intervention Manager and the Director. Parents/guardians will be informed and possibly invited in to discuss the students' progress.

Attendance and Punctuality

Crossbar Alternative Provision is required by law to keep a record of student attendance. In an emergency, such as a fire, it is essential that we have an accurate record of who is in. Good attendance and punctuality are essential for good learning. They are also essential skills for later life. Refer to the Crossbar Alternative Provision attendance policy for a detailed explanation of processes and procedures pertaining to attendance.

We strongly discourage parents from taking their children out of school for holidays or family outings during the school term. In most cases, unless there are extenuating circumstances, these will count as an unauthorized absence.

Rewards and Sanctions

Rewards

Praise and appreciation should be expressed to give encouragement and positive reinforcement. Our present rewards system includes:

- Verbal praise, either personal or public.
- Letters home for good progress shown in interim reports.
- Positive comments in weekly and termly reviews.

Rewards are agreed upon by the students, Crossbar Alternative Provision staff and parents/carers at the start of the programme

Physical Force

Crossbar Alternative Provision reserves the power to use reasonable force in exceptional circumstances whereby a student is a physical threat to themselves or others, this is in accordance with 'Use of Reasonable Force' - advice for head teachers, staff and governing bodies (DfE July 2013).

Policy Document Behaviour Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Bullying Policy

A summary of how Crossbar Alternative Provision responds to complaints about bullying:

- 1. Our aspiration is to establish and maintain a community of mutual tolerance and understanding within which bullying does not occur. However, we recognise that as with any human society, there is a danger that bullying will take place. Whenever bullying takes place our aim is to correct the offending behaviour in a swift and lasting manner.
- 2. We recognise that bullying may be verbal (for example, name calling), physical (for example, one student hitting another), social (for example, being deliberately ignored to isolate an individual) and cyber bullying (for example, using technology as a vehicle for undermining individuals refer to the esafety policy). We also recognise that there can sometimes be a complex relationship between the four types of bullying.
- 3. Incidents will normally be investigated by tutors in the first instance. If for any reason a parent or student is unhappy about the way in which a bullying complaint has been responded to, they should contact the Head of Alternative Provision, who will investigate.
- 4. All involved will be asked to provide a written statement.
- 5. Both sides will be listened to. Hasty judgements not based on clear evidence will be avoided. We will seek to consider both the actual incident and the context in which it has occurred.
- 6. We will seek to identify whether bullying has taken place, using the definitions in point two and the professional judgement and common sense of all involved.
- 7. More serious incidents will be referred through Crossbar Alternative Provision's Behaviour Policy.
- 8. All relevant parents will be informed about the incident. At a later stage they will be informed about the way in which Crossbar Alternative Provision has dealt with the incident. DFES guidance recommends that complaints of bullying should be responded to within two weeks. Where possible we will seek to respond more quickly, but speed of response must not be allowed to compromise the integrity of the investigation.
- 9. Sanctions will be imposed as appropriate. These may deduction of rewards or fixed term exclusions. More serious sanctions can only be imposed by the Director. Disciplinary sanctions will be discussed with the parents of the student concerned. However, we will not break the rules of confidentiality by discussing the case of other students or with parents where the students are ages 18+.
- 10. If appropriate, external agencies will be involved to support the person being bullied or to offer corrective counselling to the person who is carrying out the bullying.
- 11. Tutors should review student behaviour following the incident. It may be appropriate to speak to the whole team about lessons that have been learnt.
- 12. It may be appropriate for the Director or Head of Alternative Provision to speak to the entire team about a particular incident.

- 13. Crossbar Alternative Provision has now decided to keep a log of bullying incidents in order to detect patterns of behaviour. Any member of staff who deals with an incident of bullying will be required to record the incident in the logbook held by the DSL.
- 14. Crossbar Alternative Provision DSL speaks to all students and parents about the subject when they join Crossbar Alternative Provision. If appropriate, he provides a point of contact for students who wish to report an incident of bullying to someone who is not their tutor.
- 15. Bullying is reviewed on an ongoing basis by the Head of Alternative Provision / Director.

Policy Document Bullying Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

CCTV POLICY

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1. Introduction

- 1.1 Crossbar Alternative Provision "the Company" has in place a CCTV surveillance system "the CCTV system" is located at Stuarts Stable and also at the Battlefield Education Centre. This policy details the purpose, use and management of the CCTV system at the sites and details the procedures to be followed in order to ensure that the Company complies with relevant legislation and the current Information Commissioner's Office CCTV Code of Practice.
- 1.2 The Company will have due regard to the Data Protection Act 2018, the General Data Protection Regulation (GDPR) and any subsequent data protection legislation, and to the Freedom of Information Act 2000, the Protection of Freedoms Act 2012 and the Human Rights Act 1998. Although not a relevant authority, the Company will also have due regard to the Surveillance Camera Code of Practice, issued under the Protection of Freedoms Act 2012 and in particular the 12 guiding principles contained therein.
- 1.3 This policy is based upon guidance issued by the Information Commissioner's Office, 'In the picture: A data protection code of practice for surveillance cameras'.
- 1.4 This policy and the procedures therein detailed, applies to all the Company's CCTV systems, webcams, covert installations, and any other system capturing images of identifiable individuals for the purpose of viewing and or recording the activities of such individuals. CCTV images are monitored and recorded in strict accordance with this policy.

2. CCTV System overview

- 2.1 The CCTV system is owned by the Company and managed by the Company. Under current data protection legislation, the Company is the 'data controller' for the images produced by the CCTV system. The Company is registered with the Information Commissioner's Office and the registration number is **ZB008386**. The CCTV system operates to meet the requirements of the Data Protection Act and the Information Commissioner's guidance.
- 2.2 The Health & Safety Officer is responsible for the overall management and operation of the CCTV system, including activities relating to installations, recording, reviewing, monitoring, and ensuring compliance with this policy.

- 2.3 The CCTV system operates across the Company's sites. There are two cameras located at each of the two sites.
- 2.4 Signs are placed at all pedestrian and vehicular entrances to inform staff, students, visitors and members of the public that CCTV is in operation.
- 2.5 The Health & Safety Officer is responsible for ensuring that adequate signage is erected in compliance with the ICO CCTV Code of Practice.
- 2.6 Cameras are sited to ensure that they cover the Company premises as far as is possible.
- ¹ https://ico.org.uk/media/for-organisations/documents/1542/cctv-code-of-practice.pdf
- 2.7 Cameras are not sited to focus on private residential areas.
- 2.8 The CCTV system is operational and is capable of being monitored for 24 hours a day, every day of the year.
- 2.9 The CCTV system is subject to a Data Protection Impact Assessment.

Any proposed new CCTV installation is subject to a Data Protection Impact Assessment. Any new CCTV Camera installation is subject to a privacy assessment.

- 2.10 Further information regarding the number and location of CCTV cameras is available by contacting admin@thecrossbargroup.co.uk
- 3. Purposes of the CCTV system
 - 3.1 The principal purposes of the Company's CCTV system are as follows:
 - for the prevention, reduction, detection, and investigation of crime and other incidents;
 - to ensure the safety of staff, students and visitors.
 - $\circ\,\,$ to assist in the investigation of suspected breaches of Company regulations by

staff or students; and

- o the monitoring and enforcement of traffic related matters.
- 3.2 The CCTV system will be used to observe the Company areas under surveillance to identify incidents requiring a response. Any response should be proportionate to the incident being witnessed.
- 3.3 The Company seeks to operate its CCTV system in a manner that is consistent with respect for the individual's privacy.
- 4. Monitoring and Recording

- 4.1 Cameras are monitored via a mobile phone which is held by the Managing Director and with his permission, will be accessed by the Health & Safety Officer.
- 4.2 Images are recorded using the Ring Website which is password protected and only visible to the Managing Director or any senior staff member that he may authorise in his absence on a view only basis.
- 4.3 The cameras installed provide images that are of suitable quality for the specified purposes for which they are installed, and all cameras are checked daily to ensure that the images remain fit for purpose and that the date and time stamp recorded on the images is accurate.
- 4.4 All images recorded by the CCTV System remain the property and copyright of the Company.
- 4.5 The use of covert cameras will be restricted to rare occasions, when a series of criminal acts have taken place within a particular area that is not otherwise fitted with CCTV. A request for the use of covert cameras will clearly state the purpose and reasons for use and the authority of the Managing Director will be sought before the installation of any covert cameras. The Managing Director should be satisfied that all other physical methods of prevention have been exhausted prior to the use of covert recording.
- 4.6 Covert recording will only take place if informing the individual(s) concerned would seriously prejudice the reason for making the recording and where there is reasonable grounds to suspect that illegal or unauthorised activity is taking place. All such monitoring will be fully documented and will only take place for a limited and reasonable period.
- ² https://ico.org.uk/media/fororganisations/documents/1064/the_employment_practices_code.pdf
- 5. Compliance with Data Protection Legislation
- 5.1 In its administration of its CCTV system, the Company complies with the General Data Protection Regulation (GDPR) and the Data Protection Act 2018. Due regard is given to the data protection principles embodied in GDPR. These principles require that personal data shall be:
 - a) processed lawfully, fairly and in a transparent manner.
 - b) collected for specified, explicit and legitimate purposes and not further processed in a manner that is incompatible with those purposes.
 - c) adequate, relevant, and limited to what is necessary in relation to the purposes for which they are processed.
 - d) accurate and, where necessary, kept up to date.
 - e) kept in a form which permits identification of the data subjects for no longer than is necessary for the purposes for which the personal data are processed.

f) processed in a manner that ensures appropriate security of the personal data, including protection against unauthorised or unlawful processing and against accidental loss, destruction, or damage, using appropriate technical or organisational measures.

The Company ensures it is responsible for, and able to demonstrate compliance with GDPR.

6. Applications for disclosure of images

Applications by individual data subjects

- 6.1 Requests by individual data subjects for images relating to themselves "Subject Access Request" should be submitted in writing to the Company's Health & Safety Officer with proof of identification. Requests should be sent to admin@thecrossbargroup.co.uk
- 6.2 In order to locate the images on the Company's system, sufficient detail must be provided by the data subject to allow the relevant images to be located and the data subject to be identified.
- 6.3 Where the Company is unable to comply with a Subject Access Request without disclosing the personal data of another individual who is identified or identifiable from that information, it is not obliged to comply with the request unless satisfied that the individual has provided their express consent to the disclosure, or if it is reasonable, having regard to the circumstances, to comply without the consent of the individual.

Access to and disclosure of images to third parties

- 6.4 A request for images made by a third party should be made in writing to the Health & Safety Officer by emailing admin@thecrossbargroup.co.uk
- 6.5 In limited circumstances it may be appropriate to disclose images to a third party, such as when a disclosure is required by law, in relation to the prevention or detection of crime or in other circumstances where an exemption applies under relevant legislation.
- 6.6 Such disclosures will be made at the discretion of the Health & Safety Officer, with reference to relevant legislation and where necessary, following advice from the Managing Director.
- 6.7 Where a suspicion of misconduct arises and at the formal request of the HR Manager/Health & Safety Officer, the Managing Director may provide access to CCTV images for use in staff disciplinary cases.
- 6.8 The Managing Director and/or Health & Safety Officer may provide access to CCTV images to members of the Senior Leadership Team when sought as evidence in relation to student discipline cases.
- 6.9 A record of any disclosure made under this policy will be held on record on a password protected Drive, itemising the date, time, camera, requestor, authoriser and reason for the disclosure.

7. Retention of images

- 7.1 Unless required for evidential purposes, the investigation of an offence or as required by law, CCTV images will be retained for no longer than 30 days from the date of recording. Images will be automatically overwritten after this point.
- 7.2 Where an image is required to be held more than the retention period referred to in 7.1, the Managing Director, Health & Safety Officer, or their nominated deputy, will be responsible for authorising such a request.
- 7.3 Images held more than their retention period will be reviewed on a three-monthly basis and any not required for evidential purposes will be deleted.
- 7.4 Access to retained CCTV images is restricted to the Health & Safety Officer and other persons as required and as authorised by the Managing Director.

8. Complaints procedure

- 8.1 Complaints concerning the Company's use of its CCTV system, or the disclosure of CCTV images should be made in writing to the Health & Safety Officer. admin@thecrossbargroup.co.uk
- 8.2 All appeals against the decision of the Health & Safety Officer should be made in writing to the Managing Director. admin@thecrossbargroup.co.uk

9. Monitoring Compliance

- 9.1 All staff involved in the operation of the Company's CCTV System will be made aware of this policy and will only be authorised to use the CCTV System in a way that is consistent with the purposes and procedures contained therein.
- 9.2 All staff with responsibility for accessing, recording, disclosing or otherwise processing CCTV images will be required to undertake data protection training via Educare Online Training.

10. Policy review

10.1 The Company's usage of CCTV and the content of this policy shall be reviewed annually by the Health & Safety Officer with reference to the relevant legislation or guidance in effect at the time. Further reviews will take place as required.

Policy Document CCTV POLICY Updated: G Cowan/ J Haynes

Date: January 2023 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Child Protection and Safeguarding Policy

1. Policy statement and principles

This policy is one of a series in Crossbar Alternative Provision integrated safeguarding portfolio.

This policy is available on Crossbar Alternative Provision's Google drive and all staff and volunteers are required to read it and confirm they have done so in writing before commencing work with Crossbar Alternative Provision.

Child protection statement

We recognise our moral and statutory responsibility to safeguard and promote the welfare of all pupils. We endeavour to provide a safe and welcoming environment where children are respected and valued. We are alert to the signs of abuse and neglect and follow our procedures to ensure that children receive effective support, protection and justice.

The procedures contained in this policy apply to all staff, volunteers and partners.

Policy principles:

- Crossbar Alternative Provision's responsibility to safeguard and promote the welfare of children is of paramount importance.
- All children, regardless of age, gender, ability, culture, race, language, religion or sexual identity, have equal rights to protection.
- Children who are safe and feel safe are better equipped to learn.
- This organisation is committed to safeguarding and promoting the welfare of children and young people and expects all staff and volunteers to share this commitment. Representatives of the whole organisations community of pupils, parents, staff and volunteers will therefore be involved in reviewing, shaping and developing Crossbar Alternative Provision's safeguarding arrangements and child protection policy.
- All staff have an equal responsibility to act on any suspicion or disclosure that may suggest a child is at risk of harm at home, in the community or at Crossbar Alternative Provision.
- All staff members will maintain an attitude of 'It could happen here' where safeguarding is concerned. When concerned about the welfare of a child, staff members should always act in the interests of the child.
- If, at any point, there is a risk of immediate serious harm to a child a referral will be made to Children's Social Care immediately. **Anybody can make a referral**. If the child's situation does not appear to be improving, any staff member with concerns should press for reconsideration.
- If a member of staff remains concerned about a child, they can discuss their concerns with the Director, another DSL or contact their Line Manager.
- Pupils and staff involved in child protection issues will receive appropriate support.
- This policy will be reviewed at least annually unless an incident, new legislation or guidance suggests the need for an interim review.

Policy aims:

- To provide all staff with the necessary information to enable them to meet their safeguarding and child protection responsibilities.
- To ensure consistent good practice.

- To demonstrate Crossbar Alternative Provision's commitment with regard to safeguarding and child protection to pupils, parents and other partners.
- To contribute to Crossbar Alternative Provision's safeguarding portfolio.

Terminology

Safeguarding and promoting the welfare of children refers to the process of protecting children from maltreatment, preventing the impairment of health or development, ensuring that children grow up in circumstances consistent with the provision of safe and effective care and taking action to enable all children to have the best outcomes.

Child protection refers to the processes undertaken to protect children who have been identified as suffering, or being at risk of suffering significant harm.

Staff refers to all those working for or on behalf of Crossbar Alternative Provision, full time or part time, temporary or permanent, in either a paid or voluntary capacity.

Child includes everyone under the age of 18.

Parent refers to birth parents and other adults who are in a parenting role, for example step-parents, foster carers and adoptive parents.

2. Safeguarding legislation and guidance.

- The **Teachers' Standards 2012** state that teachers, including Head Teachers, must have regard for the need to safeguard pupils' well-being, in accordance with statutory provisions; and maintain public trust in the teaching profession as part of their professional duties.
- The statutory guidance Working Together to Safeguard Children (DFE 2018) covers the legislative requirements and expectations on individual services (including Crossbar Alternative Provision) to safeguard and promote the welfare of children. It also provides the framework for Local Safeguarding Children Boards (LSCBs) to monitor the effectiveness of local services, including safeguarding arrangements within Crossbar Alternative Provision.
- The statutory guidance *Keeping Children Safe in Education (DFE 2022)* is issued under Section 175 of the Education Act 2002, the Education (Independent Schools Standards) Regulations 2014. Crossbar Alternative Provision must regard to this guidance when carrying out their duties to safeguard and promote the welfare of children.

All staff must read Part One of **Keeping Children Safe in Education 2022.** Staff can find a copy on Google Drive and also in the Crossbar Alternative Provision central office.

• What to do if you're worried a child is being abused 2015 - Advice for practitioners is non statutory advice which helps practitioners (everyone who works with children) to identify abuse and neglect and take appropriate action.

In the UK, more than 50,000 children are annually subject to a child protection plan. Research suggests that one child a week dies from abuse, around 20 percent of children will suffer some form of abuse, one child in six is exposed to violence in the home and disabled children are three times more likely to be abused and neglected. The prevalence of neglect continues to be a major concern and online abuse is increasing. The sexual exploitation of children is a growing problem.

Due to their day-to-day contact with pupils, staff at Crossbar Alternative Provision are uniquely placed to observe changes in children's behaviour and the outward signs of abuse, neglect, exploitation and radicalisation. Children may also turn to a trusted adult at Crossbar Alternative Provision when they are in distress or at risk. It is vital that all staff are alert to the signs of abuse, are approachable and trusted by pupils/students, listen actively to children and understand the procedures for reporting their concerns. Crossbar Alternative Provision will act on identified concerns and provide early help to prevent concerns from escalating.

3. Roles and responsibilities

Key personnel

The designated safeguarding lead (DSL) 1 is Charlotte Woolley (Head of Alternative Provision)

Contact details: email: charlotte@thecrossbargroup.co.uk tel: 07376 084268

The designated safeguarding lead (DSL) 2 is Beckie shaw (Senior Education Mentor)

Contact details: email: beckie@thecrossbargroup.co.uk tel: 07950 968868

The designated safeguarding lead (DSL) 3 is Jake Wootton (Senior Education Mentor)

Contact details: email: jake@thecrossbargroup.co.uk tel: 07794 775702

The Designated Safeguarding Lead (DSL):

- Is a senior member of staff from Crossbar Alternative Provision's leadership team and therefore has the status and authority within Crossbar Alternative Provision to carry out the duties of the post, including committing resources and supporting and directing other staff.
- Takes lead responsibility for safeguarding and child protection in Crossbar Alternative Provision, which will not be delegated although the activities of the DSL may be delegated to appropriately trained deputies.
- Is appropriately trained, receives refresher training at two-yearly intervals and regularly (at least annually) updates their knowledge and skills to keep up with any developments relevant to their role.
- Acts as a source of support and expertise to the Crossbar Alternative Provision community.
- Encourages a culture of listening to children and taking account of their wishes and feelings.
- Is alert to the specific needs of children in need, those with special educational needs, looked after children and young carers.
- Has a working knowledge of Safeguarding procedures.
- Has an understanding of the CAF process to ensure effective assessment and understanding
 of children's additional needs in order to inform appropriate provision of early help and
 intervention.
- Keeps detailed written records of all concerns, ensuring that such records are stored securely and flagged, but kept separate from, the pupil's general file.
- Refers cases of suspected abuse to the MASH / Children's Social Care or the Police as appropriate.
- Notifies Children's Social Care if a child with a child protection plan is absent for more than two days without explanation.
- Ensures that when a pupil leaves Crossbar Alternative Provision, all child protection records are passed to the new educational setting (separately from the main pupil file and ensuring secure transit) and confirmation of receipt is obtained. If the child is the subject of an open case to Children's Social Care, the pupil's social worker is also informed.
- Attends and/or contributes to child protection conferences, strategy meetings and multiagency sexual exploitation (MASE) meetings.

- Coordinates Crossbar Alternative Provision's contribution to child protection plans as part of core groups, attending and actively participating in core group meetings.
- Develops effective links with relevant statutory and voluntary agencies.
- Ensures that all staff sign to indicate that they have read and understood the child protection and safeguarding policy and staff behaviour policy (Code of Conduct).
- Has a working knowledge of relevant national guidance in respect of all specific safeguarding issues highlighted in paragraph 43 (pages 12/13) and Annex A of Keeping Children Safe in Education 2022, ensuring that all staff receive necessary training, information and guidance.
- Ensures that the child protection and safeguarding policy and procedures are regularly reviewed and updated annually, working with the whole Crossbar Alternative Provision community of pupils, parents, staff, volunteers and governors and/or proprietors regarding this.
- Keeps a record of staff attendance at child protection training.
- Ensures parents are aware of Crossbar Alternative Provision's role in safeguarding and that referrals about suspected abuse and neglect may be made.
- Ensures that the Director is aware of the responsibility under Working Together 2018 to refer all allegations that a child has been harmed by or that children may be at risk of harm from a member of staff or volunteer to the Designated Officer (DO) in the Local Authority within one working day prior to any internal investigation; and to the Disclosure and Barring Service (DBS) as appropriate.

The Designated Safeguarding Lead(s) Are appropriately trained to the same level and, in the absence of the DSL 1, DSL 2 and DSL 3, carry out those functions necessary to ensure the ongoing safety and protection of pupils. In the event of the long-term absence of DSL 1, then DSL 2 or 3 will assume all of the functions above.

The Head of Alternative Provision:

- Ensures that the child protection policy and procedures are understood and implemented by all staff.
- Allocates sufficient time, training, support and resources, including cover arrangements when
 necessary, to enable the DSL and deputy/s to carry out their roles effectively, including the
 assessment of pupils and attendance at strategy discussions and other necessary meetings.
- Supports the designated teacher for looked after children to promote the educational
 achievement of any pupils who are looked after by the Local Authority and to ensure that all
 staff have the skills, knowledge and understanding necessary to keeping looked after children
 safe.
- Ensures that all staff feel able to raise concerns about poor or unsafe practice and that such concerns are handled sensitively and in accordance with the whistle blowing procedures.
- Ensures that pupils are provided with opportunities throughout the curriculum to learn about safeguarding and how to keep themselves safe at all times, including when online, as part of a broad and balanced curriculum.
- Refers all allegations that a child has been harmed by or that children may be at risk of harm from a member of staff or volunteer to the Designated Officer (DO) in the Local Authority within one working day prior to any internal investigation.
- Ensures that anyone who has harmed or may pose a risk of harm to a child is referred to the Disclosure and Barring Service, as advised by the Designated Officer.
- Appoints a case officer who will be a member of the senior leadership team to investigate
 allegations concerning members of staff and volunteers and/or act as a point of contact for
 the member of staff/volunteer against whom the allegation is made.

4. Good practice guidelines and staff code of conduct

To meet and maintain our responsibilities towards pupils we identify standards of good practice and set out our expectations of staff in the Staff Behaviour Policy, which all members of staff and volunteers are required to read and sign before starting work at Crossbar Alternative Provision. In summary, our expectations include:

- Treating all pupils with respect.
- Setting a good example by conducting ourselves appropriately.
- Involving pupils in decisions that affect them.
- Encouraging positive, respectful and safe behaviour among pupils.
- Being a good listener.
- Being alert to changes in pupils' behaviour and to signs of abuse and neglect and exploitation.
- Recognising that challenging behaviour may be an indicator of abuse.
- Reading and understanding Crossbar Alternative Provision's child protection policy, staff behaviour policy (Code of Conduct and guidance documents on wider safeguarding issues, for example bullying, behaviour, physical contact, sexual exploitation, extremism, e-safety and information-sharing.)
- Asking the pupil's permission before initiating physical contact, such as assisting with dressing, physical support during PE or administering first aid.
- Maintaining appropriate standards of conversation and interaction with and between pupils and avoiding the use of sexualised or derogatory language.
- Being aware that the personal and family circumstances and lifestyles of some pupils lead to an increased risk of abuse.
- Applying the use of reasonable force and physical intervention only as a last resort and in compliance with Crossbar Alternative Provision's procedures.
- Referring all concerns about a pupil's safety and welfare to the DSL or, if necessary, directly to the Police or Children's Social Care.
- Following Crossbar Alternative Provision's rules with regard to communication and relationships with pupils, including via social media.
- Referring all allegations against members of staff, volunteers or other adults that work with children and any concerns about breaches of the Staff Behaviour Policy directly to the Director.

Please also refer to Crossbar Alternative Provision's Code of Conduct for all staff and volunteers. This can be accessed via Google Drive and in the Crossbar Alternative Provision central office.

5. Abuse of trust

All of the Crossbar Alternative Provision staff are aware that inappropriate behaviour towards pupils is unacceptable and their conduct towards pupils must be beyond reproach.

In addition, staff should understand that, under the Sexual Offences Act 2003, it is an offence for a person over the age of 18 to have a sexual relationship with a person under the age of 18, where that person is in a position of trust, even if the relationship is consensual. This means that any sexual activity between a member of Crossbar Alternative Provision staff and a pupil under 18 may be a criminal offence, even if that pupil is over the age of consent.

Crossbar Alternative Provision's Staff Behaviour (Code of Conduct) sets out our expectations of staff and is signed by all staff members.

6. Children who may be particularly vulnerable

Some children are more vulnerable to abuse and neglect than others. Several factors may contribute to that increased vulnerability including prejudice and discrimination; isolation; social exclusion; communication issues; a reluctance on the part of some adults to accept that abuse can occur; as well as an individual child's personality, behaviour, disability mental and physical health needs and family circumstances.

To ensure that all of our pupils receive equal protection, we will give special consideration to children who are:

- Disabled or have special educational needs.
- Young carers.
- Affected by parental substance misuse, domestic abuse and violence or parental mental health needs.
- Asylum seekers.
- Looked after by the Local Authority or otherwise living away from home.
- Vulnerable to being bullied, or engaging in bullying behaviours.
- Living in temporary accommodation.
- Living transient lifestyles.
- Living in chaotic and unsupportive home situations.
- Vulnerable to discrimination and maltreatment on the grounds of race, ethnicity, religion, disability or sexuality.
- At risk of child sexual exploitation (CSE).
- Do not have English as a first language.
- At risk of female genital mutilation (FGM).
- At risk of forced marriage.
- At risk of being drawn into extremism.

This list provides examples of additionally vulnerable groups and is not exhaustive. Special consideration includes the provision of safeguarding information and resources in community languages and accessible formats for children with communication needs.

7. Early Help and use of the Common Assessment Framework (CAF) process

Crossbar Alternative Provision recognises that providing early help is more effective in promoting the welfare of children than reacting later. Early help means providing support as soon as a problem emerges, at any point in a child's life. All of the Crossbar Alternative Provision staff are trained to notice any concerns about children which may help to identify that they would benefit from early help.

Early help might be simple and something Crossbar Alternative Provision is able to address with parents/carers so that the child's needs are met quickly and easily. Crossbar Alternative Provision will keep a record of any such help using the 'Pre-Early Help Assessment Action Plan' to record clear targets and progress.

Children and families may need support from a wide range of local agencies beyond Crossbar Alternative Provision. Where a child and family would benefit from co-ordinated support from more than one agency (e.g. education, health, housing, Police), and her/his parents' consent, Crossbar Alternative Provision will use the Early Help Assessment process to identify what help the child and family require to prevent their needs escalating to a point where intervention would be needed via a statutory assessment under the Children Act 1989.

Crossbar Alternative Provision is committed to working in partnership with children, parents and other agencies to:

- Identify situations in which children and/or their families would benefit from early help.
- Undertake an assessment of the need for early help, using the Early Help Assessment process;
 and
- Provide targeted early help services to address the assessed needs of a child and their family, developing an action plan that will focus on activity to improve the child's outcomes.

Crossbar Alternative Provision will be particularly alert to the potential need for early help for any child who:

is disabled and has specific additional needs;

- Has special educational needs;
- Is a young carer;
- Is showing signs of engaging in anti-social or criminal behaviour;
- Is in a family whose circumstances present challenges for the child, such as substance abuse, adult mental ill health, domestic abuse;
- Is showing early signs of abuse and/or neglect; and/or
- Is particularly vulnerable in any of the ways identified in paragraph 6 above.

The Early Help process can only be effective if it is undertaken with the agreement of the child's parents/carers. Young people at Crossbar Alternative Provision may consent to early help possibly including an Early Help assessment in their own right, subject to Information Sharing Guidance. Crossbar Alternative Provision should seek advice from an Early Help Officer or the DSL 1 in those circumstances. The Early Help process should involve the child and family as well as all the professionals who are working with them.

Crossbar Alternative Provision will keep the needs and circumstances of children receiving early help under constant review. If the child's situation does not improve and/or the child's parents and/or the child do not consent to early help, Crossbar Alternative Provision will make a judgement about whether, without help, the needs of the child will escalate. If so, Crossbar Alternative Provision will seek the parents' consent to a referral to a multi-agency Locality Panel in order to address the child's needs. Alternatively, a referral to Children's Social Care may be necessary.

8. Attendance

We recognise that full attendance at Crossbar Alternative Provision is important to the well-being of all our pupils and enables them to access the opportunities made available to them at Crossbar Alternative Provision. Attendance is monitored closely and we will work closely with Local Authorities and Compliance and Enforcement (ACE) Service when patterns of absence give rise to concern. Our attendance policy is set out in a separate document.

9. Children Missing from Education

Crossbar Alternative Provision operates in accordance with statutory guidance *Children Missing Education* (DfE 2016) https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/550416/Children_Missing_Education_-_statutory_guidance.pdf

All children, regardless of their circumstances, are entitled to a full time education which is suitable to their age, ability, aptitude and any special educational needs they may have.

Children missing education are at significant risk of underachieving, being victims of harm, exploitation or radicalisation, and becoming NEET (not in education, employment or training) later in life.

Effective information sharing between parents, Crossbar Alternative Provision and local authorities is critical to ensuring that all children of compulsory school age are safe and receiving suitable education.

Attendance, absence and exclusions are closely monitored. The DSL will monitor unauthorised absence and take appropriate action, particularly where children go missing on repeated occasions and/or are missing for periods during the school day.

Where a pupil has 2 consecutive school days of unexplained absence and all reasonable steps* have been taken by Crossbar Alternative Provision to establish their whereabouts without success, Crossbar Alternative Provision will make an immediate referral to the Local authority's Education and Learning Business Unit

*Reasonable steps include:

- Telephone calls to all known contacts.
- Letters home (including recorded delivery).
- Contact with other establishments where siblings may be registered.
- Possible home visits where safe to do so.
- Enquiries to friends, neighbours etc. through Crossbar Alternative Provision contacts.
- Enquiries with any other Service known to be involved with the pupil/family.
- All contacts and outcomes to be recorded on the pupil's file.

Crossbar Alternative Provision is required by law to have an admission register.

Crossbar Alternative Provision is required to inform the Local Authority when they are about to remove a pupil's name from the Crossbar Alternative Provision admission register at non-standard transition points irrespective of the reason. The Local Authority may also require Crossbar Alternative Provision to provide information about pupils who are going to be removed from the register at standard transition points.

Crossbar Alternative Provision will also notify the local authority within five days of adding a pupil's name to the admission register at a non-standard transition point. The Local Authority may also require Crossbar Alternative Provision to provide information about pupils added to the register at a standard transition point.

It is essential for Crossbar Alternative Provision to comply with this duty so that the Local Authority can, as part of its duty to identify children of compulsory school age who are missing education, follow up with any child who might be in danger of not receiving an education and who might be at risk of abuse or neglect.

Upon receipt of a referral from Crossbar Alternative Provision, the Local Authority will continue to attempt to track the child, for at least a further 10 school days, using access to additional contacts/services, e.g. the MASH, Health services, Housing services. If this also fails to establish the pupil's whereabouts, Crossbar Alternative Provision will be informed by email and may then, but not before, remove the pupil from roll and place the child's name on the Children Missing from Education list.

Deletions from roll agreed with the Local Authority will normally be backdated to the first day of absence.

If the Local Authority is able to contact the pupil and her/his parents, arrangements will be made with Crossbar Alternative Provision and family for a return to education, including a reintegration programme where necessary. If the pupil has registered at another school, Crossbar Alternative Provision will delete the child's name from our roll and transfer the child's educational records to the new school in the normal way. Any child protection records will be transferred separately and securely for the attention of the DSL in the new school and a receipt secured.

10. Children who run away or go missing from home or care

Crossbar Alternative Provision recognises that children who run away or go missing - and are thus absent from their normal residence - are potentially vulnerable to abuse, exploitation, offending and placing themselves in situations where they may suffer physical harm.

Keeping Children Safe in Education 2022 highlights that 'Statutory Guidance on Children who Run Away or go Missing from Home or Care' (DfE 2014) requires that every child or young person who runs away or goes missing must be offered a Return Home Interview (RHI) within a period of 72 hours of their return.

RHI's are undertaken by professionals who are independent in order to facilitate a discussion with the young person that is as open as possible. As soon as the Local Authority receive notification that a young person has gone missing from home or care, a letter will be sent to the parents/carer seeking their consent to a RHI with their son/daughter. Direct contact will then be made with parents/carers and the young person to make arrangements for the interview.

In order to fulfil the timescale of within 72 hours, it is essential that all opportunities to interview young people including times during the school day are utilised.

When necessary and in conjunction with the Local Authority, Crossbar Alternative Provision will facilitate Return Home Interviews, both in terms of releasing the young person from their normal timetable to participate in an interview and in providing an appropriate and safe space on site for the interview to take place.

Crossbar Alternative Provision will check with the Local Authority whether or not parents/carers have given their consent to the interview. However, young people aged 16 and 17 years old are generally considered to be able to consent and withhold consent to their own information being shared and therefore to participate in an RHI or not. With reference to the Fraser Guidelines, younger children may also be deemed able to consent.

If the Local Authority has not received consent from parents/carers and the young person is not assessed as being capable of giving or withholding informed consent.

Crossbar Alternative Provision will contact the parent/carer and seek to secure their consent. Parents may also choose to accompany their son/daughter in interviews and Crossbar Alternative Provision will facilitate that as appropriate.

11. Helping children to keep themselves safe

Keeping Children Safe in Education 2022 requires governing bodies and proprietors to ensure that children are taught about safeguarding, including online, through teaching and learning opportunities, as part of providing a 'broad and balanced curriculum.'

Children are taught to understand and manage risk through our Personal, Social, Health and Economic (PSHE) education and sex and relationships lessons, Citizenship and through all aspects of school life. Our approach is designed to help children to think about risks they may encounter and with the support of staff work out how those risks might be reduced or managed. Discussions about risk are empowering and enabling for all children and promote sensible behaviour rather than fear or anxiety. Children are taught how to conduct themselves and how to behave in a responsible manner. Children are also reminded regularly about e-safety, the risks of sharing content and images online and tackling bullying, including cyber bullying procedures. Crossbar Alternative Provision continually promotes an ethos of respect for children and pupils who are encouraged to speak to a member of staff of their choosing about any worries they may have.

Discussions about risk will include talking to children about the risks and issues associated with young people sending, receiving and/or disseminating indecent images of themselves and other young people, which is widely referred to as 'sexting'.

It is recognised that a young person may choose to share indecent images with another young person in the context of a romantic or sexual relationship and that she or he may do so without any intention to cause harm or distress to anybody. Although technically an offence, sexting of that nature is referred to as 'experimental sexting' and it is usually not necessary or appropriate to criminalise young people in those circumstances.

However, there are clear risks associated with such behaviour. Staff are trained to be vigilant and to notice and record any concerns about young people sending and receiving indecent images, which includes listening to what young people say to each other and to staff, as they do with any other safeguarding concern.

When concerns are identified, staff will always speak to children and will inform parents about their concerns unless there is good reason to believe that doing so would place the child at increased risk of significant harm. The DSL will also need to consider the Fraser guidelines in making a judgement about whether or not to respect a young person's request not to inform his/her parents/carers.

N.B. Children under the age of 13 are unable to consent to sexual activity. Any imagery containing sexual activity by under 13 year olds will therefore be referred to the Police.

12. Support for pupils, families and staff involved in a child protection issue

Child abuse is devastating for the child and can also result in distress and anxiety for staff who become involved.

We will support pupils, their families, and staff by:

- Taking all suspicions and disclosures seriously.
- Nominating a link person who will keep all parties informed and be the central point of contact.
- Where a member of staff is the subject of an allegation made by a pupil, separate link people will be nominated to avoid any conflict of interest.

- Storing records securely.
- Maintaining confidentiality and sharing information on a need-to-know basis only with relevant individuals and agencies.
- Responding sympathetically to any request from pupils or staff for time out to deal with distress or anxiety.
- Offering details of helplines, counselling or other avenues of external support.
- Following the procedures laid down in our child protection, whistleblowing, complaints and disciplinary procedures.
- Co-operating fully with relevant statutory agencies.

13. Complaints procedure

Our complaints procedure will be followed where a pupil or parent raises a concern about poor practice towards a pupil that initially does not reach the threshold for child protection action. Poor practice examples include unfairly singling out a pupil or attempting to humiliate them, bullying or belittling a pupil or discriminating against them in some way. Complaints are managed by the Director and other members of the senior leadership team. An explanation of the complaints procedure is on the website for parents and pupils.

Complaints from staff are dealt with under Crossbar Alternative Provision's complaints and disciplinary and grievance procedures.

Complaints which escalate into a child protection concern will automatically be managed under Crossbar Alternative Provision's child protection procedure.

14. Whistle blowing if staff have concerns about a colleague

Staff who are concerned about the conduct of a colleague - including visiting professionals and volunteers - towards a pupil are undoubtedly placed in a very difficult situation. They may worry that they have misunderstood a situation and they will wonder whether a report could jeopardise a colleague's career. All staff must remember that the welfare of the child is paramount.

Crossbar Alternative Provision's **whistleblowing** policy enables staff to raise concerns or allegations, initially in confidence and for a sensitive enquiry to take place.

Staff are expected to report all concerns about poor practice or possible child abuse by colleagues including what may seem minor contraventions of Crossbar Alternative Provision's Staff Behaviour Policy (Code of Conduct) – to the Director; to facilitate proactive and early intervention in order to maintain appropriate boundaries and a safe culture that protect children and reduce the risk of serious abuse at Crossbar Alternative Provision.

The recommended format for all staff at Crossbar Alternative Provision to record any such poor practice or possible child abuse by colleagues or other adults who work with children is the pro forma 'Logging A Concern about the behaviour of an adults who works with children', also known as the 'Yellow form'. All such forms should be passed directly to the Director. Alternatively, staff are free to approach the Director directly to discuss their concerns. Concerns or complaints about the Director should be reported to the Local Authority. The 'Yellow Form' should also be used for that purpose as above.

Staff may also report concerns about suspected abuse or neglect directly to Children's Social Care or the Police if they believe direct reporting is necessary to secure action.

Staff can also contact the Designated Officer in the Local Authority, who is responsible for the coordination of responses to allegations against people who work with children.

The NSPCC whistleblowing helpline is also available for staff who do not feel able to raise concerns regarding child protection failures internally. Staff can call 0800 028 0285 between 8.00a.m. and 8.00p.m. Monday to Friday or e mail help@nspcc.org.uk.

The NSPCC whistleblowing helpline and contact numbers for Children's Social Care, the Police and the Designated Officer are all made available to staff members.

15. Managing allegations against staff

When an allegation is made against a member of staff, set procedures must be followed. It is rare for a child to make an entirely false or malicious allegation, although misunderstandings and misinterpretations of events do happen.

A child may also make an allegation against an innocent party because they are too afraid to name the real perpetrator. Even so, we must accept that some professionals do pose a serious risk to pupils and we must act on every allegation. Staff who are the subject of an allegation have the right to have their case dealt with fairly, quickly and consistently and to be kept informed of its progress.

Suspension is not the default option and alternatives to suspension will always be considered. However, in some cases staff may be suspended where this is deemed to be the best way to ensure that allegations are investigated fairly, quickly and consistently and that all parties are protected. In the event of suspension Crossbar Alternative Provision will provide support and a named contact for the member of staff.

As stated above, all allegations against staff should be reported to the Director. Allegations against the Director should be reported to the Local Authority.

Staff may also report their concerns directly to the Police or Children's Social Care via the MASH if they believe direct reporting is necessary to secure action.

The full procedures for dealing with allegations against staff can be found in Part 4 of *Keeping Children Safe in Education 2022*

Staff, parents and partners are reminded that publication of material that may lead to the identification of a teacher who is the subject of an allegation is prohibited by law. Publication includes verbal conversations or writing, including content placed on social media sites.

Allegations concerning staff who no longer work at Crossbar Alternative Provision or historical allegations will be reported to the Police.

In accordance with *Keeping Children Safe in Education 2022* Crossbar Alternative Provision will make every effort to maintain confidentiality and guard against unwanted publicity while an allegation is being investigated or considered.

16. Staff training

It is important that all staff have training to enable them to recognise the possible signs of abuse and neglect and exploitation and to know what to do if they have a concern.

New staff who will have direct contact with children and volunteers will receive an explanation during their induction which will include:

- Crossbar Alternative Provision's child protection and safeguarding policy.
- Signs and symptoms of abuse and neglect.
- Responding to disclosure of abuse or neglect by a child.
- Reporting and recording arrangements.
- The staff Behaviour Policy (Code of Conduct).
- Details of the DSL.

NB all of the above will be explained **before** a new member of staff, governor or volunteer has direct contact with children within Crossbar Alternative Provision. Crossbar Alternative Provision's child protection policy and Staff Behaviour Policy (Code of Conduct) will be sent with the letter confirming an appointment with a written requirement that the individual read the two policies in advance of starting work at Crossbar Alternative Provision. The individual will be given an opportunity to clarify any issues on their first day at work and then asked to sign to confirm that they have read and understood both policies and undertake to comply with them.

All staff, including the Director (unless the Director is the DSL), volunteers and partners will receive appropriate and regularly updated safeguarding and child protection training and thematic updates as required (at least annually) during inset days and regular discussions at staff meetings, to provide them with the requisite skills and knowledge to safeguard children effectively in line with statutory guidance and any requirements of the local authorities safeguarding board.

The DSL will attend training for newly appointed DSLs and refresher training every two years. In addition, the DSL will update their knowledge and skills at least annually to keep up with any developments relevant to their role as part of their continuing professional development.

All staff will be made aware of the increased risk of abuse to certain groups, including children with special educational needs and disabilities, looked after children, young carers and risks associated with specific safeguarding issues including child sexual exploitation, extremism, female genital mutilation and forced marriage.

In addition, the Head of Alternative Provision and at least one other will attend safer recruitment training and Crossbar Alternative Provision will ensure that there is at least one other Crossbar Alternative Provision leader and/or partner that have attended safer recruitment training within the past three years.

17. Safer recruitment

Crossbar Alternative Provision endeavours to ensure that we do our utmost to employ 'safe' staff and allow 'safe' volunteers to work with children by following the guidance in *Keeping Children Safe in Education 2022*. Crossbar Alternative Provision's *Safer Recruitment* policies.

Safer recruitment means that all applicants will:

• Complete an application form which includes their employment history and explains any gaps in that history.

- Provide two referees, including at least one who can comment on the applicant's suitability to work with children.
- Provide evidence of identity and qualifications.
- If offered employment, be checked in accordance with the Disclosure and Barring Service (DBS) regulations as appropriate to their role. This will include an enhanced DBS check and a barred list check for those engaged in Regulated Activity.
- If offered employment, provide evidence of their right to work in the UK.
- Be interviewed by a panel of at least two Crossbar Alternative Provision leaders, if shortlisted.

Crossbar Alternative Provision will also:

- Ensure that every job description and person specification for roles in Crossbar Alternative Provision includes a description of the role holder's responsibility for safeguarding.
- Ask at least one question at interview for every role in Crossbar Alternative Provision about the candidate's attitude to safeguarding and motivation for working with children.
- Verify the preferred candidate's mental and physical fitness to carry out their work responsibilities.
- Obtain references for all shortlisted candidates, including internal candidates.
- Carry out additional or alternative checks for applicants who have lived or worked outside the UK.
- Ensure that applicants for teaching posts are not subject to a prohibition order issued by the Secretary of State.
- Check that an applicant for a management position is not the subject of a section 128 direction made by the secretary of state prohibiting or restricting her/him from taking part in the management of an independent school, academy or free school.

At least one member of each recruitment panel will have attended safer recruitment training.

All new members of staff and volunteers will undergo an induction that includes familiarisation with Crossbar Alternative Provision's child protection and safeguarding policy, Staff Behaviour Policy (Code of Conduct), other issues as in section 16 of this policy and identification of their child protection training needs.

All staff are required to sign to confirm they have received a copy of the child protection and safeguarding policy and Staff Behaviour Policy (Code of Conduct).

Crossbar Alternative Provision maintains a single central record of recruitment checks undertaken and ensures that the record is maintained in accordance with section 3 of *Keeping Children Safe in Education 2022* and guidance issued by the Local Authority.

Regulated Activity

Schools and colleges are 'specified places' which means that the majority of staff and volunteers will be engaged in regulated activity. A fuller explanation of regulated activity can be found in *Keeping Children Safe in Education (2022)*.

Volunteers

Volunteers including partners will undergo checks commensurate with their work within Crossbar Alternative Provision and contact with pupils. Under no circumstances will a volunteer who has not been appropriately checked be left unsupervised or be allowed to engage in regulated activity.

Supervised volunteers

Volunteers who work only in a supervised capacity and are not in regulated activity will undergo the safer recruitment checks appropriate to their role, in accordance with Crossbar Alternative Provision's risk assessment process and statutory guidance.

Contractors

Crossbar Alternative Provision checks the identity of all contractors working on site and requests DBS checks where appropriate. Contractors who have not undergone checks will not be allowed to work unsupervised or in regulated activity.

18. Site security

Visitors to Crossbar Alternative Provision, including contractors, are asked to sign in and are given an identity badge, which confirms they have permission to be on site. Parents who are simply delivering or collecting their children do not need to sign in. All visitors are expected to observe Crossbar Alternative Provision's safeguarding and health and safety regulations to ensure children at Crossbar Alternative Provision are kept safe. The Head of Alternative Provision will exercise professional judgement in determining whether any visitor should be escorted or supervised while on site. It is noted that the site at Lilleshall National Sports Centre is a public venue. All students in attendance will be aged 16+.

19. Behaviour Management

Our behaviour policy is set out in a separate document and is reviewed regularly by the Head of Alternative Provision. This policy is transparent to staff, parents and pupils.

20. Record Keeping

Crossbar Alternative Provision will maintain safeguarding (including early help) and child protection records in accordance with the guidance document provided by the Local Authority Education Safeguarding Service *Child Protection Record Keeping Guidance*.

In accordance with that guidance, Crossbar Alternative Provision will:

- Keep clear detailed written records of concerns about children (noting the date, event and action taken), even where there is no need to refer the matter to Children's Social Care immediately.
- Keep records in a folder in a meticulous chronological order.
- Ensure all records are kept secure and in locked locations.
- Ensure all relevant child protection records are sent to the receiving school, college or other education establishment when a pupil moves.

Safeguarding and child protection records will be maintained independently from the pupil's Crossbar Alternative Provision file. Such records will only be accessible to the Designated Safeguarding Lead and Crossbar Alternative Provision leaders who need to be aware.

The recommended format for all staff within Crossbar Alternative Provision to record any safeguarding or child protection observations or concerns about a child is the pro forma *Logging A Concern About a Child's Safety and Welfare.*

Such records will include, in addition to the name, address and age of the child, timed and dated observations describing the child's behaviour, appearance, statements/remarks made to staff or other

children and observations of interactions between the child, other children, members of staff and/or parents/carers that give rise to concern. Where possible and without interpretation, the exact words spoken by the child or parent/carer will be recorded. Records will be signed, dated and timed by the member of staff making the record.

Records of safeguarding/child protection observations or concerns can be completed electronically or as a paper version but it is most important that all staff use one consistent system for the recording of concerns and that all records are passed to the Designated Safeguarding Lead, who should complete the form to confirm what action has been taken.

Child protection records are normally exempt from the disclosure provisions of the Data Protection Act, which means that children and parents do not have an automatic right to see them. If any member of staff receives a request from a pupil or parent to see child protection records, they will refer the request to the Head, Director or DSL, who will advise them to submit a Freedom of Information request for consideration.

The Data Protection Act does not prevent Crossbar Alternative Provision staff from sharing information with relevant agencies, where that information may help to protect a child.

21. Confidentiality and Information Sharing

All staff will understand that child protection issues warrant a high level of confidentiality, not only out of respect for the pupil, family and staff involved but also to ensure that information being released into the public domain does not compromise evidence.

Staff will ensure confidentiality protocols are adhered to and information is shared appropriately. If in any doubt about confidentiality, staff will seek advice from the DSL, another SLT member or outside agency as required (e.g. Education Safeguarding Manager).

It is reasonable for staff to discuss day-to-day concerns about pupils with colleagues in order to ensure that children's general needs are met at Crossbar Alternative Provision. However, staff should only refer child protection concerns to the DSL or Director or, in the case of concerns about the Director, to the chair of governors. The person receiving the referral will then decide who else needs to have the information and they will disseminate it on a 'need-to-know' basis.

However, following a number of cases where senior leaders in Schools failed to act upon concerns raised by staff, *Keeping Children Safe in Education (2022)* emphasises that any member of staff can contact and/or make a referral to Children's Social Care if they are concerned about a child.

All staff must be aware that they have a professional responsibility to share information with other agencies in order to safeguard children.

All staff must be aware that they cannot promise a child/parent to keep secrets.

Child protection information will be stored and handled in line with Data Protection Act 1998 principles. Information is:

- Processed for limited purposes.
- Adequate, relevant and not excessive.
- Accurate.
- Kept no longer than necessary.
- Processed in accordance with the data subject's rights.
- Secure.

Record of concern forms and other written information will be stored in a locked facility and any electronic information will be password protected and only made available to relevant individuals.

Every effort will be made to prevent unauthorised access to sensitive information. Any sensitive information that needs to be stored on portable devices such as laptop computers or tablets or on portable media such as a CD or flash drive will be password protected or encrypted and kept in locked storage.

Crossbar Alternative Provision's policy on confidentiality and information-sharing is available to parents and pupils on request and is also included in the Staff Induction and on Google Drive.

22. Extended school and off-site arrangements

All extended and off site activities are subject to a risk assessment to satisfy health and safety and safeguarding requirements. When our pupils attend off-site activities, including day and residential visits and work related activities, we will check that effective child protection arrangements are in place, including risk assessments for all activities off site.

Where extended activities are provided by and managed by Crossbar Alternative Provision, Crossbar Alternative Provision's child protection policy and procedures apply. If other organisations provide services or activities on Crossbar Alternative Provision's site, Crossbar Alternative Provision will check that those organisations have appropriate procedures in place, including safer recruitment procedures.

23. Photography and images

The vast majority of people who take or view photographs or videos of children do so for entirely innocent, understandable and acceptable reasons. Sadly, some people abuse children through taking or using images, so we must ensure that we have some safeguards in place.

To protect pupils we will:

- Seek their consent on enrolment for photographs to be taken.
- Seek parental consent.
- Ensure pupils are appropriately dressed; and
- Encourage pupils to tell us if they are worried about any photographs that are taken of them.

Visiting professionals who work directly with children are subject to the same restrictions as Crossbar Alternative Provision staff and volunteers in respect of recording and storing images of children. However, some visiting professionals are permitted to record images of the premises only specifically for professional purposes and in order to support Crossbar Alternative Provision, e.g. professionals providing advice or preparing quotations for work such as maintenance, health and safety and building.

24. Online Safety

Children and young people commonly use electronic equipment including mobile phones, tablets and computers on a daily basis to access the internet and share content and images via social networking sites such as Facebook, TikTok, Twitter, MSN, Tumblr, Snapchat and Instagram.

Those technologies and the internet are a source of fun, entertainment, communication and education. Unfortunately, however, some adults and young people will use those technologies to harm children. That harm might range from sending hurtful or abusive texts and emails to grooming and enticing children to engage in sexually harmful conversations, webcam photography or face-to-face meetings. Pupils may also be distressed or harmed by accessing inappropriate websites that promote unhealthy lifestyles, extremist behaviour and criminal activity.

Chat rooms and social networking sites are the more obvious sources of inappropriate and harmful behaviour and pupils are not allowed to access those sites at Crossbar Alternative Provision. Many pupils own or have access to handheld devices and parents are encouraged to consider measures to keep their children safe when using the internet and social media at home and in the community. No access is given within Crossbar Alternative Provision to inappropriate sites – either on our network or through own devices.

Crossbar Alternative Provision's **online safety policy** can be accessed from Google Drive and it explains how we try to keep pupils safe at Crossbar Alternative Provision and protect and educate pupils in the safe use of technology. Crossbar Alternative Provision has appropriate filters and monitoring systems in place to protect children from potentially harmful online material.

Cyberbullying and sexting by pupils will be treated as seriously as any other type of bullying and will be managed through our anti-bullying procedures (see 'Sexting' below). Serious incidents may be managed in line with our child protection procedures.

All staff receive online safety training and Crossbar Alternative Provision's e-safety coordinator is Jamie Haynes. Staff also receive advice regarding the use of social networking and electronic communication with pupils.

Online communication between staff and pupils

Staff also receive advice regarding personal online activity, use of social networking and electronic communication with pupils, about which there are strict rules Staff found to be in breach of these rules may be the subject of a referral to the Designated Officer in the Local Authority and may be subject to disciplinary action.

25. Child protection procedures

Recognising abuse

To ensure that our pupils are protected from harm, we need to understand what types of behaviour constitute abuse and neglect.

Abuse and neglect are forms of maltreatment. Somebody may abuse or neglect a child by inflicting harm, for example by hitting them, or by failing to act to prevent harm, for example by leaving a small child home alone, or leaving knives or matches within reach of an unattended toddler.

Abuse may be committed by adult men or women and by other children and young people.

There are four categories of abuse: physical abuse, emotional abuse, sexual abuse and neglect.

Physical abuse

Physical abuse is a form of abuse, which may involve hitting, shaking, throwing, poisoning, burning or scalding, drowning, suffocating or otherwise causing physical harm to a child.

Physical harm may also be caused when a parent or carer fabricates the symptoms of, or deliberately induces, illness in a child (this used to be called Munchausen's Syndrome by Proxy, but is now more usually referred to as fabricated or induced illness).

Emotional abuse

Emotional abuse is the persistent emotional maltreatment of a child such as to cause severe and persistent adverse effects on the child's emotional development. It may involve conveying to a child that they are worthless or unloved, inadequate, or valued only insofar as they meet the needs of another person. It may include not giving the child opportunities to express their views, deliberately silencing them or 'making fun' of what they say or how they communicate. It may feature age or developmentally inappropriate expectations being imposed on children.

These may include interactions that are beyond a child's developmental capability, as well as overprotection and limitation of exploration and learning, or preventing the child participating in normal social interaction. It may involve seeing or hearing the ill-treatment of another. It may involve serious bullying (including cyber bullying), causing children frequently to feel frightened or in danger, or the exploitation or corruption of children. Some level of emotional abuse is involved in all types of maltreatment of a child, although it may occur alone.

Sexual abuse

Sexual abuse involves forcing or enticing a child or young person to take part in sexual activities, not necessarily involving a high level of violence, whether or not the child is aware of what is happening. The activities may involve physical contact, including assault by penetration (for example, rape or oral sex) or non-penetrative acts such as masturbation, kissing, rubbing and touching outside of clothing. They may also include non-contact activities, such as involving children in looking at, or in the production of, sexual images, watching sexual activities, encouraging children to behave in sexually inappropriate ways or grooming a child in preparation for abuse (including via the internet). Sexual abuse is not solely perpetrated by adult males. Women can also commit acts of sexual abuse, as can other children.

Neglect

Neglect is the persistent failure to meet a child's basic physical and/or psychological needs, likely to result in the serious impairment of the child's health or development. Neglect may occur during pregnancy as a result of maternal substance abuse. Once a child is born, neglect may involve a parent or carer failing to:

- Provide adequate food, clothing and shelter (including exclusion from home or abandonment).
- Protect a child from physical and emotional harm or danger.
- Ensure adequate supervision (including the use of inadequate care-givers); or
- Ensure access to appropriate medical care or treatment. It may also include neglect of, or unresponsiveness to, a child's basic emotional needs.

Definitions taken from Working Together to Safeguard Children (HM Government, 2018).

Indicators of abuse

Physical signs define some types of abuse, for example bruising, bleeding or broken bones resulting from physical or sexual abuse, or injuries sustained while a child has been inadequately supervised. The identification of physical signs is complicated, as children may go to great lengths to hide injuries, often because they are ashamed or embarrassed, or their abuser has threatened further violence or trauma if they 'tell'. It is also quite difficult for anyone without medical training to categorise injuries into accidental or deliberate with any degree of certainty. For those reasons it is vital that staff are

also aware of the range of behavioural indicators of abuse and report any concerns to the Designated Safeguarding Lead.

It is the responsibility of staff to report their concerns. It is not their responsibility to investigate or decide whether a child has been abused.

- A child who is being abused or neglected may.
- Have bruises, bleeding, burns, fractures or other injuries.
- Show signs of pain or discomfort.
- Keep arms and legs covered, even in warm weather.
- Be concerned about changing for PE or swimming.
- Look unkempt and uncared for.
- Change their eating habits.
- Have difficulty in making or sustaining friendships.
- Appear fearful.
- Be reckless with regard to their own or other's safety.
- Self-harm.
- Frequently miss school or arrive late.
- Show signs of not wanting to go home.
- Display a change in behaviour from quiet to aggressive, or happy-go-lucky to withdrawn.
- Challenge authority.
- Become disinterested in their Crossbar Alternative Provision work.
- Be constantly tired or preoccupied.
- Be wary of physical contact.
- Be involved in, or particularly knowledgeable about drugs or alcohol; and/or
- Display sexual knowledge or behaviour beyond that normally expected for their age and/or stage of development.
- Acquire gifts such as money or a mobile phone from new 'friends' or adults recently acquainted with the child's family.

Individual indicators will rarely, in isolation, provide conclusive evidence of abuse. They should be viewed as part of a jigsaw and each small piece of information will help the DSL to decide how to proceed.

It is very important that staff report all of their concerns, however minor or insignificant they may think they are – they do not need 'absolute proof' that the child is at risk of abuse.

The impact of child abuse, neglect and exploitation, should not be underestimated. Many children do recover well and go on to lead healthy, happy and productive lives, although most adult survivors agree that the emotional scars remain, however well buried. For some children, full recovery is beyond their reach and the rest of their childhood and their adulthood may be characterised by anxiety or depression, self-harm, eating disorders, alcohol and substance misuse, unequal and destructive relationships and long-term medical or psychiatric difficulties.

Taking action

Any child in any family within Crossbar Alternative Provision could become a victim of abuse. Staff should always maintain an attitude of "It could happen here".

Key points for staff to remember when taking action are:

- In an emergency take the action necessary to help the child, for example, call 999.
- Report your concern to the DSL as quickly as possible immediately when there is evidence of physical or sexual abuse and certainly by the end of the day.

- Do not start your own investigation.
- Share information on a need-to-know basis only do not discuss the issue with colleagues, friends or family.
- Complete a record of concern, using a Form C; and
- Seek support for yourself if you are distressed or need to debrief.

If a member of staff or volunteer is concerned about a pupil's welfare

There will be occasions when staff may suspect that a pupil may be at risk but have no 'real' evidence. The pupil's behaviour may have changed, their artwork could be bizarre, they may write stories or poetry that reveal confusion or distress, or physical but inconclusive signs may have been noticed. In these circumstances, staff will try to give the pupil the opportunity to talk. The signs they have noticed may be due to a variety of factors, for example a parent has moved out, a pet has died, a grandparent is very ill or an accident has occurred. It is fine for staff to ask the pupil if they are OK or if they can help in any way.

Staff should use the same record of concern form to record these early concerns. If the pupil does begin to reveal that they are being harmed, staff should follow the advice below. Following an initial conversation with the pupil, if the member of staff remains concerned, they should discuss their concerns with the DSL.

Concerns which do not meet the threshold for child protection intervention will be managed through the Early Help/CAF process as in section 7 of this policy.

If a pupil discloses to a member of staff or volunteer

It takes a lot of courage for a child to disclose that they are being abused. They may feel ashamed, particularly if the abuse is sexual. Their abuser may have threatened what will happen if they tell. They may have lost all trust in adults. Or they may believe, or have been told, that the abuse is their own fault. Sometimes they may not be aware that what is happening is abusive.

If a pupil talks to a member of staff about any risks to their safety or wellbeing, **the staff member will need to let the pupil know that they must pass the information on** – staff are not allowed to keep secrets. The point at which they tell the pupil this is a matter for professional judgement. If they jump in immediately the pupil may think that they do not want to listen but if left until the very end of the conversation, the pupil may feel that they have been misled into revealing more than they would have otherwise.

During their conversations with pupils staff will:

- Allow them to speak freely.
- Remain calm and not overreact the pupil may stop talking if they feel they are upsetting their listener.
- Give reassuring nods or words of comfort 'I'm so sorry this has happened', 'I want to help', 'This isn't your fault', 'You are doing the right thing in talking to me'.
- Not be afraid of silences staff must remember how hard this must be for the pupil.
- Under no circumstances ask investigative questions such as how many times this has happened, whether it happens to siblings too, or what does the pupil's mother think about all this; (however, it is reasonable to ask questions to clarify understanding and to support a meaningful referral if that is required, e.g. when did this happen, where did this happen?).
- At an appropriate time tell the pupil that in order to help them, the member of staff must pass the information on.
- Not automatically offer any physical touch as comfort. It may be anything but comforting to a child who has been abused.

- Avoid admonishing the child for not disclosing earlier. Saying things such as 'I do wish you had
 told me about this when it started' or 'I can't believe what I'm hearing' may be the staff
 member's way of being supportive but may be interpreted by the child to mean that they have
 done something wrong.
- Tell the pupil what will happen next.
- Let them know that someone (either you or another named person, e.g. the DSL) will come to see them before the end of the day.
- Report verbally to the DSL.
- Write up their conversation as soon as possible on the record of concern form and hand it to the DSL; and
- Seek support if they feel distressed or need to debrief.

Notifying parents

Crossbar Alternative Provision will normally seek to discuss any concerns about a pupil with their parents. This must be handled sensitively and the DSL will make contact with the parent in the event of a concern, suspicion or disclosure. However, if Crossbar Alternative Provision believes that notifying parents could increase the risk to the child or exacerbate the problem, advice will be sought first from Children's Social Care.

Making a referral to Children's Social Care

The DSL will make a referral to Children's Social Care if it is believed that a pupil is suffering or is at risk of suffering significant harm (see Section 33 'Submitting child protection referrals'.)

However, *Keeping Children Safe in Education (2022)* emphasises that any member of staff may make a direct referral to Children's Social Care if they genuinely believe independent action is necessary to protect a child.

The pupil (subject to their age and understanding) and the parents will be told that a referral is being made, unless to do so would increase the risk to the child or create undue delay.

26. Bullying

While bullying between children is not a separate category of abuse and neglect, it is a very serious issue that can cause considerable anxiety and distress. At its most serious level, bullying can have a disastrous effect on a child's well-being and in very rare cases has been a feature in the suicide of some young people.

All incidences of bullying, including cyber-bullying and prejudice-based bullying should be reported and will be managed through our anti-bullying procedures. All pupils and parents receive a copy of the procedures on joining Crossbar Alternative Provision and the subject of bullying is addressed at regular intervals in PSHE education.

If the bullying is particularly serious, or the anti-bullying procedures are deemed to be ineffective, the Head of Alternative Provision/DSL will consider implementing early help (CAF) or child protection procedures.

Please also refer to issues in relation to children who are sexually harmful or abusive towards other children below.

27. Peer on peer abuse and children with sexually harmful or inappropriate behaviour

Children may be harmed by other children or young people. Staff will be aware of the harm caused by bullying and will use Crossbar Alternative Provision's **anti-bullying procedures** as above where necessary. However, there will be occasions when a pupil's behaviour warrants a response under child protection rather than anti-bullying procedures. Research suggests that up to 30 percent of child sexual abuse is committed by someone under the age of 18.

Abusive behaviour by one child towards another will not be tolerated, minimised or dismissed as 'banter' or 'part of growing up'.

When dealing with abuse of pupils by other pupils, staff will be mindful of the potential for prejudice-based bullying; racist, disability, homophobic and transphobic abuse; gender-based violence and teenage relationship abuse. Whilst mindful of the vulnerability of women and girls to violence, it is also recognised that boys as well as girls can be abused by members of the opposite as well as the same gender group.

Members of staff who become concerned about a pupil's sexualised behaviour, including any known online sexualised behaviour, should record their concerns and report them to the DSL as soon as possible, as with any other safeguarding concern.

The management of children and young people with sexually harmful behaviour is complex and Crossbar Alternative Provision will work with other relevant agencies to maintain the safety of the whole Crossbar Alternative Provision community. Young people who display such behaviour may be victims of abuse themselves and the child protection procedures will be followed for both victim and perpetrator.

Any instances of sexual harm caused by one pupil to another and any situation where there are concerns about power imbalance, coercion or force will be discussed with Children's Social Care.

Crossbar Alternative Provision will also be informed by the Police or Children's Social Care about referrals made directly to those agencies from other sources (e.g. family members, family friends, parents of other children) in relation to alleged sexualised inappropriate or sexually abusive behaviour displayed by pupils inside and/or outside of Crossbar Alternative Provision.

In all such circumstances, Crossbar Alternative Provision may be required to attend a strategy meeting under local authority inter agency child protection procedures in order to facilitate risk management and planning with other agencies.

In responding to cases involving children or young people who have committed sexually abusive behaviours, Children's Social Care will consult with the Sexualised Inappropriate Behaviours Service (SIBS), for advice, consultation or provision of a direct service. A wide range of practice guidance, knowledge and therapeutic materials has been developed by SIBS to inform the interventions relating to children and young people with sexual behaviour difficulties.

In circumstances where a child displays sexualised inappropriate behaviour but evidence of sexual harm towards other children is not clear-cut, Crossbar Alternative Provision may seek consultation and advice from SIBS and/or the Education Safeguarding Manager.

In deciding the most appropriate response, relevant considerations will include:

- The nature and extent of the inappropriate/abusive behaviours. In respect of sexual abuse, it is necessary to distinguish between normal childhood sexual development and experimentation, and sexually inappropriate or aggressive behaviour.
- The context of the abusive behaviours.
- The child/young person's development, family and social circumstances.
- The need for services, specifically focusing on the child/young person's harmful behaviour as well as other significant needs; and/or
- The risks to self and others, including other children within Crossbar Alternative Provision, household, extended family, peer group and wider social network.

Crossbar Alternative Provision is committed to participating in plans both to provide pupils who are at risk from other children and those pupils who may present a risk to other children with appropriate services to address any concerns and, wherever possible, to facilitating ongoing access to education within Crossbar Alternative Provision for all children concerned, subject to appropriate risk assessments and risk management plans.

Youth produced sexual imagery ('sexting')

Crossbar Alternative Provision will act in accordance with advice endorsed by DfE 'Sexting in Schools and colleges: responding to incidents and safeguarding young people' (UK Council for Child Internet Safety 2016).

All incidents of youth produced sexual imagery (YPSI) will be dealt with as safeguarding concerns. The primary concern at all times will be the welfare and protection of the young people involved.

Young people who share sexual imagery of themselves or their peers are breaking the law. However, as highlighted in national guidance, it is important to avoid criminalising young people unnecessarily. Crossbar Alternative Provision will therefore work in partnership with external agencies with a view to responding proportionately to the circumstances of any incident.

All incidents of YPSI should be reported to the DSL as with all other safeguarding issues and concerns. Staff will not make their own judgements about whether an issue relating to YPSI is more or less serious enough to warrant a report to the DSL. What may seem like less serious concerns to individual members of staff may be more significant when considered in the light of other information known to the DSL, which the member of staff may not be aware of.

If staff become concerned about a YPSI issue in relation to a device in the possession of a student (e.g. mobile phone, tablet, digital camera), the member of staff will secure the device (i.e. it should be confiscated). This is consistent with DfE advice *Searching, Screening and Confiscation - Advice for Directors, School staff and governing bodies (DfE February 2014)*, page 11 'After the search'.

Staff will not look at or print any indecent images. The confiscated device will be passed immediately to the DSL (see 'Viewing the imagery' below).

The DSL will discuss the concerns with appropriate staff and speak to young people involved as appropriate. Parents/carers will be informed at an early stage and involved in the process unless there is good reason to believe that involving parents would put the young person at risk of harm.

If, at any point in the process, there is concern that a young person has been harmed or is at risk of harm a referral will be made to Children's Social Care and/or the Police via the MASH immediately.

The Police will always be informed when there is reason to believe that indecent images involve sexual acts and any child in the imagery is under 13 years of age.

The DSL will make a judgement about whether a reported YPSI incident is experimental as in section 11 above or aggravated.

Aggravated incidents involve criminal or abusive elements beyond the creation, sending or possession of sexual images created by young people. These include possible adult involvement or criminal or abusive behaviour by young people such as sexual abuse, extortion, threats, malicious conduct arising from personal conflicts, or creation or sending or showing of images without the knowledge or against the will of a young person who is pictured.

Aggravated incidents of sexting will usually be referred to the Local Authority's Multi-Agency Safeguarding Hub (MASH) for advice about whether or not a response by the Police and/or Children's Social Care is required. This will facilitate consideration of whether:

- There are any offences that warrant a Police investigation.
- Child protection procedures need to be invoked.
- Parents/carers require support in order to safeguard their children.
- A multi-agency sexual exploitation (MASE) meeting is required.
- Any of the perpetrators and/or victims require additional support. This may require the initiation of a CAF and the offer of early help services.

Examples of aggravated incidents include:

- Evidence of adult involvement in acquiring, creating or disseminating indecent images of young people (possibly by an adult pretending to be a young person known to the victim).
- Evidence of coercing, intimidating, bullying, threatening and/or extortion of students by one or more other students to create and share indecent images of themselves.
- Pressure applied to a number of students (e.g. all female students in a class or year group) to create and share indecent images of themselves.
- Pressurising a student who does not have the capacity to consent (e.g. due to their age, level
 of understanding or special educational needs) or with additional vulnerability to create and
 share indecent images of themselves.
- Dissemination of indecent images of young people to a significant number of others with an intention to cause harm or distress (possibly as an act of so-called 'revenge porn', bullying or exploitation).
- What is known about the imagery suggests the content depicts sexual acts which are unusual for the young person's developmental stage or are violent.
- Sharing of indecent images places a young person is at immediate risk of harm, for example the young person is presenting as suicidal or self-harming.

The DSL will make a judgement about whether or not a situation in which indecent images have been shared with a small number of others in a known friendship group with no previous concerns constitutes an aggravated incident; or whether Crossbar Alternative Provision is able to contain the situation in partnership with all parents of the students involved, arrange for the parents to ensure that all indecent images are deleted and that the young people involved learn from the incident in order to keep themselves safe in future.

In the latter instance, the DSL will usually consult with the Police and/or Children's Social Care through the MASH to check that no other relevant information is held by those agencies and to ensure an agreed response is documented before proceeding.

Viewing the imagery - adults should **not** view youth produced sexual imagery unless there is good and clear reason to do so. Wherever possible, the DSL's responses to incidents will be based on what they have been told about the content of the imagery.

Any decision to view imagery will be based on the DSL's professional judgement. Imagery will never be viewed if the act of viewing will cause significant distress or harm to a pupil.

If a decision is made to view imagery, the DSL will be satisfied that viewing:

- Is the only way to make a decision about whether to involve other agencies (i.e. it is not possible to establish the facts from the young people involved).
- Is necessary to report the image to a website, app or suitable reporting agency to have it taken down, or to support the young person or parent in making a report is unavoidable.
- Because a young person has presented an image directly to a staff member or the imagery has been found on a Crossbar Alternative Provision device or network.

If it is necessary to view the imagery then the DSL will:

- Never copy, print or share the imagery; this is illegal.
- Discuss the decision with the Director, Children's Social Care or the Education Safeguarding Manager.
- Ensure viewing is undertaken by the DSL or Deputy DSL with delegated authority from the Director.
- Ensure viewing takes place with another member of staff present in the room, ideally the Director, another DSL or a member of the senior leadership team. The other staff member does not need to view the images.
- Wherever possible ensure viewing takes place on Crossbar Alternative Provision premises, ideally in the Director or DSL's office.
- Ensure wherever possible that images are viewed by a staff member of the same sex as the young person in the imagery.
- Record the viewing of the imagery in the pupil's safeguarding record, including who was
 present, why the image was viewed and any subsequent actions; and ensure this is signed and
 dated and meets the wider standards set out by Ofsted for recording safeguarding incidents.

Deletion of images - if Crossbar Alternative Provision has decided that other agencies do not need to be involved, then consideration will be given to deleting imagery from devices and online services to limit any further sharing of the imagery.

28. Sexual exploitation of children

Sexual exploitation involves an individual or group of adults taking advantage of the vulnerability of an individual or groups of children or young people. Victims can be boys or girls. Children and young people are often unwittingly drawn into sexual exploitation through the offer of friendship and care, gifts, drugs and alcohol and sometimes accommodation. Sexual exploitation is a serious crime and can have a long-lasting adverse impact on a child's physical and emotional health. It may also be linked to the trafficking of children.

Crossbar Alternative Provision teaches children about consent and the risks of sexual exploitation in the PSHE curriculum. A common feature of sexual exploitation is that the child often does not recognise the coercive nature of the relationship and does not see her/himself as a victim. The child may initially resent what she/he perceives as interference by staff but staff must act on their concerns, as they would for any other type of abuse.

All staff are made aware of the indicators of sexual exploitation of children and all concerns are reported immediately to the DSL. The DSL will consider the need to make a referral to Children's Social Care via the MASH (see section 33 below) as with any other child protection concern and with particular reference to the Local Authority Child Sexual Exploitation procedures. Parents will be consulted and notified as above.

Following a referral to Children's Social Care, a Multi-Agency Sexual Exploitation (MASE) meeting may be convened under the Local Authority inter-agency safeguarding procedures. Crossbar Alternative Provision will attend and share information at MASE meetings as required. Parents and young people will be invited to attend MASE meetings by Children's Social Care as appropriate.

29. So-called 'honour based' violence

So-called 'honour-based' violence (HBV) encompasses crimes which have been committed to protect or defend the honour of a family and/or community. Such crimes include Female Genital Mutilation (FGM), forced marriage, and practices such as breast ironing. Staff will be alert to the possibility of a child being at risk of HBV or already having suffered HBV.

All forms of so called HBV are abuse (regardless of the motivation) and staff will record and report any concerns about a child who might be at risk of HBV to the Designated Safeguarding Lead as with any other safeguarding concern. The DSL will consider the need to make a referral to the Police and/or Children's Social Care as with any other child protection concern.

Female Genital Mutilation

Female genital mutilation (FGM) is a form of child abuse. It is the collective name given to a range of procedures involving the partial or total removal of the external female genitalia for non-medical reasons or other injury to the female genital organs. It has no health benefits and harms girls and women in many ways. The practice, which is most commonly carried out without anaesthetic, can cause intense pain and distress and long-term health consequences, including difficulties in childbirth.

FGM is carried out on girls of any age, from young babies to older teenagers and adult women, so Crossbar Alternative Provision staff are trained to be aware of risk indicators. Many such procedures are carried out abroad and staff should be particularly alert to suspicions or concerns expressed by female pupil about going on a long holiday during the summer vacation period.

In England, Wales and Northern Ireland, the practice is illegal under the Female Genital Mutilation Act 2003. Any person found guilty of an offence under the Female Genital Mutilation Act 2003 is liable to a maximum penalty of 14 years imprisonment or a fine, or both.

(See https://www.gov.uk/government/publications/female-genital-mutilation-guidelines for further information).

If staff have a concern that a girl may be at risk of FGM, they will record their concern and inform the DSL as they would any other safeguarding concern.

Teachers are subject to a statutory duty defined by Section 5B of the Female Genital Mutilation Act 2003 (as inserted by section 74 of the Serious Crime Act 2015) to report to the Police personally where they discover (e.g. by means of a disclosure) that an act of FGM appears to have been carried out on a girl who is aged under 18. This is known as mandatory reporting.

Teachers in that situation will record their concerns and inform the DSL, who will support the teacher in making a direct report to the Police.

Forced Marriage

A forced marriage is a marriage in which a female (and sometimes a male) does not consent to the marriage but is coerced into it. Coercion may include physical, psychological, financial, sexual and emotional pressure. It may also involve physical or sexual violence and abuse.

A forced marriage is not the same as an arranged marriage. In an arranged marriage, which is common in several cultures, the families of both spouses take a leading role in arranging the marriage but the choice of whether or not to accept the arrangement remains with the prospective spouses.

Children may be married at a very young age, and well below the age of consent in England. Crossbar Alternative Provision staff receive training and should be particularly alert to suspicions or concerns raised by a pupil about being taken abroad and not be allowed to return to England.

Since June 2014 forcing someone to marry has become a criminal offence in England and Wales under the Anti-Social Behaviour, Crime and Policing Act 2014. (See https://www.gov.uk/forced-marriage for further information).

30. Radicalisation and Extremism

Protecting children from the risk of radicalisation is part of Crossbar Alternative Provision's wider safeguarding duties and is similar in nature to protecting children from other forms of harm and abuse. As such, the DSL is responsible for Crossbar Alternative provision's strategy for protecting children from those risks.

Radicalisation refers to the process by which a person comes to support terrorism and forms of extremism. The government defines extremism as vocal or active opposition to fundamental British values.

Even very young children have been exposed, in rare circumstances, to extremism at home and elsewhere including online.

As children get older, they look for adventure and excitement and they may start to ask questions about their identity and belonging. During that stage of their development they are vulnerable to extremist groups that may claim to offer answers, identity and a social network apparently providing a sense of belonging. Many of those extremist groups make sophisticated use of the internet and social media to target young people and spread their ideology, making young people more vulnerable to being influenced by extremist ideas. Young people who feel isolated or disaffected in some way are particularly vulnerable to radicalisation as they are other forms of abuse and exploitation.

Crossbar Alternative Provision has defined responsibilities to ensure that children are safe from terrorist and extremist material when accessing the internet within Crossbar Alternative Provision.

During the process of radicalisation it is possible to intervene to prevent vulnerable people being radicalised. Crossbar Alternative Provision is committed to preventing pupils from being radicalised and drawn into any form of extremism or terrorism. Crossbar Alternative Provision promotes the values of democracy, the rule of law, individual liberty, mutual respect and tolerance of those with different faiths and beliefs by providing pupils with opportunities through the curriculum to discuss issues of religion, ethnicity and culture and learn how to discuss and debate points of view; and by ensuring that all pupils are valued and listened to within Crossbar Alternative Provision.

Crossbar Alternative Provision staff receive training that provides them with both the information they need to understand the risks affecting children and young people in this area; and a specific understanding of how to identify individual children who may be at risk of radicalisation and how to support them. Staff are trained to report all concerns about possible radicalisation and extremism to the DSL immediately as they would any other safeguarding concern identifying early indicators of possible radicalisation including changes in behaviour and attitudes to learning; and expressions of interest in extremist ideas along with a tolerance towards potential violence to certain members of society.

Crossbar Alternative Provision recognises the importance of providing a safe space for children to discuss controversial issues; and building their resilience and the critical thinking skills they need in order to challenge extremist perspectives. However, Crossbar Alternative Provision will make appropriate referrals to the Police PREVENT team and Channel programme in respect of any pupil whose behaviour or comments suggest that they are vulnerable to being radicalised and drawn into extremism and terrorism in order to ensure that children receive appropriate support.

Crossbar Alternative Provision will discuss any concerns about possible radicalisation identified within Crossbar Alternative Provision with a child's parents/carers as with any other safeguarding or child protection issue unless there is reason to believe that doing so would place the child at risk; and will also support parents/carers who raise concerns about their children being vulnerable to radicalisation. Subject to consultation with the Police PREVENT team and in the interest of making proportionate responses, Crossbar Alternative Provision may offer support to children and their families through the provision of early help as appropriate.

Crossbar Alternative Provision expects all staff, volunteers, governors, visiting professionals, contractors and individuals or agencies that hire Crossbar Alternative Provision premises to behave in accordance with Crossbar Alternative Provision Staff Behaviour Policy (code of conduct), will challenge the expression and/or promotion of extremist views and ideas by any adult on Crossbar Alternative Provision premises or at Crossbar Alternative Provision events and, when necessary, will make appropriate referrals in respect of any such adult.

Parents and staff may find the website *www.educateagainsthate.com* informative and useful. The website is designed to equip Crossbar Alternative Provision and college leaders, teachers and parents with the information, tools and resources they need to recognise and address extremism and radicalisation in young people and how best to support them. The website provides information on training resources for teachers and staff at Crossbar Alternative Provision.

31. Private fostering arrangements

A private fostering arrangement occurs when someone other than a parent or a close relative cares for a child for a period of 28 days or more, with the agreement of the child's parents. It applies to children under the age of 16, or aged under 18 if the child is disabled. Children looked after by the local authority or who are placed in a residential school, children's home or hospital, are not considered to be privately fostered. Private fostering occurs in all cultures, including British culture and children may be privately fostered at any age.

Most privately fostered children remain safe and well but safeguarding concerns have been raised in some cases so it is important that Crossbar Alternative Provision staff are alert to possible safeguarding issues, including the possibility that a child has been trafficked into the country.

By law, a parent, private foster carer or other persons involved in making a private fostering arrangement must notify Children's Social Care as soon as possible. When Crossbar Alternative

Provision becomes aware of a private fostering arrangement for a pupil that has not been notified to Children's Social Care, Crossbar Alternative Provision will encourage parents and private foster carers to notify Children's Social Care and will share information with Children's Social Care as appropriate.

32. Staff reporting directly to child protection agencies

Staff should ordinarily follow the reporting procedures outlined in this policy. However, as emphasised in *Keeping Children Safe in Education 2022*, any staff member can refer their concerns directly to Children's Social Care and/or the Police if:

- The situation is an emergency and the DSLs, the Head Alternative Provision and the Directors are all unavailable.
- They are convinced that a direct report is the only way to ensure the pupil's safety; or
- For any other reason they make a judgement that a direct referral is in the best interests of the child.

In any of those circumstances, staff may make direct child protection referrals and share information without being subject of censure or disciplinary action. However, staff should inform the DSL and/or Head of Alternative Provision at the earliest opportunity that they have done so unless in their judgement doing so would increase the risk of harm to the child.

Outside of office hours, immediate concerns about a child should be referred to the Emergency Duty Team on telephone number 07866 080801

If staff are ever concerned that a child is in immediate danger, they will contact the Police by dialling 999.

34. Related safeguarding portfolio policies

- Staff Behaviour Policy (Code of Conduct)
- Physical intervention and the use of reasonable force
- Behaviour
- Complaints procedure
- Bullying
- Whistleblowing
- SEN
- Safer recruitment
- Staff Grievance
- Disciplinary and managing allegations

35. Special Circumstances

Children who are looked after

The most common reason for children becoming looked after is as a result of abuse or neglect. Crossbar Alternative Provision ensures that staff have the necessary skills and understanding to keep looked after children safe and ensures that appropriate staff have information about a child's looked after status and care arrangements, including the level of authority delegated to the carer by the authority looking after the child. The designated teacher for looked after children and the DSL hold details of the child's social worker and the name and contact details of the Local Authority's virtual head for children who are looked after.

Work Experience

Crossbar Alternative Provision has detailed procedures to safeguard pupils undertaking work experience, including arrangements for checking people who provide placements and supervising pupils on work experience which are in accordance with the guidance in *Keeping Children Safe in Education (2020)*.

Policy Document Child Protection and Safeguarding policy Updated: G Cowan/J Haynes
Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Children in Care

Children who need a social worker (Child in Need and Child Protection Plans)

Children may need a social worker due to safeguarding or welfare needs. Children may need this help due to abuse, neglect and/or complex family circumstances.

A child's experiences of adversity and trauma can leave them vulnerable to further harm, as well as educationally disadvantaged in facing barriers to attendance, learning, behaviour and mental health. Local Authorities should share the fact a child has a social worker, and the DSL will hold and use this information so that decisions can be made in the best interests of the child's safety, welfare and educational outcomes. Where children need a social worker, this information will be used by the DSL (or deputies) to inform decisions about safeguarding (for example, responding to unauthorised absence or missing education where there are known safeguarding risks) and about promoting welfare (for example, considering the provision of pastoral and/or academic support, alongside action by statutory services).

Policy Document: Children in care Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Complaints Policy

All policies will be shared with learners prior to their learning or course with Crossbar Alternative Provision. This will include the contact details of relevant people.

Policy for Hearing and Dealing with Concerns and Complaints

This organisation is committed to working in close partnership with all members of the Crossbar Alternative Provision community. Crossbar Alternative Provision places great value on the role which parents and carers can play in supporting children's learning. Staff and the Director actively encourage a positive relationship between Crossbar Alternative Provision and the families of children who attend Crossbar Alternative Provision.

We seek to speedily resolve all concerns and would emphasise that most are resolved through informal discussion with a member of the Senior Leadership Team, who should be contacted in the first instance if parents have any general concerns. Please note that all complaints are confidential and therefore if your complaint relates to a disciplinary issue, we will not reveal any sanctions imposed on other pupils.

However, if there is a continuing concern, this can be directed through the formal stages as outlined in Crossbar Alternative Provision's complaints procedure, detailed below.

Nothing in this policy applies to complaints which are made from persons other than parents of registered pupils at Crossbar Alternative Provision.

It is in everyone's interest that concerns are resolved at the earliest possible stage. The experience of the first contact between the parent and Crossbar Alternative Provision can be crucial in determining whether the concern will escalate to a complaint. To this end all staff and the Head of Alternative Provision are aware of the procedure to be followed if a concern is raised. Also, whilst not wishing to encourage complaints, parents should note that they have a duty to raise a matter as soon as conveniently possible. It can then be investigated more effectively whilst information is fresh in the minds of all parties.

Where a concern has not been resolved during the initial contact, a parent may request that the complaint is dealt with under Crossbar Alternative Provision's complaint process. Crossbar Alternative Provision operates a two-stage process. Stage 1 involves the investigation on behalf of the SLT and stage 2 investigation by the Head of Alternative Provision. A parent must begin the complaint at the informal stage and any attempt to bypass the procedures will result in the complaint being referred back to the appropriate stage for action.

Procedure for dealing with complaints

Stage 1: Initial Complaint

Where a concern has not been resolved directly, the parent may raise an informal complaint with Crossbar Alternative Provision by contacting the Head of Alternative Provision who will investigate and report to the Director.

The parent will receive a verbal or written response to the concern or complaint raised from the member of staff involved within 15 school days. Where it is not possible to respond fully within that

time period, the parent will be informed of the reasons why and a new deadline set for providing a full response.

Stage 2: Investigation by The Head of Alternative Provision

Where a complaint has not been resolved at stage 1, the parent may write to Crossbar Alternative Provision requesting a further formal investigation. The parent must put their complaint in writing using Appendix A and send it to either the Director or Head of Alternative Provision marked "strictly private and confidential". They may refer it to another member of senior leadership team to investigate.

The parent will receive a verbal or written response to the concern or complaint raised from the member of staff involved within 15 school days. Where it is not possible to respond fully within that time period, the parent will be informed of the reasons why and a new deadline set for providing a full response.

Vexatious Complaints

Very rarely, Crossbar Alternative Provision may take a decision to close a complaint where the parent is still dissatisfied despite the significant level of scrutiny provided by these procedures. We will do all we can to assist in the resolution of a complaint but sometimes it is simply not possible to meet all of the parent's wishes and it may be a case of "agreeing to disagree". If a parent persists in making representations to Crossbar Alternative Provision which are wholly or substantially similar to a complaint which has exhausted the internal procedures or where complaints or representations are made which are false or where the intention is to disrupt the smooth running of Crossbar Alternative Provision (in the reasonable opinion of Crossbar Alternative Provision), then Crossbar Alternative Provision reserves the right to take no further action in respect of that complaint.

General and Monitoring

All complaints and correspondence/hearings under the complaints policy are treated as confidential and will only be disclosed when required to do so by law.

The Head of Alternative Provision will keep a record of complaints and review on an annual basis the operation of the complaints policy.

In the event of a complainant believing that Crossbar Alternative Provision has failed to comply with its own complaint's procedure or that Crossbar Alternative Provision complaints procedure does not comply with statutory requirements, the complainant may complain to the Local Authority.

Policy Document Complaints Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

APPENDIX A – Stage 2 Complaints Form for complaint to the Head of Alternative Provision at Crossbar Alternative Provision.

Please note: this form should not be submitted until Stage 1 of the process has been completed.

Complainants Name	
Pupils Name	
Complainants Relationship to Pupil	
Address of Complainant	
Daytime Telephone Number	
Mobile Number	
Email Address	
Details of your Original Complaint	
Who did you speak to or correspond with during stage 1, when and what was the response?	
Why are you dissatisfied with this response?	
What actions do you feel might resolve the complaint at this stage?	
Are you attaching any paperwork, if so please give details.	
Signed	
Date	

Conflicts of Interest Policy

As an employer, Crossbar Alternative Provision starts from a position of trusting the professionalism of the staff it employs, and this trust underlies any attempt to handle questions which raise potential conflicts of interest. Yet the damage to the reputations of individuals and Crossbar Alternative Provision caused by conflicts of interest could be considerable.

Should any member of Crossbar Alternative Provision staff feel they are in a position giving rise to an actual or potential conflict of interest, they must contact their line manager as a matter of urgency. Appropriate steps will then be taken to deal with the conflict-of-interest situation in line with Crossbar Alternative Provision Conflicts of Interest Policy.

Crossbar Alternative Provision's Conflicts of Interest Policy accords with the Seven Principles of Public Life established by the Nolan Committee, the fact that Crossbar Alternative Provision has adopted such a Policy does not in any way cast doubt on the integrity or professionalism of employees. Rather it recognises that the Company wishes to give a great deal of freedom to employees to engage in external activities, but in so doing needs to put in place a mechanism to protect its employees, and itself, from reputational damage and other liabilities.

In summary, the Conflicts of Interest Policy provides for a three-fold approach:

- Disclose always
- Manage the conflict in most cases
- Prohibit the activity when necessary to protect the public interest or the interest of Crossbar Alternative Provision.

If you are unsure what to do in any situation then guidance can be sought in the first instance from your line manager.

Conflicts of Interest Guidelines

The purpose of these Conflict of Interest Guidelines is:

- To highlight and illustrate examples of potential conflict situations, some of which are not obvious
- To set out examples of activities can be managed (and how they can be managed), and other examples which Crossbar Alternative Provision would consider unmanageable (and therefore cannot allow).

The most important message in the document is that staff should always disclose an activity if they are in doubt about whether it represents a conflict of interest. The Guidelines describe the way in which such disclosure should be made at the time (i.e. before staff engage in the activity). As an additional source of help the Conflicts of Interest Regulations contain a list of sample questions that a manager may use to elucidate the nature and potential seriousness of a conflict of interest. If they feel for any reason that they are unable to adjudicate on a conflict of interest then the matter should be referred up to the next level of management.

1. INTRODUCTION

The traditional academic roles, such as teaching and supervising students are nowadays often supplemented by commercial collaborations. Crossbar Alternative Provision recognises that involvement in such commercial activities carries many advantages.

These activities can produce positive benefits, but they also have the potential for diverting Crossbar Alternative Provision and its employees from their primary educational, and service missions. For example, conflicts of interest can arise when the interests of a commercial venture, from which a Crossbar Alternative Provision employee derives direct benefit, differ from the interests and primary obligations of Crossbar Alternative Provision as a whole, or when the commercial venture consumes an undue share of the employee's attention.

Crossbar Alternative Provision believes it to be essential that its employees should manage or avoid, and be seen to manage or avoid, such conflicts.

Crossbar Alternative Provision is keen to encourage relevant outside interests but staff will need to ensure that such work or consultancy complies with all relevant policies.

By and large, Crossbar Alternative Provision leaves individual staff to develop their own balanced 'portfolio' of activity, including external collaborations of one kind or another.

However, by engaging in such external activities, employees may place themselves in a difficult position in which an outside interest may conflict, or appear to conflict, with their Crossbar Alternative Provision duties. The employee may then be open to suspicion that decisions they take as an employee are influenced by personal financial interest - even when, as is almost universally the case, the employee is acting with neutrality and complete professional integrity. In other cases, the employee may appear to be engaging in external activities that compete with Crossbar Alternative Provision.

In the vast majority of instances, simple disclosure of a potentially conflicting external activity is sufficient to absolve the employee of suspicion. Occasionally Crossbar Alternative Provision may suggest a different way of managing an activity that avoids the conflict of interest. In extreme cases the conflict of interest may be so fundamental and unmanageable that it is necessary to restrict one or other of the employee's conflicting activities.

The full prior disclosure of interests is clearly an important (and in many cases, sufficient) mechanism for the management of conflicts of interest.

The primary obligation rests with the employee to recognise situations in which he or she potentially has a conflict of interest and to disclose and discuss that conflict to their line manager. If you are uncertain how the Conflicts of Interest Policy might affect your activities, please contact your line manager in the first instance. If they are unable to help, then refer your enquiry to the Director. Within Crossbar Alternative Provision there are two categories of conflict that may arise: personal (those faced by individuals) and institutional (those faced by the Company as an institution). This document addresses personal conflicts.

2. TYPES OF CONFLICT OF INTEREST

"Conflicts of Interest" arise where there is a conflict between the official responsibilities of a person in a position of trust and any other interests the particular individual may have, e.g.

Where the individual could be seen to be influencing Crossbar Alternative Provision matters for actual or potential personal benefit. Such a conflict arises, for instance, when a member of staff is in a position to influence, directly or indirectly, Crossbar Alternative Provision business, or other decisions in ways that could lead to gain for them, their family or others to the detriment of Crossbar Alternative Provision's integrity and its missions of teaching. These are situations in which financial or other personal considerations may compromise, or have the appearance of compromising, an employee's professional judgement in administration, management, instruction and other professional activities.

Conflicts of interest may also include "Conflicts of Commitment" which exist when the external activities of a member of staff are so substantial or demanding in terms of time and/or attention so as to interfere with their responsibilities to Crossbar Alternative Provision. Conflicts of this type

primarily involve questions of obligation and effort, but may often be tied to financial remuneration or other inducements and as such may also constitute a conflict of interest.

The main categories of **conflicts of interest** (discussed in more detail below) are:

- Educational Mission (especially in regard to supervision)
- Financial Interest
- Commitment and Loyalty

Conflicts of Educational Mission

Crossbar Alternative Provision employees who are involved in educating, training, supervising or directing the work (education) of students, should ensure that the education they provide is appropriate to the student.

Crossbar Alternative Provision has a primary objective to educate and train students.

Conflicts of Financial Interest

Crossbar Alternative Provision employees have a responsibility to respect and promote the financial interests of the Company. Staff should wherever possible ensure that the Company:

- receives appropriate financial benefits from the use or commercialisation of its intellectual property
- receives appropriate financial benefits from the use of other resources and assets, including equipment, staff and facilities
- makes responsible use of its financial resources in relation to the purchase of goods.

Conflicts of Commitment and Loyalty

Crossbar Alternative Provision employees owe their primary commitment and allegiance to the Company. Membership of Committees, Boards, Advisory Groups etc (External Appointments) implies an obligation (and sometimes a statutory duty) to act in the best interests of the external body. These duties may conflict with those duties and obligations as employees of Crossbar Alternative Provision Where an External Appointment allowed by the Company, this does not absolve the employee from ensuring that he or she continues to give their primary commitment and allegiance to Crossbar Alternative Provision. Managing conflicts of commitment is primarily a matter for individual staff and the Head.

REMEMBER: THE OVERRIDING PRINCIPLE IS THAT IF IN DOUBT, DISCLOSE.

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Any individual who believes they may have a conflict of interest should consult their line manager.

Policy Document Conflict of Interest Policy Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

CONTINGENCY & ADVERSE EFFECTS POLICY

This policy is designed to ensure a consistent and effective response in the event of major disruption to the course delivery and assessment system affecting significant numbers of learners. The plan will be implemented in the event of major disruption to the system, such as widespread illness, travel disruption, bad weather or power failures. Any actions taken will be subject to the advice of the official agencies dealing with the specific circumstances being faced, for example the police, Environment Agency or Health Protection Agency. Implementing the plan will safeguard the interests of learners while maintaining the integrity of the assessment system and safeguarding qualification standards. The contingencies applied will be selected based on the context of the disruption.

The priority when implementing contingencies will be to maintain the following principles:

- Delivering course to published timetables
- Delivering assessments to published timetables
- Delivering results to published timetables
- Complying with regulatory requirements in relation to assessment, marking and standards.

Communication:

In the event of local disruption, communication to tutors and learners will take place through the administration following agreement with the Director.

In the event of major disruption, details of specific contingencies agreed across organisations involved in the examinations process will be confirmed on the Ofqual website and proactively communicated to relevant stakeholders.

This includes communications between the organisations involved in the response and communications to stakeholders such as centres, candidates, parents or carers and the public.

Crossbar Alternative Provision is committed to:

- Sharing timely and accurate information as required to meet the aims of the plan
- Communicating with all staff so they are aware of disruption and contingency measures being implemented and any actions required of them as a result
- Ensuring that any messages are clear and accurate.

Key Risks and Associated Actions

Teaching staff extended absence at key points in the exam cycle:

Centre actions:

Crossbar Alternative Provision to arrange alternative teaching staff at the earliest opportunity.

Lack of appropriately trained and qualified assessor

Centre actions:

Crossbar Alternative Provision will keep abreast of the planning, hiring, training etc of all assessors at least 2 weeks prior to the course start and arrange alternative staff as necessary.

Lack of appropriate rooms or main venues unavailable at short notice

Centre actions:

Liaise with the external partner organisations to make use of their spaces.

Failure of IT systems

Centre actions:

Maintain secured backup for all types of assessment and feedback.

Support learners with printed version of the course materials during class time.

Liaise with the Awarding body to let them know about the failure of the system and get help from their contingency plan.

Disruption of teaching time – centre closed for an extended period

Centre actions:

Communicate with learners about the potential for disruption to teaching time and plans to address this.

Establish liaison between tutors and learners so that learner can communicate with their tutor to get the course materials and submit assignments online.

Arrange alternative teaching space at partner venue

Assessment evidence is not available to be marked (Large scale damage to or destruction) Centre actions:

To reduce this risk, active scripts remain on site for the absolutely minimum time. It is the responsibility of the head of centre to communicate this immediately to the relevant awarding organisation(s) and subsequently to learners.

Centre unable to distribute results as normal

Centre actions:

 $\label{lem:contact} \textbf{Contact to be made immediately to the awarding bodies about alternative options.}$

Contact to be made immediately to the learners explaining the situation.

Withdrawal of Qualifications

Crossbar Alternative Provision is committed to putting the interests of learners first and undertakes to take all reasonable steps to protect the interests of learners should a Qualification or Unit be withdrawn for whatever reason and by whichever body. Crossbar Alternative Provision will make every effort to ensure that learners are not registered onto Qualifications that are due to be withdrawn before the date that learners could reasonably be expected to complete the Qualification. Where there appear to be learners unlikely to complete prior to the Qualification end date, Crossbar Alternative Provision will take all reasonable steps to identify an alternative Qualification, or an alternative centre and to make the necessary transfers and other arrangements in order to enable the learners to achieve the Qualification wherever possible.

Policy Document CONTINGENCY & ADVERSE EFFECTS POLICY

Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Counselling service Policy

Crossbar Alternative Provision can provide a counselling and wellbeing service for both staff and learners. The service is provided by Kim Fitzwarren, a qualified, accredited counsellor

Kim is available for learners and staff each day, during term time only.

Some issues that people use to counselling to explore are:

- Drugs and alcohol misuse
- Depression feeling sad, tearful, tired and unmotivated
- Anxiety worrying a lot, most of the time
- Bereavement the feelings you are left with when someone has died
- Self harm hurting yourself on purpose, or putting yourself in risky situations
- Family relationships
- School stress and pressures
- Low mood not experiencing any enjoyment from life
- Bullying
- Health issues
- Adoption and fostering
- Being hurt or used by someone

What is counselling?

Counselling is a voluntary process, no one can make you have it - it is your decision. It is the development of a safe relationship where you can receive support and guidance without being judged. The counsellor will listen carefully to everything you say and will fully accept and respect you for who you are.

- Counselling is a space just for you, where you will be able to talk through any difficult thoughts or feelings.
- It can help us to better understand ourselves and other people.
- Counselling can help us spot patterns of unhelpful or unwanted thoughts.
- It can also help us think about unwanted behaviour from the past that we do not want to do again.
- You can use counselling to think about the world and your place in it.
- Counselling offers a safe space to let out very difficult feelings.

Referrals

Students can ask any college staff member to refer them. If a member of staff is referring, a completed referral form must be fully completed before an appointment can be made. These can be accessed via google drive.

Once the referral has been made Kim will meet the student and complete her assessment. This step is important so that the needs of the student can be acknowledged.

Next, Kim and the student will spend time contracting out how the counselling will work, when, and for how long. It will also be an opportunity to discuss confidentiality and it's exceptions. Kim will not share anything from the counselling with any other staff member — unless there is a safeguarding concern. In this situation Kim will discuss with the learner what information will be shared, and with whom.

Students can attend counselling for as long as they need it, ranging from a one off session to unload to weekly sessions for the entire term. The specifics of the sessions will be discussed with the young person and reviewed every 6 weeks or as appropriate. This will be discussed during the initial "contracting" session. Please see below for further information.

Occasionally a young person may have needs that will result in a more appropriate referral being made. The student will be supported through this process should it arise.

Confidentiality

Everyone engaged in a counselling service, regardless of their age is entitled to complete confidentiality. No details of any session will be shared with anyone, unless the young person has requested it or agreed to it.

However the counsellor will explain very carefully to the young person/staff member that confidentiality may need to be broken in certain circumstances. That is if the counsellor believes that the young person or any other child or any vulnerable adult is at risk of abuse.

Policy Document Counselling Service Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Curriculum Policy

This policy is a statement of aims and principles relating to Crossbar Alternative Provision's curriculum and education.

School Mission Statement

Crossbar Alternative Provision is here to help people find their limit, give them the knowledge to recognise it and the ability to exceed it.

The Aims of Crossbar Alternative Provision

Crossbar Alternative Provision provides an enriched learning environment that has helped countless students learn, develop and grow. Our unparalleled curriculum and teaching methods help students take the next step in their education and approach the future with confidence.

With a diverse range of committed and passionate staff, we are able to build relationships with all students and engage them in all areas of the curriculum. Crossbar Alternative Provision will help them to set and achieve goals to encourage them down a brighter and a more prosperous path.

Crossbar Alternative Provision is not built as a short-term provision with a view to reinstate students back into mainstream education. Some of our students will be enrolled with us as their home school and regardless of their academic background, we will help them gain ground and take them further than they thought possible. As part of the provision, Crossbar Alternative Provision will help develop every student academically, socially, morally and emotionally, in order to give them the best possible start to training or employment.

- · Excellence: Striving always for success.
- · Integrity: Consistently acting with honesty, compassion and respect.
- · Empathy: Embracing and supporting the uniqueness of every individual.
- · Creativity: Inspiring and challenging through invention.
- · Equality: Ensuring fair opportunity for all.
- · Safety: Providing a safe and nurturing environment.

The Curriculum

Crossbar Alternative Provision's curriculum is the way in which we are going to develop a broad band of knowledge that exposes young people to different ways of looking at the world. We aim to tailor education to individual needs, interest and aptitude so as to fulfil every student's potential. Every young person will have access to a rich, broad, balanced and differentiated curriculum. We will use diverse teaching strategies to develop the talents of each student and college tutors will use the flexibilities that already exist to ally high standards in the basics with opportunities for enrichment and creativity.

Common Values and Purpose

The curriculum, whilst paying due regard to achieving high standards in English and Mathematics where this is relevant, is broad, exciting and challenging.

The curriculum embraces the five outcomes set out in Every Child Matters – Stay Safe, Be Healthy, Enjoy and Achieve, Achieve Economic Well-Being and Make a Positive Contribution.

The curriculum is used to increase children's knowledge for example, key concepts in Mathematics and English where this is relevant. Also, the ability to use the acquired knowledge, understanding as they grow and develop and become more aware of the world around them and fostering positive attitudes both in and out of Crossbar Alternative Provision.

The curriculum will be carefully planned and structured to ensure that learning is continuous, and that the students make good progress with the development of their learning, We ensure that the knowledge and skills gained are used across the whole curriculum of sport and physical activity and not simply in isolation and that meaningful links are made between subjects in our termly themes.

The curriculum will engage the young person's interest, encourage and motivate them to want to learn. It will be exciting and offer young people first-hand experience to reinforce their learning and to underpin their growing knowledge, skills, understanding and attitudes;

It will open their eyes to the wider world and educate them in acceptable behaviours and community cohesion.

Equal Opportunities

All young people, regardless of gender, race or disability are given full access to our curriculum. We have a policy of equal opportunities.

Broad Guidelines

Subjects delivered are:

- English Functional Skills
- Mathematics Functional Skills
- PE & School Sport Levels Two and Three
- Coaching Sport Levels Two and Three
- Multi skills Level Two
- Coaching Sport Level Four

Reporting on Attainment

All work carried out by the students is monitored and evaluated. Parents will be invited to Education Consultation meetings in the spring term.

Target Setting

All of the Crossbar Alternative Provision students are set next step learning targets through education mentors marking, reviews and feedback and our use of assessment for learning. Curricular and personal targets are also set termly and agreed upon with students, education mentors and parents/carers.

Roles and Responsibilities

The Head of Alternative Provision takes overall responsibility for the curriculum. Teaching staff will monitor their particular subject to ensure that it is implemented consistently and effectively in line with the agreed policies. Consultation relating to the curriculum is facilitated from parents and carers through questionnaires, from children through pupil voice and from staff at their regular meetings.

Inclusion - provision for all children

Teaching staff plan to meet the needs of all children by ensuring learning is focused on the individuals needs and abilities. Outcomes from assessment for learning enable teaching staff to set targets which reflect individual students' skills, abilities and potential.

Self Esteem and Self Worth

Talents and achievements of individual young people are celebrated within Crossbar Alternative Provision and communicated via social media, in reviews and feedback. The curriculum aims to build each young person's self-esteem and confidence with intensive work.

Crossbar Alternative Provision also has its own counselling service which enables all young people to seek advice, guidance and support from a qualified counsellor.

Policy Document Curriculum Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

e-Safety Policy

The e-Safety Policy relates to other policies including those for Data Protection, Bullying and for Child Protection.

- Crossbar Alternative Provision has an e-Safety coordinator who is also one of the Designated Safeguarding Leads as the roles overlap.
- Our e-Safety Policy has been written by Crossbar Alternative Provision, building on LA e-Safety Policy and government guidance. It has been agreed by senior management.
- The e-Safety Policy and its implementation will be reviewed annually.

Teaching and learning

Why Internet use is important

- The Internet is an essential element in 21st century life for education, business and social interaction. Crossbar Alternative Provision has a duty to provide students with quality Internet access as part of their learning experience.
- Internet use is a part of the statutory curriculum and a necessary tool for staff and pupils.

Internet use will enhance learning

- Crossbar Alternative Provision Internet access will be designed expressly for pupil use and will
 include filtering appropriate to the age of pupils.
- Pupils will be taught what Internet use is acceptable and what is not and given clear objectives for Internet use.
- Pupils will be educated in the effective use of the Internet in research, including the skills of knowledge location, retrieval and evaluation.

Pupils will be taught how to evaluate Internet content

- Crossbar Alternative Provision will endeavour to ensure that the use of Internet derived materials by staff and by pupils complies with copyright law.
- Pupils will be taught to be critically aware of the materials they read and shown how to validate information before accepting its accuracy.

Managing Internet Access

Information system security

- Crossbar Alternative Provision ICT systems capacity and security will be reviewed regularly.
- Virus protection will be installed and updated regularly.

E-mail

• E-mail sent to an external organisation should be written carefully and authorised before sending, in the same way as a letter written on Crossbar Alternative Provision headed paper.

Published content and the Crossbar Alternative Provision website

- The contact details on the Website should be the Crossbar Alternative Provision address, email and telephone number. Staff or pupils personal information will not be published.
- The Director's nominee takes an overall editorial responsibility and ensures that content is accurate and appropriate.

Publishing pupil's images and work

- Pupils' full names will not be used anywhere on the Website or Blog, particularly in association with photographs.
- Written permission from parents or carers will be obtained before photographs of pupils are published on the Crossbar Alternative Provision Website.
- Work can only be published with the permission of the pupil and parents.

Social networking and personal publishing

- Pupils will be advised never to give out personal details of any kind which may identify them
 or their location.
- Pupils must not place personal photos on any social network space using Crossbar Alternative Provision's IT facilities.
- Pupils should be advised on security and encouraged to set passwords, deny access to unknown individuals and how to block unwanted communications. Pupils should be encouraged to invite known friends only and deny access to others.

Managing filtering

- Crossbar Alternative Provision will work in partnership with the LA, DFE and the Internet Service Provider to ensure systems to protect pupils are reviewed and improved.
- If staff or pupils discover an unsuitable site, it must be reported to the Head of Alternative Provision.
- Senior staff will ensure that regular checks are made to ensure that the filtering methods selected are appropriate, effective and reasonable.

Managing video conferencing

- Pupils should ask permission from the supervising tutor before making or answering a video conference call.
- Video conferencing will be appropriately supervised for the pupils' age.

Managing emerging technologies

- Emerging technologies will be examined for educational benefit and a risk assessment will be carried out before use at Crossbar Alternative Provision is allowed.
- Mobile phones will not be used during lessons. The sending of abusive or inappropriate text messages is forbidden.

Protecting personal data

 Personal data will be recorded, processed, transferred and made available according to the Data Protection Act 1998.

Policy Decisions

Assessing risks

 Crossbar Alternative Provision will take all reasonable precautions to prevent access to inappropriate material. However, due to the international scale and linked Internet content, it is not possible to guarantee that unsuitable material will never appear on a Crossbar Alternative Provision computer. Crossbar Alternative Provision cannot be accepted liable for the material accessed, or any consequences of Internet access.

Handling e-safety complaints

- Complaints of Internet misuse will be dealt with by a senior member of staff.
- Any complaint about staff misuse must be referred to the Head of Alternative Provision.
- Complaints of a child protection nature will be dealt with in accordance with the Crossbar Alternative Provision child protection procedures.

Community use of the Internet

• Crossbar Alternative Provision will liaise with local organisations where it is appropriate to establish a common approach to e-safety.

Staff and the e-Safety policy

- All staff will be given the Crossbar Alternative Provision e-Safety Policy and its importance explained.
- Staff should be aware that Internet traffic can be monitored and traced to the individual user. Discretion and professional conduct is essential.
- Staff that manage filtering systems or monitor ICT use will be supervised by senior management and have clear procedures for reporting issues.

Enlisting parents' support

• Parents' attention may, from time to time, be drawn to the Crossbar Alternative Provision e-Safety Policy in newsletters, meetings and on the Crossbar Alternative Provision Website.

Policy Document e-Safety Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Equality & Diversity Policy

All policies will be shared with learners prior to the beginning of their learning or course with Crossbar Alternative Provision. This will include the contact details of relevant people.

EQUALITY STATEMENT

Legal Duties

At Crossbar Alternative Provision we welcome our duties under the Equality Act 2010. The general duties are to:

- eliminate discrimination.
- advance equality of opportunity.
- foster good relations.

We understand the principle of the Act and the work needed to ensure that those with protected characteristics are not discriminated against and are given equality of opportunity.

A protected characteristic under the act covers the groups listed below:

- age (for employees not for service provision).
- · disability.
- · ethnicity.
- gender.
- gender reassignment.
- · maternity and pregnancy.
- religion and belief, and
- sexual identity.
- Marriage and Civil Partnership (for employees).

Recruitment

We follow the above principles when recruiting staff at the organisation. We do not discriminate to the above groups. We offer a fair and inclusive interview process.

To do this we will collect data related to the protected characteristics above and analyse this data to determine our focus for our equality objectives. The data will be assessed across our core provisions as a college. This will include the following functions:

- Admissions
- Attendance
- Attainment
- Exclusions/behaviour management
- Prejudice related incidents

We also welcome our duty under the Education and Inspections Act 2006 to promote community cohesion.

We recognise that these duties reflect international human rights standards as expressed in the UN Convention on the Rights of the Child, the UN Convention on the Rights of People with Disabilities, and the Human Rights Act 1998.

Core Statements:

In fulfilling our legal obligations we will be guided by seven core statements:

- Statement 1: All learners are of equal value.
- Statement 2: We recognise, welcome and respect diversity.
- Statement 3: We foster positive attitudes and relationships, and a shared sense of belonging.
- Statement 4: We observe good equalities practice, including staff recruitment, retention and development.
- Statement 5: We aim to reduce and remove existing inequalities and barriers.
- Statement 6: We consult and involve widely.
- Statement 7: We strive to ensure that society will benefit.

Addressing Prejudice Related Incidents

Crossbar Alternative Provision is opposed to all forms of prejudice and we recognise that children and young people who experience any form of prejudice related discrimination may fare less well in the education system. We provide both our pupils and staff with an awareness of the impact of prejudice in order to prevent any incidents. If incidents still occur we will address them immediately. We will continue with our existing practice that all incidents of prejudice related discrimination will be reported to the Head of Alternative Provision.

Responsibility

We believe that promoting Equality is the responsibility of everyone in the college community:

Role	Responsibility	
Head of Alternative Provision	Promoting key messages to staff, parents and pupils about equality and what is expected of them and what is expected of Crossbar Alternative Provision in carrying out its day-to-day duties. Ensuring all the Crossbar Alternative Provision community receives adequate training to meet the need of delivering equality, including pupil awareness. Ensure that all staff are aware of their responsibility to record and report prejudice related incidents.	
Senior Management Team	To support the Head as above. Ensure fair treatment and access to services and opportunities. Ensure that all staff are aware of their responsibility to record and report prejudice related incidents.	
Tutors	Help in delivering the right outcomes for pupils. Uphold the commitment to pupils, parents/carers on how they can be expected to be treated. To design and deliver an inclusive curriculum to all students at Crossbar Alternative Provision. Ensure that you aware of their responsibility to record and report prejudice related incidents.	
Parents	Take an active role in identifying barriers to education at Crossbar Alternative Provision and to inform the Head in order to eradicate these. Take an active role in supporting and challenging Crossbar Alternative Provision to achieve the commitment given by Crossbar Alternative Provision in tackling inequality and achieving equality for all.	
Pupils	Support Crossbar Alternative Provision to achieve the commitment given by Crossbar Alternative Provision in tackling inequality and achieving equality for	

	all. Uphold the commitment made by the Head on how pupils and parents/carers, staff and the wider community can be expected to be treated.	
Local Community	Take an active role in identifying barriers to education at Crossbar Alternative Provision and to inform the Head in order to eradicate these. Take an active roll in supporting and challenging Crossbar Alternative Provision to achieve the commitment given by Crossbar Alternative Provision in tackling inequality an achieving equality for all.	

Policy Document Equality & Diversity Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Examinations Policy

The purpose of this exam policy is:

- To ensure the planning and management of exams is conducted efficiently and in the best interest of candidates.
- To ensure the operation of an efficient exam system with clear guidelines for all relevant staff.

It is the responsibility of everyone involved in the college exam processes to read, understand and implement this policy.

1. Exam responsibilities

1.1 Examinations Officer – Tara Shaw (EO)

Overall responsibility for Crossbar Alternative Provision as an exam centre:

- Advises on appeals and re-marks.
- The EO is responsible for reporting all suspicions or actual incidents of malpractice.

Manages the administration of public and some internal exams and the analysis of exam results:

- Advises all staff on annual exam timetables and application procedures as set by the Awarding Bodies.
- Oversees the production of an annual calendar for all exams in which candidates will be involved and communicates regularly with staff concerning imminent deadlines and events.
- Ensures that candidates and their parents are informed of and understand those aspects of the exam timetable that will affect them.
- Consults with staff to ensure that necessary coursework and controlled assessment is completed on time.
- Provides and confirms detailed data on estimated entries.
- Receives, checks and stores securely all exam papers and completed scripts.
- Administers access arrangements and makes applications for special consideration in conjunction with the SENDCO.
- Identifies and manages exam timetable clashes.
- Organise or oversee the recruitment, training and monitoring of a team of exams invigilators responsible for the conduct of exams.
- Prepares and presents reports to the SLT showing results achieved in relation to expected grades and comparable data for previous years, indicating where future procedural improvements might be made.
- Arranges for dissemination of exam results and certificates to candidates and forwards, in consultation with the SLT, any appeals/re-mark requests.
- Maintains systems and processes to support the timely entry of candidates for their exams.
- Organises the dispatch of exam scripts, coursework and controlled assessment.
- Early notification to the Director of any intended changes of Awarding Body or curriculum.
- Management of any coursework or controlled assessment.
- Guidance and pastoral oversight of candidates who are unsure about exam entries or amendments to entries.
- Accurate completion of entry and all other mark sheets and adherence to deadlines as set by the Director.
- Accurate completion of coursework and controlled assessment mark sheets and declaration sheets
- Liaison with Director for practical exams, orals, controlled assessments, coursework under timed conditions, external assessment visits and any other tests, as required.

- Subject advice in post-results procedures.
- Oversight of any coursework or controlled assessment.
- Submission of candidate names, estimated grades, coursework and controlled assessment marks and other exam information to Director.
- Assistance in identifying appropriate access arrangements.

1.3 SENDCO

- Identification and testing of candidates' requirements for access arrangements, and liaison with Head to achieve this.
- Provision of additional support with spelling, reading, mathematics, dyslexia or essential skills, hearing impairment, English for speakers of other languages, IT equipment — to help candidates achieve their course aims.

1.4 Lead invigilator/invigilators

- Collecting of exam papers and other material before the start of the exam, including signing to confirm that papers were unopened on receipt.
- Setting up the Exam room for the session with candidate cards in accordance with the seating plan.
- Efficient and appropriate control of the exam room and candidates during the exam.
- Collection of all exam papers in the correct order at the end of the exam and their return to the exams office.

1.5 Candidates

- Reading the Exams Booklet and signing a declaration to that effect.
- Checking any Individual Exam timetable given to them and advising the Head, as soon as practically possible, of any errors, clashes or other concerns.
- Understanding coursework and controlled assessment regulations and reading and signing a declaration that authenticates the coursework/controlled assessment as their own.

3. Exam seasons and timetables

The Head will circulate the exam timetables for both external and internal exams once these are confirmed.

4. Entries, entry details, late entries and re-sits

4.1 Entries

Candidates are selected for their exam entries by their tutor. A candidate or parent/carer can request a subject entry, change of level or withdrawal but this will be at the discretion of the Head. The centre may accept entries from external candidates.

4.2 Re-sits

Candidates are allowed to re-sit. In general, candidates who are at Crossbar Alternative Provision will be allowed to re-sit in any exam, subject to availability. Resit decisions will be made in consultation with the Head.

5. Exam fees

Initial exam fees are met by the college/school/local authority. Candidates or departments will not be charged for changes of tier, withdrawals made by the proper procedures or alterations arising from administrative processes, provided these are made within the time allowed by the awarding bodies. Re-sit fees for first and any subsequent re-sits are met by the college. The re-sit fee will be set to cover the Awarding Body's charges and the extra invigilation and administration costs incurred. Students retaking an entire course will have their exam fees paid by Crossbar Alternative Provision. Candidates must pay the fee for an enquiry about a result, should the centre not instigate the enquiry and the candidate insist on pursuing the enquiry.

6. The Equality Act (2010) special needs and access arrangements

6.1 Equality Act (2010)

The Equality Act (2010) extends the application of the DDA to general qualifications. All exam centre staff must ensure that the access arrangements and special consideration regulations and guidance are consistent with the law.

6.2 Special needs

A candidate's special needs requirements are determined by the SENDCO in consultation with relevant professionals. The SENDCO will inform staff of candidates with special educational needs who are embarking on a course leading to an exam. The SENDCO can then inform individual staff of any special arrangements that individual candidates may be granted during the course and in the exam.

6.3 Access arrangements

Making special arrangements for candidates to take exams is the responsibility of the Head, in consultation with the SENDCO. Submitting completed access arrangement applications to the awarding bodies is the responsibility of the Head. Rooming for access arrangement candidates will be arranged by the Head in consultation with the SENDCO. Invigilation and support for access arrangement candidates will be organised by the Head in consultation with the SENDCO.

7. Estimated grades

All staff will submit estimated grades to the Head when requested.

8. Managing invigilators and exam days

8.1 Managing invigilators

Invigilators will be used for exam supervision of external exams. The recruitment of invigilators is the responsibility of the Head. Securing the necessary Disclosure and Barring Service (DBS) clearance for new invigilators is the responsibility of the Director with the assistance of the Head. DBS fees for securing such clearance are paid by the college.

Invigilators are timetabled and briefed by the Head.

8.2 Exam days

The Head will book all exam rooms after liaison with other users and make the question papers, other exam stationery and materials available for the invigilator(s). The lead invigilator will start all exams. Staff may be present at the start of the exam only if authorised by the Director and must not advise on which questions are to be attempted. In practical exams, staff may be on hand in case of any

technical difficulties. Exam papers must not be read by staff or removed from the exam room before the end of a session. Papers will be distributed to Head after the last candidate at the centre has completed his/her exam.

9. Candidates, clash candidates and special consideration

9.1 Candidates

The college rules on acceptable dress, behaviour and candidates' use of mobile phones and all electronic devices apply at all times. Candidates' personal belongings remain their own responsibility and the centre accepts no liability for their loss or damage. Candidates may leave the exam room for a genuine purpose requiring an immediate return to the exam room, in which case a member of staff must accompany them. The Head will attempt to contact any candidate who is not present at the start of an exam.

9.2 Clash candidates

The Head will be responsible as necessary for identifying escorts, identifying a secure venue.

9.3 Special consideration

Should a candidate be too ill to sit an exam, suffer bereavement or other trauma or be taken ill during the exam itself, it is the candidate's responsibility to alert the centre, or the Head, to that effect. Any special consideration claim must be supported by appropriate evidence within five days of the exam, for example a letter from the candidate's doctor. The Head will then submit a completed special consideration application to the relevant awarding body within seven days of the exam.

10. Coursework, controlled assessment and appeals against internal assessments

10.1 Coursework and controlled assessment

Candidates who have to prepare portfolios should do so by the end of the course or centre-defined date. Heads of department will ensure all coursework and controlled assessment is ready for despatch at the correct time and the exams officer will keep a record of what has been sent when and to whom. Marks for all internally assessed work are provided to the exams office by the heads of subject.

11. Results, enquiries about results (EARs) and access to scripts (ATS)

11.1 Results

Candidates will receive individual results in person at the centre/by post to their home addresses.

11.2 Enquiries About Results (EARs)

EARs may be requested by college staff or candidates if there are reasonable grounds for believing there has been an error in marking. When the centre does not uphold an EAR, a candidate may apply to have an enquiry carried out.

11.3 Access to Scripts

After the release of results, candidates may ask the Head to request the return of exam papers as soon as possible after receiving the results.

If a result is queried, the Head or other staff will investigate the feasibility of asking for a re-mark. Centre staff may also request scripts for investigation or for teaching purposes. For the latter, the consent of candidates must be obtained.

12. Certificates

Certificates are posted to the candidate's home address.

Policy Document Examinations Policy Updated: G Cowan/J Haynes Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

First Aid Policy

Policy Statement

This Policy has been produced in accordance with Crossbar Alternative Provision 's Health and Safety Policy to ensure that all health and safety issues relating to the provision of First Aid at work are adequately managed.

Crossbar Alternative Provision is committed to protecting the health, safety, welfare and wellbeing of its employees and others who may be affected. It is essential therefore that everyone who works for or undertakes work on behalf of Crossbar Alternative Provision adhere to the requirements of this Policy.

The information, guidance and instruction within this Policy provides the basis for the identification and implementation of first aid provision within Crossbar Alternative Provision. Although the Health and Safety (First Aid) Regulations do not require employers to provide first aid for anyone other than employees, it is Crossbar Alternative Provision Policy to consider non-employees on our premises, in the assessment of first aid needs and make provision for them.

The application of this Policy will ensure that, so far as is reasonably practicable, Crossbar Alternative Provision meets all relevant statutory requirements regarding the general provision of first aid and duty of care.

1 Definitions

The following specifies the key terms used within this Policy.

First aid at work – is the application of treatment for the purpose of preserving life and minimising the consequences of injury and illness, until medical help/treatment is obtained, where necessary.

People at work can suffer injuries or be taken ill. It doesn't matter whether the injury or illness is caused by the work they do or not, it is important to give them immediate attention and call an ambulance in serious cases. First aid at work covers the arrangements we need to make to ensure this happens. It can save lives and prevent minor injuries becoming major ones.

It is important to remember that accidents and illness can happen at any time. First-aid provision needs to be available at all times people are at work.

It does not include giving tablets or medicines to treat illness as stated in Crossbar Alternative Provision's Medical Policy.

First Aid Needs Assessment – is an assessment undertaken by managers to identify what first aid provision is required. It has to be identified by an assessment because the provision is dependent on the circumstances within that workplace/ premise and the activities undertaken.

Emergency First Aider – A person holding a valid certificate in 'Emergency First Aid at Work' (EFAW) issued by an organisation whose training and qualifications are approved by the Health and Safety Executive (HSE). A certificate will be issued with details of level of competence and be valid for 3 years. Subject to risk assessment, in low level risk environments or where service delivery needs may be

better supported, this will involve attendance on a 1-day (6 hours) Emergency First Aid at Work training course, which includes ongoing assessment throughout the day, but no practical assessment.

First Aider - A person holding a valid certificate in First Aid issued by an organisation whose training and qualifications are approved by the Health and Safety Executive (HSE). A certificate will be issued with details of level of competence and be valid for 3 years. A requalification course, including a practical assessment, must be taken before the certificate expiry date to demonstrate continuing competence.

2 Roles and Responsibilities

The following specific roles and responsibilities apply to this Policy and are in addition to the general roles and responsibilities placed on all managers and employees within Crossbar Alternative Provision's Health and Safety Policy.

2.1 Managers, Directors and Line Managers must ensure that:

A first-aid needs assessment is undertaken to ensure that first aid arrangements are adequate and appropriate in the circumstances. This means that enough suitably trained staff are available to:

- Give immediate help to casualties with injuries or illness that may occur at work; and call an ambulance or for other professional help.
- Sufficient suitable persons are available to provide first aid cover in accordance with the requirements of this policy and specific risk assessments made within individual departments.
- First aiders and Emergency First Aiders receive appropriate training to carry out their duties.
- First Aiders re-qualify before the expiry date of their Certificate, when still required to carry out this function.
- Inform employees about the first aid arrangements for their place of work on day one as part of their induction (this will include the location of equipment and personnel).
- Display at least one first aid notice, in a prominent place, to inform employees and visitors of the first aid arrangements.
- As part of the annual health and safety workplace inspection, ensure that the first aid box is being checked regularly by first aiders and it contains the required content.
- First-aid rooms are only provided when the first aid needs assessment determines one
 necessary. For Crossbar Alternative Provision, there must be a suitable room that can be used
 for medical treatment when required. This is located directly next to the Crossbar Main Office
 building and is clearly marked as 'Medical Room'

2.1.1 The Head of Alternative Provision must:

In addition to section 4.1, consider the first aid needs assessment as a building requirement rather than on an individual team basis for large shared office buildings. This is to ensure adequate and proportionate cover for first aid across that building.

Agree common first aid arrangements where a workplace is shared with other organisations.

Ensure that contractors and others working temporarily on the premises are familiar with the first aid arrangements.

2.2 First Aider must:

In accordance with the training, treat any minor injuries, preserve life in an emergency and prevent an injury from becoming worse. Call the emergency services to summon an ambulance or other professional help when necessary.

Be responsible for the restock of first aid boxes. Ensure that a record of first-aid treatment is recorded of treatment given for injuries and ill health that are as a result of a workplace accident/incident.

Only provide first aid in accordance with the training received.

2.3 Emergency First Aiders must:

Undertake an annual refresher where an assessment deems this necessary. Take charge of the first-aid arrangements. Ensure that those responsible restocking first aid boxes are informed when supplies are required. Call the emergency services to summon an ambulance or other professional help when necessary. Provide emergency first aid in accordance with the training received. Only provide emergency first aid in accordance with the training received.

2.4 Employees will:

Make themselves aware of the first aid provision within Crossbar Alternative Provision (First Aider/Emergency First Aider, and how to contact them). Seek first aid in accordance with their local arrangements if first aid is required and not provide first aid treatment at work unless trained to do so.

2.5 Head of Alternative Provision will:

Advise the Senior Leadership Team on their first aid needs assessment in conjunction with this Policy.

3 Organisation and Arrangements

3.1 First Aid Needs Assessment

The first aid needs assessment depends on the circumstances of each workplace, premise or work activity. The designated member of the Senior Leadership Team and Managers must assess first aid needs on an annual basis.

3.1.1 First aid needs assessment record sheet

The First aid needs assessment record sheet must be used in conjunction with individual departments risk assessments to ascertain the basic first aid provision requirement across Crossbar Alternative Provision, and then identify other considerations which may require that basic provision to be increased or provided in an alternative way.

3.2 Training and competency

The training required by the trained personnel is an integral part of Crossbar Alternative Provision's CPD

programme, with all courses being certified in accordance with HSE guidance.

3.2.1 Refresher training

Nationally annual refresher training is not mandatory for certified first aiders. An opportunity is provided for those holding the aforementioned certificates to retake the course as and when appropriate.

3.3 First aid equipment

3.3.1 First aid box

The minimum level of first aid equipment is a suitably stocked in a properly identified first aid box. Each work site should provide at least one first-aid box supplied with a sufficient quantity of first aid materials suitable for the particular circumstances. All first-aid boxes must be checked regularly and restocked as soon as possible after use. This is the responsibility of the First Aider or Emergency First Aider. Depending on the findings of the first aid needs assessment, more than one box may be required on large sites, and the size of the box may differ. The boxes should be easily accessible and preferably placed near to hand washing facilities. The boxes should be identified by a white cross on a green background.

The first aid stock is determined by the findings of the first aid needs assessment in conjunction with subject risk assessments. However, as a minimum (for low hazard work activities) the following stock should be included in a standard first aid box:

- 20 individually wrapped sterile plasters (assorted sizes), appropriate to the type of work (for example, food handlers will need ones that can be easily seen; and hypoallergenic plasters can be provided, if necessary).
- 2 sterile eye pads.
- 4 individually wrapped triangular bandages, preferably sterile.
- 6 safety pins.
- Mouth guard.
- 2 large sterile individually wrapped unmedicated wound dressings.
- 6 medium-sized individually wrapped unmedicated wound dressings; and a pair of disposable (non-latex) gloves.

A travelling first aid box will include:

- a leaflet giving general guidance on first aid (for example, 'Basic Advice on First Aid at Work' from the HSE).
- 6 individually wrapped sterile plasters (hypoallergenic plasters can be provided, if necessary).
- 2 triangular bandages.
- 2 safety pins.
- Mouth guard.
- 1 large sterile unmedicated dressings.
- Individually wrapped moist cleansing wipes; and
- A pair of disposable (non-latex) gloves.

3.3.2 Tablets and medication

First aid at work does not include giving tablets or medicines to treat illness. The only exception to this is where aspirin is used when giving first aid to a casualty with a suspected heart attack in accordance with current medical advice and currently accepted first aid practice. Refer to the Medical Policy for guidance on the administration of medication within Crossbar Alternative Provision.

3.3.3 Automated external defibrillators (AED)

There is no specific legal requirement for employers to provide AED's in the workplace.

3.3.4 First aid room

First aid rooms are generally not required unless the workplace in question is a high-risk environment. However, Education (School Premises) Regulations 1996 require Crossbar Alternative Provision to have a suitable room that can be used for medical treatment when required, and for the care of the pupils during college hours. The area, which must contain a washbasin and be reasonably near to a WC, need not be used solely for medical purposes, but should be appropriate for that purpose and readily available for use when needed. Crossbar Alternative Provision should consider using this room for first aid.

4 Crossbar Alternative Provision procedures

In the event of an accident resulting in injury:

- The closest member of staff present will seek the assistance of a qualified first aider. The student will either be moved to the medical room, if appropriate, or remain where they are to be assessed.
- The first aider will assess the injury and decide if further assistance is needed from a colleague or the emergency services. They will remain on scene until help arrives If the first aider judges that a pupil is too unwell to remain in Crossbar Alternative Provision, parents will be contacted and asked to collect their child. If emergency services are called, a member of staff will contact parents immediately. In principle a member of staff will not travel with a student to hospital unless in exceptional circumstances.
- In the event of a student self-reporting for first aid/illness/injury
- The student should report to the main reception if feeling unwell or needing first aid.
- The reception staff will locate the nearest appropriate first aider who will assess the illness and/or injury.
- No over the counter medication will be given but the illness/injury will be treated as necessary; if it is deemed necessary the parent/carer will be contacted to collect the student (please refer to the Medical policy).

For all first aid/treatment the first aider will complete a report form on the same day or as soon as is practical.

5 Monitoring and review

To ensure the effective application of this Policy, Crossbar Alternative Provision are required to have in place arrangements for monitoring and reviewing its implementation at regular intervals. The Policy review needs to promote a cycle of continuous improvement; therefore any actions identified to ensure this, should be considered and implemented where reasonably practicable. Successful monitoring and review; relies on commitment from managers at all levels and should therefore be included as an integral part of the annual Health and Safety review.

6 Further Reference & Associated Documents

Health and Safety Policy Medical Policy First aid at Work, The Health and Safety (First-Aid) Regulations 1981 Approved Code of Practice and Guidance, L74.

Education (School Premises) Regulations

Fire & Rescue's Service Order 01.08.16

HSE (2011), Basic advice on first aid at work leaflet, INDG 347(rev2) WEB, 03/11. Website http://www.hse.gov.uk/pubns/indg347.pdf

6.0 Responsible Officer

Member of SLT and Internal Operations Manager responsible for Health and Safety.

Policy Document First Aid Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

GDPR Policy

All policies will be shared with learners prior to the beginning of their learning or course with Crossbar Alternative Provision. This will include the contact details of relevant people.

Designated Data Protection Lead: Charlotte Woolley (Head)

Privacy Notice - Data Protection Act 1998

We (Crossbar Alternative Provision) are a data controller for the purposes of the Data Protection Act. We collect information from you and may receive information about you from your previous school and the Learning Records Service. We hold this personal data and use it to:

- Support your teaching and learning.
- Monitor and report on your progress.
- Provide appropriate pastoral care.
- Support you in your transition to a post 16 provider of education or training and,
- Assess how well your school is doing.

This information includes your contact details, national curriculum assessment results, attendance information and personal characteristics such as your ethnic group, any special educational needs, free school meal eligibility and any relevant medical information. If you are enrolling for post 14 qualifications we will be provided with your unique learner number (ULN) by the Learning Records Service and may also obtain from them details of any learning or qualifications you have undertaken.

The information you supply will be used by the Skills Funding Agency, an executive agency of the Department for Education (DfE), to issue you with a Unique Learner Number (ULN), and to create your Personal Learning Record. For more information about how your information is processed and shared refer to the Extended Privacy Notice available on Gov.UK.

For Secondary phase schools and academies

Once you are aged 13 or over, we are required by law to pass on certain information to providers of information, advice and guidance services in your area. We must provide both your and your parent's/s' name(s), address and your date of birth, and any further relevant information that we hold about you. This relevant information may include details as listed in Appendix 1 on page 4.

This is to enable the support service to contact young people directly to promote their effective participation in education and training. The information will be used to put in place support arrangements for those young people identified as not participating in education or training.

However, if you are over 16, you can ask that no information beyond names, address and your date of birth be passed to the support service or if you are under 16 your parent(s) can ask that no information beyond name and address (for pupils and parents) and your date of birth be passed onto the support service. To do this, please inform the Head. For more information about young people's' services, please go to the DirectGov Education and Learning page at https://www.gov.uk/browse/education.

Raising of the Participation Age (RPA)

Any provider of education or training must by law inform the Local Authority (LA) of any young person who "drops out" from post 16 education or training from their institution. It is the duty of the LA to promote the effective participation in education or training of all 16 and 17 year olds resident in their area; and make arrangements to identify young people resident in their area who are not participating.

If at any point a young person, by law, should be participating and they are either not in education, employment or training (NEET) or it is not known what they are doing, the LA and/or the services commissioned to provide information, advice and guidance in your area will pass on the young persons details to providers of education, training or support who will be able to assist the young person to participate.

Information will only be shared when it allows the young person to fulfil their statutory duty to participate.

Post 16 Providers

Crossbar Alternative Provision may share your details (as listed in Appendix 1 page 4) with post 16 providers to support successful transitions. Information will also be shared as part of the statutory obligation for the Local Authority to ensure that all young people are offered appropriate learning and training opportunities.

To publicise the availability of post 14 and post 16 choices and maximise opportunities that are available to young people like yourself, the agency commissioned by the Local Authority to deliver information, advice and guidance services for careers guidance may, on behalf of schools, colleges and training providers, contact you at your home address. This is to ensure that every young person has access to the information they need to make informed decisions and successful transitions into further education, employment and training.

However, if you are over 16, you can ask that no information beyond names, address and your date of birth be passed to the providers or if you are under 16 your parent(s) can ask that no information beyond your name, address and date of birth be passed on to the providers. If as a parent, or as a pupil aged 16 or over, you wish to opt-out and do not want Post 16 providers to receive from us, information beyond name, address and date of birth, then please contact the Head.

Data sharing between local authorities and Post 16 providers

- 1. There are two pieces of legislation local authorities will take into account when considering local information sharing arrangements for the implementation of RPA for 16 and 17 year-olds. The two relevant legislative provisions for data sharing are sections 68 and 77 of the Education and Skills Act 2008. Section 77 allows a local authority to supply information about young people to an organisation that is providing services under section 68.
- 2. The Department for Education (DfE) considers that by putting in place a written agreement on how they will work with the providers, local authorities will be entering into arrangements with those providers for the provision of section 68 services. This allows the local authority to provide details of eligible young people to the providers in their area. It would also allow the local authority to confirm the status of young people who have been identified independently by the provider.

- 3. In keeping with normal practice, both providers and local authorities will ensure that the use of young people's' data is consistent with their Data Controller and data sharing registrations and privacy notices prior to sharing data.
- 4. In addition, local authorities and providers must comply with the Data Protection Act, applying the normal data protection principles that relate to processing personal data.

We will not give information about you to anyone outside of Crossbar Alternative Provision without your consent unless the law and our rules allow us to or as envisaged by this privacy notice

We are required by law to pass some information about you to the Local Authority and the Department for Education (DfE). This sharing of information also applies to agencies that are prescribed in law, such as, Ofsted, the Education Funding Agency (EFA), the Department of Health (DoH) and Skills Funding Agency that require access to data for the Learner Records Service. All these agencies are data controllers in respect of the data they receive and are subject to the same legal constraints by law in how they deal with the data.

We are required by law to pass some information about you to the Department for Education (DfE) and, in turn, this will be available for the use(s) of the Local Authority. If you want to see a copy of the information about you that we hold and/or share, please contact the Head.

How the Local Authority (LA) and Department for Education (DfE) use your information

The DfE may share pupil level personal data with third parties. This will only take place where legislation allows it to do so and it is in compliance with the Data Protection Act 1998.

Decisions on whether the DfE releases personal data to third parties are subject to a robust approval process and are based on a detailed assessment of who is requesting the data, the purpose for which it is required, the level and sensitivity of data requested and the arrangements in place to store and handle the data. To be granted access to pupil level data, requestors must comply with strict terms and conditions covering the confidentiality and handling of data, security arrangements and retention and use of the data.

For more information on how this sharing process works, please visit: https://www.gov.uk/guidance/national-pupil-database-apply-for-a-data-extract

For information on which third party organisations (and for which project) pupil level data has been provided to, please visit: https://www.gov.uk/government/publications/national-pupil-database-requests-received

If you require more information about how the Local Authority (LA) and/or DfE store and use your information, then please go to the following website:

https://www.gov.uk/data-protection-how-we-collect-and-share-research-data

If you are unable to access this website a copy of the information can be sent to you. Please contact as follows:

Public Communications Unit Department for Education Sanctuary Buildings Great Smith Street London SW1P 3BT

Website: www.education.gov.uk

email: http://www.education.gov.uk/help/contactus

Telephone: 0370 000 2288

Policy Document GDPR Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Appendix 1 – Personal Information that may be shared with local Information, Advice and Guidance Services and Post 16 providers

- Full name (surname and forename),
- Unique Pupil Number (UPN),
- Date of Birth,
- Address including Postcode,
- Telephone number,
- E-mail address,
- Establishment/school name,
- Programme and level of study,
- Start and Leave date
- Destination
- Looked after child status
- Pupil premium status
- Special Education Need status
- Free School Meal eligibility

Health and Safety Policy

1. Health & Safety Policy Statement of Intent

Within Crossbar Alternative Provision we will meet all of the requirements set out in the Crossbar Alternative Provision Health and Safety Policy. We will demonstrate our commitment to health, safety, welfare and wellbeing by recognising that effective health and safety management is equally as important as our other objectives.

Through this statement of intent and the implementation of the Crossbar Alternative Provision Health and Safety Arrangements we will ensure that we are meeting the Policy aims, objectives and requirements. We will actively strive for continual health and safety improvement by complying with the Policy and by working in consultation with managers, employees and other partners. We will achieve this by:

- Considering health and safety within Crossbar Alternative Provision planning activities.
- Establishing a proactive and positive health and safety culture.
- Encouraging ownership and responsibility at all levels.
- Ensuring that the health and safety related policies are complied with by having school documents, safe systems of work and arrangements that ensures the implementation of health and safety locally.
- Assessing and eliminating, reducing or managing the risks that arise out of activities/ processes/and operations through the risk assessment process.
- Monitoring Crossbar Alternative Provision health and safety performance by reviewing arrangements and analysing accident trends to identify areas for improvement.
- Ensuring that health and safety is considered as part of our employee appraisal and supervision process.
- Ensuring that all employees within Crossbar Alternative Provision are made aware of this statement of intent and our arrangements.

2. Organisation and Responsibilities for Health and Safety

The Health and Safety at Work Act 1974 and accompanying legislation states that employers, persons in charge of premises and employees all have specific health and safety duties and responsibilities. This section details these specific health and safety roles and responsibilities and assigns them to the appropriate posts and functions.

2.1 Health & Safety roles and responsibilities

Successful health and safety management depends on a systematic approach throughout Crossbar Alternative Provision so that health and safety becomes fully integrated with all other aspects of school management. A proactive health and safety culture will require strategic leadership from the Director (Gavin Cowan), with support from all other staff.

This policy assigns roles and responsibilities to Crossbar Alternative Provision post holders as specified below:

2.2 Director

The Director has appointed the Internal Operations Manager (IOM) as the responsible person for Health and Safety within Crossbar Alternative Provision. The IOM will promote the adequate and

proper consideration of health and safety to senior managers and employees within Crossbar Alternative Provision.

The IOM will present a report to the relevant Managers for Health & Safety and Safeguarding issues on a yearly and termly basis respectively on the health and safety performance of Crossbar Alternative Provision which will include:

Health & Safety Manager (See Appendix 1 i) Setting performance related targets and objectives:

- Measuring health and safety performance Auditing.
- Inspection reporting via WCC Fire, Security and Health & Safety.

Designated Safeguarding Lead (See Appendix 1 ii) Monitoring of Health and Safety to include:

- Accident statistics.
- Accident recording and investigation.
- Review of performance.
- First Aid Training.

Designated First Aiders

All Staff

The organisations First Aid Kit can be found located in the office kitchen of the premises.

The Internal Operations Manager:

- 1. Ensure that satisfactory health and safety standards are maintained through effective management and risk assessment processes.
- 2. Ensure that when making decisions/arranging new projects for the service area, health, safety, welfare and wellbeing issues are considered and dealt with fully.
- 3. Ensure that adequate health and safety communication channels exist within their employees area of control.
- 4. Ensure that adequate resources are provided to maintain health, safety and welfare, and manage these resources on a risk priority basis.
- 5. Work proactively to promote a positive safety culture.
- 6. Ensure that procedures exist and are effectively implemented to identify and provide the information, instruction, training and supervision needed to ensure health and safety.
- 7. Seek to proactively develop and improve Health and Safety within Crossbar Alternative Provision.
- 8. Ensure procedures are in place for the reporting and recording of accidents and incidents, and near miss investigations and taking appropriate action to prevent recurrence within the statutory time scales.
- 9. Review and monitor accidents and incident statistics to identify trends and areas of high risk. Provide support and resources to ensure adequate controls are put in place to prevent recurrence, and to ensure continual health, safety and wellbeing improvement.

- 10. Ensure that their employees understand and accept their individual responsibilities regarding health and safety and are adequately trained to carry out their responsibilities.
- 11. In conjunction with the Senior Leadership Team/Director, monitor and review the health and safety targets and priorities in line with the overall school objectives; and ensure the provision of adequate resources to achieve compliance.
- 12. Ensure that health and safety arrangements and performance are formally evaluated, monitored and reviewed at least on an annual basis.
- 13. Ensure that the Local Authority is consulted, along with employees' representatives, and that professional health and safety advice is sought.
- 14. Ensure that the Local Authority is informed of any breach of health and safety statutory requirements; and immediately when there is Health and Safety Executive (HSE) involvement.
- 15. Ensure that safe systems of work are fully discussed, recorded, implemented and reviewed with the appropriate employees concerning:
 - Current work activities.
 - Planning new activities, methods of work etc.
 - Design/acquisition of new buildings, plant and equipment.
- 16. Ensure that informal tours of the workplace are carried out to proactively identify good and poor health and safety performance. This will demonstrate visible management commitment to health and safety within their service areas.
- 17. Ensure that a formalised workplace inspection regime is in place to identify hazards and to take appropriate action.
- 18. Ensure that contractors receive an induction to the premises/area they are working, including emergency evacuation. This will provide the contractors with information/ awareness of the hazards within the area of work, action to be taken, and the monitoring of their activities.
- 19. Ensure consultation takes place between managers from other employers, organisations and appropriate employees' safety representatives, when sharing premises.
- 20. Consult and seek advice where necessary.
- 21. Provide clear leadership on health and safety and set a personal example.

The Director will delegate the day-to-day management and monitoring of Health & Safety practice and procedure to a nominated Health & Safety Officer (See Appendix 1) who will, for the sake of clarity, be the responsible person on site.

2.4 Senior Leadership Team, Director

The IOM is responsible for managing health and safety on site to ensure legal compliance and best practice. They will:

1. Comply with Crossbar Alternative Provision health and safety policies.

- 2. Ensure that risk assessments are undertaken for work activities/ processes/and operations.
- 3. Eliminate the risk or reduce to the lowest possible level by managing the risk effectively.
- 4. Ensure that all employees are familiar with the relevant risk assessment findings, control measures, safe systems of work, and local arrangements.
- 5. Set up and maintain safe, healthy working conditions.
- 6. Provide all new starters with a health and safety induction.
- 7. Audit and monitor safe working practices and procedures.
- 8. Ensure that procedures and training programmes are set up and maintained for all employees.
- 9. When designing, buying and using new equipment ensure that health, safety and wellbeing is considered as part of the risk assessment process.
- 10. Ensure that new, reviewed or changed processes and services are assessed for risks before they are put into practice.
- 11. Ensure that accidents, incidents and near misses are reported and investigated, where necessary, so that appropriate action can be taken to prevent a recurrence.
- 12. Ensure that contractors and other people's activities (for example, employees from other service areas) are monitored.
- 13. Ensure that all employees are able to carry out their responsibilities and encourage them to work with managers to promote an attitude of safe working across Crossbar Alternative Provision.
- 14. Ensure that a formalised workplace inspection regime is in place to identify hazards and to take appropriate action.
- 15. Ensure that contractors receive an induction to the premise/area in which they are working. This will provide the contractors with information/awareness of the hazards within the area of work, action to be taken, and the monitoring of their activities.

2.5 Employees

Definition: All Crossbar Alternative Provision employees will include students, volunteers, agency workers and contract workers, for the terms and reference of this policy.

All employees, including those with managerial responsibilities, have an important role to play in effective health and safety management. All employees have a responsibility to:

- 1. Take reasonable care, while at work, to ensure that they do not endanger either themselves or anyone else who might be affected by their actions or omissions.
- 2. Co-operate with their employer or other person in respect of their health and safety duties and follow all instructions (written and verbal) to protect their own and other people's health and safety.

3. Not misuse or interfere with any safety equipment and/or protective clothing provided and avoid

improvisation in any form, which could create unnecessary risks to health and safety.

4. Ensure that equipment is in a safe condition, before use and acquaint themselves with all relevant processes, materials and substances and use as advised. Report any defects, loss or damage to their

manager.

 $5. \ Be \ aware \ of \ their \ capabilities \ and \ competence, \ both \ physically \ and \ mentally \ and \ inform \ a \ manager$

if they feel unable to continue with their duties.

6. Behave appropriately at all times in the workplace.

7. Avoid taking shortcuts or changing work activities, which could create unnecessary risks to their

health and safety. Use all safety equipment and/or personal protective equipment that is provided.

8. Report all accidents, incidents (including incidents of violence, diseases and dangerous occurrence),

near misses, as well as unsafe methods of work, unsafe conditions/tools/plant/equipment/premises/appliances/practices, and concerns about health, safety or wellbeing to their

manager, even if an injury was not sustained.

9. Be familiar with any health and safety policies, procedures, risk assessments or any other health

and safety documentation, applicable to them and their work. Follow all instructions therein (whether

verbal or written).

10. Be appropriately dressed for their working environment and activity.

11. Be aware of the First Aid provision at their workplace and understand the fire/emergency

evacuation and fire prevention procedures, position of fire alarms and equipment and participate in

drills as required.

12. Take part in health and safety training and development as necessary.

13. Take part in health surveillance programmes, as required.

14. Set a good personal example in respect of health and safety.

Policy Document Health and Safety Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

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Appendix 1

i Health and Safety Manager/Officer: Battlefield Education Centre & Lilleshall Education Centre. Sam Pryce sam@thecrossbargroup.co.uk

ii Designated Safeguarding Leads: Charlotte Wooley, Beckie Shaw, Jake Wootton.

Health and Safety: Risk Management Policy

This policy should be read in conjunction with other relevant documents. These documents cover a range of topics including safe practice in: lone working; risk assessment; educational trips and visits; recruitment; child protection and safeguarding; safe use of ICT etc.

Staff should routinely familiarise themselves with these documents, where they are kept and the required forms to be completed such as risk assessments for off-site activities etc. Other internal associated policies include teaching and learning and behaviour management policies.

In any event:

'The Health and Safety at Work etc Act 1974' places overall responsibility for health and safety with the employer and for Crossbar Alternative Provision the employer is the Board of Directors. Employers have duties to ensure, so far as is reasonably practicable:

- the health, safety and welfare of teachers and other education staff
- the health and safety of pupils in-school and on off-site visits
- the health and safety of visitors to schools, and volunteers involved in any school activity
 Employees have responsibilities too. The Health and Safety at Work etc Act 1974 and the
 Management of Health and Safety at Work Regulations 1999 apply to them as well.
 Employees must:
- take reasonable care of their own and others health and safety
- co-operate with their employers
- carry out activities in accordance with training and instructions
- inform the employer of any serious risks The purpose of identifying risk is essentially to enable each member of staff to plan effectively for the needs of students and to manage the risks they may bring with them; recognising that a number of the students we work with have more complex social, emotional and behavioural issues than their mainstream counterparts.

 Risk assessment is not intended to exclude needy students from receiving their entitlement to a high quality teaching and learning experience but rather to recognise the barriers that make it difficult for them to access this in the usual ways, and to plan effective interventions to enable teaching, learning and therefore progression, attainment, achievement and enjoyment of learning to take place. Ongoing risk assessment should form part of the planning activities of teachers what are the risks that a student might present in this activity, and how might the task be modified to reduce the impact this is closely linked to personalising the teaching of learning. Where behaviour deteriorates and risk of harm to either the student, others or property is evident, then the appropriate steps should be taken in accordance with the behaviour management policy.

This particular policy document is intended to provide guidance in working practice in relation to the working environment and the admission/induction of new students.

Working environment

The Head or designate is responsible for carrying out an annual Health and Safety check of the premises, ensuring that any issues that are identified for attention are properly dealt with and reported to the Director as necessary.

Staff are responsible for ensuring that the working environment (classroom) is maintained as a safe and welcoming place for teaching and learning to take place. This is achieved by:

- Ensuring bags and equipment are safely stowed away and not left in places that can interfere with the passage of individuals around fixtures and fittings
- Resources/equipment are properly stowed away when not in use including 'clear desk' policy at the end of each day
- Damaged equipment is reported as soon as possible so that repairs/replacement arrangements can be put into place quickly thus minimising the disruption to teaching and learning
- Student's work is displayed both as a learning strategy and to celebrate student achievement
- Ensuring that any activities taking place are appropriate to the range and scope of the facilities
- Risk assessments for off-site activities are completed as necessary Medical requests for services hospital/CAMHS consultants There is often extremely limited paperwork available for these students and Education Mentors should be familiar with the policy for lone working and should adopt safe practices in working with children on a 1:1 basis. The Head should contact the referring agency and previous school/PRU for information relating to prior learning and the special considerations that may be required in order to enable teaching and learning to take place. The Head should try to establish as clearly as possible if there is any risk of harm to staff from the student. Such information may be available from the referring health agency/PRU. If there are any concerns, either by the placing officer, or the Education Mentor, they should withdraw from the situation and report his/her concerns to the Head, who will consider alternative arrangements if necessary i.e. transporting the student to a centre or facility which is more suitable and safer for all concerned.

Policy Document Health and Safety – Risk Management Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

Internal Quality Assurance Procedure

NOTE: THIS ROLE IS CURRENTLY UNDER THE CONTROL OF CREATIVE SPORT AND LEISURE (TRAINING PROVIDER). THIS POLICY IS FOR INFORMATION ONLY

Role of the Internal Quality Assurer

The Internal Quality Assurer is an important role as it maintains and monitors the quality and assurance of qualification and unit delivery and certification and is the main contact between the centre and Awarding Organisation in relation to monitoring activities.

Within the role, the Internal Quality Assurer is expected to:

- Develop and follow internal policies, procedures and documentation for the carrying out and maintenance of quality systems in line with Awarding Organisation requirements
- Ensure all Assessors hold and maintain the required qualifications and occupational expertise to deliver the qualifications and units they have been assigned to
- Provide support to Assessors in relation to procedures and policies for the delivery of the qualifications and units they are assigned to
- Identify training needs and provide ongoing training to Assessors to continually improve the standard of qualification and unit delivery
- Co-ordinate the timely registration and certification claims for learners
- Maintain appropriate records of quality assurance, assessment, registration and certification activities in line with Awarding Organisation requirements
- Ensure sampling plans take into account the ratio of learners per Assessor per qualification to meet the quality assurance requirements to cover all units delivered within a 12-month period
- Facilitate standardisation activities to support the continuous improvement of qualification and unit delivery
- Ensure all assessment documentation, maintained by Assessors, is complete, up-to-date and legible
- Ensure conflicts of interest are identified and addressed, including not allowing the quality assurance of own assessment work or cross quality assurance where two people quality assure each others work
- Conduct observations of Assessors conducting the assessment process
- Conduct learner interviews to monitor and analyse the quality of the assessment process and learner journey
- Impart information and feedback resulting from monitoring activities and ensure all actions are addressed by the indicated timescales

Sampling Strategy

Sampling Assessments

Two forms of sampling will be carried out to ensure that quality assurance is maintained. These are:

Interim sampling: dipping into the assessment process whilst the learner is at different stages. This ensures that the assessment of the learner is proceeding satisfactorily following the principles of plan, judge and feedback.

Summative sampling: involves the Internal Quality Assurer reviewing the quality of the assessment decisions by the Assessor. The IQA should be able to follow an audit trail, which clearly demonstrates that the Assessor has checked the validity, authenticity, reliability, currency and sufficiency of the evidence presented.

The IQA must record and report all sampling undertaken in sufficient detail to be able to justify the decision made. IQA reports will be produced for all sampling and must be signed by both the Assessor and IQA.

Sampling plans must include sampling of all types of:

- Learner
- Assessors
- Methods of assessment
- Evidence or Elements
- Records
- Assessment sites

A sampling plan will be maintained for all samplings planned and conducted showing the following information:

- Learner name
- Qualification Title
- Registration number
- Start date
- Planned end date
- Planned interim sampling updated to show actual sampling undertaken including unit number and type of assessment sampled
- Planned summative sampling updated to show actual sampling undertaken including unit number and type of assessment sampled

Sampling Rates

Different rates for sampling will be adopted dependent on the experience of the Assessor delivering the qualification or unit they have been assigned to as follows:

Category	Required Activities	
Newly qualified Assessors or Assessors new to the centre or those	100% sampling rate	
Assessors who are continually falling short of the standard required	Assessor observation every 3-months	
Assessors who are in need of development but often meet the standard	50% sampling rate	
required	Assessor observation every 6-months	
Accessors who are experienced with the qualification or unit they have	25% sampling rate	
Assessors who are experienced with the qualification or unit they have been assigned to and continually meet the standard required	Assessor observation every 12-months	

The rates above may be subject to change for instance:

- Where a qualification is new to the centre the first 2 cohorts will be sampled at a 100% rate unless otherwise authorised by the Awarding Organisation
- Where the sampling strategy of the Awarding Organisation overrides that of the centre due to the risk rating or actions resulting from monitoring activities
- Where a contractual requirement requires additional sampling to take place (N.B. this will not
 override the requirements of the previous two instances where this sampling rate would
 require a lesser sampling rate to be adopted)

Standardising Assessment and Quality Assurance Judgments

Standardisation (sometimes referred to as benchmarking or moderating) is an important part of the duties of the Internal Quality Assurer.

Regular meetings will be held to conduct standardisation exercises:

- Meetings to be held on a quarterly basis (more frequent as required or on release of new standards)
- Meetings to cover feedback from Awarding Organisation monitoring activities, assessment good practice and interpretation of standards and qualification specifications
- Meetings to cover feedback from learners as to satisfaction levels of both assessment practice and sessions attended
- Exercises using real learners' evidence to be used in order to standardise the assessment decision process

Managing the Quality

The systems and processes described above have been designed to maintain the quality of assessment and to ensure that we adhere to the requirements of the Awarding Organisation.

For external monitoring activities, the Internal Quality Assurer is required to have the following information readily available:

- Centre File containing all documents
- Numbers of current registered learners per qualification/unit
- Internal Quality Assurer and Assessor details especially CVs, up to date CPD records and current Assessor caseloads
- Copies of relevant staff certificates
- Assessment records and plans
- Internal Quality Assurance sampling strategy
- Internal Quality Assurance records including feedback to Assessors, Assessor observations and learner interviews
- Learner evidence records and documentary evidence
- Records of claims for certification

The Internal Quality Assurer will be responsible for ensuring that all action points raised through Awarding Organisation monitoring activities are addressed within the specified timescale(s).

Claims for certification can only be made by an Internal Quality Assurer holding the appropriate qualification or directive from the Awarding Organisation.

Assessor Observations

The Internal Quality Assurer will complete observations of delivery and assessment to ensure the management of the quality of the programme

Direct observation of the Assessor in action and giving feedback on performance

Direct observation of an Assessor's planning and review activities with learners

These observations will be conducted, at a minimum, on the timeframes listed earlier in this document and clear evidence of the conducting of these will be maintained for viewing by the Awarding Organisation during monitoring activities.

Evidence of the enactment of any associated actions will be recorded and kept within the quality assurance folder for viewing by the Awarding Organisation during monitoring activities.

Learner Questionnaires

The Internal Quality Assurer will complete questionnaires to gather feedback to ensure the management of the quality of the programme. These will be planned to be conducted, at a minimum, on a 6-monthly basis so that each qualification is subject to learner questionnaires being conducted every 6-months.

The results of the questionnaires will be analysed and improvement plans developed and enacted in order to promote the continued improvement of the delivery and certification of qualifications and units within the centre.

Copies of the analysis of results and resulting improvement plans will be kept within the quality assurance folder for viewing by the Awarding Organisation during monitoring activities.

Policy Document Internal Quality Assurance Procedures

Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

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Intimate Care Policy

IT IS NOTED THAT THERE ARE NO STUDENTS ENROLLED IN THE ACADEMIC YEAR 21/22 THAT REQUIRE HELP WITH INTIMATE CARE, THEREFORE, THIS POLICY IS FOR REFERENCE ONLY.

Introduction

This Policy and Guidelines have been developed to safeguard children and staff. They apply to everyone involved in the intimate care of children in our setting.

The purpose of this policy is:

- To safeguard the rights and promote the best interests of the children;
- To ensure children are treated with sensitivity and respect, and in such a way that their experience of intimate care is a positive one;
- To safeguard adults required to operate in sensitive situations;
- To raise awareness and provide a clear procedure for intimate care;
- To inform parents/carers in how intimate care is administered;
- To ensure parents/carers are consulted in the intimate care of their children.

Definition

Intimate care may be defined as any activity required to meet the personal care needs of each individual child. Parents have the responsibility to advise staff of any intimate care needs of their child, and staff have a responsibility to work in partnership with children and parents. Intimate care can include:

- Feeding;
- Oral care;
- Washing;
- Dressing/undressing Supporting a pupil with dressing/undressing;
- Toileting Assisting a pupil who has soiled him/herself, has vomited or feels unwell;
- Menstrual care Providing advice to enable a pupil to attend to their own needs;
- Supervision of a child involved in intimate self-care.

Providing comfort or support for a distressed pupil and assisting a pupil requiring medical care, who is not able to carry this out unaided are also considered as intimate care.

Principles of Intimate Care

The following are the fundamental principles upon which the policy is based:

- Every child has the right to be safe;
- Every child has the right to personal privacy;
- Every child has the right to be valued as an individual;
- Every child has the right to be treated with dignity and respect;
- Every child has the right to be involved and consulted in their own intimate care to the best of their abilities;
- Every child has the right to have levels of intimate care that are as consistent as possible.

Responsibilities of Staff involved with intimate care

- At Crossbar Alternative Provision all staff are DBS checked on application. Therefore, all individuals who provide intimate care will have been vetted correctly.
- The Head/DSL for child protection must ensure that all staff undertaking the intimate care of children are familiar with, and understand the Intimate Care Policy and Guidelines.
- All staff must have an awareness of the specific types of intimate care that they carry out and fully understand the Intimate Care Policy and Guidelines within the context of their work
- Intimate care arrangements must be agreed by Crossbar Alternative Provision, parent/guardian and child, (if appropriate), through the distribution of the policy and by the parents signing a written consent form.
- Signed consent forms will be kept in a class file. If a parent/guardian does not return a signed consent form or requires alternative arrangements made for their child then this will also be recorded in the class file
- If a staff member has concerns about an intimate care practice they must report this to the Head or Director.

Intimate Care Arrangements Supporting dressing/undressing

Sometimes it will be necessary for staff to aid a child in getting dressed or undressed particularly in Nursery and Foundation Stage. Staff will always encourage children to attempt undressing and dressing unaided.

Providing comfort or support

Children may seek physical comfort from staff particularly in Nursery and Foundation Stage. Where children require physical support, staff need to be aware that physical contact must be kept to a minimum and be child initiated. When comforting a child or giving reassurance, the member of staff's hands should always be seen and a child should not be positioned close to a member of staff's body, which could be regarded as intimate. If physical contact is deemed to be appropriate staff must provide care which is suitable to the age, gender and situation of the child. If a child touches a member of staff in a way that makes him/her feel uncomfortable this can be gently but firmly discouraged in a way which communicates that the touch, rather than the child, is unacceptable.

Medical Procedures

It is preferable that medication is administrated at home before or after attendance. If it is necessary for a child to receive medicine during the day parents/guardians must fill out a permission form and discuss their child's needs with a member of staff before Crossbar Alternative Provision agrees to administer medicines or medical care. Parents and carers should be made aware that staff administration of medicines is voluntary.

Any member of staff giving medicine to a pupil should check:

- The pupil's name;
- Prescribed dose;
- Expiry date;
- Written instructions provided by parents or doctor;
- Complete a drugs administration form and have it counter signed, when possible, by another member of staff.

Particular attention should be paid to the safe storage, handling and disposal of medicines. The Head has prime responsibility for the safe management of medicines kept at Crossbar Alternative Provision. Medicines should be kept in a place not accessible to pupils. Arrangements must be in place to ensure that any medication that a pupil might need in an emergency is readily available to them.

Medical Conditions

If a child has a medical condition which is likely to lead to soiling and subsequent staff intervention, specific medical advice may be sought from outside agencies and the parents will be asked to sign a permission form so that staff can clean and change their child if necessary. If a parent does not give consent, Crossbar Alternative Provision will contact the parents or other emergency contact giving specific details about the necessity for cleaning the child. If the parents or emergency contact are able to come promptly, the child is comforted and kept away from the other children to preserve dignity until the parent arrives. If parents/guardians cannot be contacted - staff will decide on the most appropriate care to minimise any stress, discomfort or anxiety the child may be experiencing.

Soiling

Staff from Crossbar Alternative Provision will work together in partnership with parents to support each child towards independent use of the toilet.

If tending to a child who has soiled themselves during the day staff will respond sensitively and professionally. If 'accidents' occur the child will change themselves into dry clothing, and wet items will be sent home for washing. The child's independence will be encouraged as far as possible in his/her intimate care and reassurance given. A record of the incident will be kept at Crossbar Alternative Provision and the parent will be informed (by a note home, verbally at home collection time or phone call) and requested to return the borrowed items of clothing when laundered.

If there is an occurrence of heavier soiling or vomiting, this may require staff to provide care at a more personal level. Staff will follow set procedures for this intimate care:

- If possible, the child will be removed to a less public place to maintain dignity and avoid a feeling of humiliation;
- If appropriate, the child will be encouraged, through guidance and assistance, to clean themselves to make them more comfortable.
- Parents should be contacted as soon as possible;
- Staff will provide further intimate care in the following situations
 - 1. If parents/guardians cannot be contacted staff will decide on the most appropriate care to minimise any stress, discomfort or anxiety the child may be experiencing.
 - 2. If the parents/guardians are unable to come to the setting.
 - 3. If the child is very distressed or suffering unduly.
 - 4. Intimate care will only be provided to older children in extreme circumstances. It is anticipated that older children will be able to manage any circumstances given guidance or assistance.

If staff are providing intimate care two members of staff will be in the vicinity at all times e.g. the second staff member could be in the adjacent room with the adjoining door open.

If incidents of soiling are a regular occurrence, then a pupil care plan will need to be put in place after consultation between Crossbar Alternative Provision, the pupils' parent's/guardians and if appropriate, other outside agencies.

Please note: The well being and dignity of the child will remain paramount at all times during any incident requiring intimate care.

Hygiene

All staff must be familiar with normal precautions for avoiding infection. They must follow basic hygiene procedures and have access to protective, disposable gloves.

Protection for staff

Members of staff need to be aware of the potential danger of allegations being made against them and take precautions to avoid this risk. These should include:

- If staff are providing intimate care two members of staff will be in the vicinity at all times e.g. the second staff member could be in the adjacent room with the adjoining door open.
- Gaining a verbal agreement from another member of staff that the action being taken is necessary.
- Allow the child, wherever possible, to give verbal consent to the person assisting them.
- Allow the child a choice in the sequence of care.
- Be aware of and responsive to the child's reactions

Guidelines for Good Practice

All children have the right to be safe and to be treated with dignity and respect. These Guidelines are designed to safeguard children and staff. They apply to every member of staff involved with the intimate care of children. Adhering to these guidelines of good practice should safeguard children and staff.

- Involve the child in their intimate care Try to encourage a child's independence as far as possible in his/her intimate care. Where the child is fully dependent talk to them about what is going to be done and give them choice where possible.
- Treat every child with dignity and respect and ensure privacy appropriate to the child's age and situation.
- Make sure practice in intimate care is consistent.
- Be aware of own limitations. Only carry out care activities you understand and feel competent and confident to carry out. If in doubt ask.
- Promote positive self-esteem and body image. Confident, self-assured children who feel their body belongs to them are less vulnerable to sexual abuse.
- If you have any concerns you must report them.
- It is important to follow Crossbar Alternative Provision's reporting and recording procedures.
- Parents/guardians must be informed about concerns.

Policy Document Intimate Care Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Learner Induction Policy

This policy sets out the approach to induction into courses with Crossbar Alternative Provision that learners can expect to experience as a stage in the 'learner journey'.

Purpose of Induction

Induction to a course of learning is a two-way process that will allow learners to establish that the course they intend to follow is appropriate to their needs and aspirations, and allow Crossbar Alternative Provision to appropriately advise learner choice and plan for the delivery of courses according to the needs of learners. Accordingly, the following outcomes will be achieved as a result of induction:

- Learners will understand the expectations of them prior to commencing learning, allowing them to prepare for their course in order to achieve to their potential
- The suitability of the course in terms of the learner's current capabilities and aspirations will be confirmed or, if the learner is not yet ready to commence the course, there will be appropriate signposting to other provision
- Learners will understand their rights and responsibilities whilst studying with Crossbar Alternative Provision and be advised and aware of processes relating but not limited to: health and safety, safeguarding, equality and diversity, complaints and learner support.
- Information will be shared to allow learners the opportunity to establish progression opportunities from the course, into other learning.

Delivering Induction

Induction is scheduled to take place prior to the commencement of learning and is an integral part of the preparation of both learner and teaching practitioner for success. As such, it is a key element of the learner journey and provides valuable opportunities, alongside initial enrolment and initial assessment activities, to establish learner needs and aspirations. These elements may all be delivered together or separately, but all must be completed prior to the commencement of learning, with sufficient time allowed between these activities and the formal course start to allow teaching staff to evaluate and plan for each individual's needs.

Induction should be carried out for every new course commenced by a learner, regardless of how many previous courses may have been completed, to ensure that in each instance, there is the best possible preparation of and for the learner to commence learning.

Accordingly, the following principles underlie the approach to induction:

- That there is consistency of approach across the whole Crossbar Alternative Provision, to
 ensure that all learners are aware of universal policies, whilst still addressing any coursespecific issues.
- Induction takes place before learning starts, and directly informs the planning of all subsequent learning opportunities.
- Induction will be appropriate and proportionate to the nature of the learning taking place, whilst still ensuring that all relevant information is shared. For instance, a one-off taster workshop would require a 'lighter touch' induction than a course that is scheduled to run for a whole year, but learners must still have access to all of the required induction elements.

• Those delivering induction will understand the purpose and remit of the approach, and be properly supported to deliver it effectively.

Responsibilities

Teaching staff are responsible for the induction of learners to their courses and the duty is included as part of the expectations around delivery of teaching and learning. Thus where a tutor is delivering a course, it is also expected that they will address the induction of learners as part of the delivery.

Senior management will review the effectiveness of the approach to induction as part of the ongoing quality management and self-assessment process to ensure that it remains relevant to learners and clearly links into subsequent actions and planning.

Policy Document Learner Induction Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Lone Worker Policy

Introduction

Lone workers spend some or all of their working hours alone for a variety of reasons: they may work in an isolated location, be at a client's or customer's premises, work from home or may simply be working outside normal office hours. In any case, the Company recognises that working alone may involve an increased risk to the health and safety of its employees. As a consequence the Company has a policy that helps to ensure that it succeeds in its responsibility to manage the risks faced by its employees.

- Under the terms of the Health and Safety at Work Act 1974 the Company has a duty to ensure the health and safety of its employees as far as is reasonably practical.
- The Management of Health and Safety at Work Regulations 1999 place a duty on the Company to assess the degree of risk in the workplace.

Aims of the Policy

- To ensure the safety of lone workers when exercising their duties in the absence of any colleagues or supervisors; and
- To ensure that the Company complies with all of its legal obligations.

Risk Assessments

The Company will carry out risk assessments on all types of work that are (or are likely to be) undertaken alone with regard when doing so to the following factors:

- Risk of Violence (particularly when handling money or dealing with the public);
- Equipment (must be suitable and safe for use by one person);
- Location;
- Materials (all materials used by suitable for use by one person); and
- Proximity to Help.

Procedures

All lone workers should adhere to the following guidelines when working alone:

- Avoid unnecessary out of hours working where possible.
- Notify Charlotte Wooley/Jamie Haynes/Gavin Cowan if you are intending to work on site outside normal hours.
- Familiarise yourself with your location, fire safety procedures and escape routes in the event of an emergency.
- Where possible ensure that you have keys to all entrances and exits and keep them locked at all times.
- Do not allow unexpected visitors in unless they carry sufficient identification.
- Familiarise yourself with the alarm system at your location.
- Ensure that you leave your contact details with Jamie Haynes/Gavin Cowan.
- Make sure that people at home are aware of your movements.
- In the event that you feel unwell seek help immediately and if necessary call 999.

• Under no circumstances should you ever undertake the following activities: consumption of any substance that may impair judgement and be of detriment to the Company, any activity that poses a high risk of injury.

Control Measures

- Checks of employees located within Company premises or property will be made every 2 hours. This is because some employees may travel over the specified time.
- Employees working elsewhere than on Company premises must call in every [3 hours] [at the beginning and end of each day] during normal working hours. Such Employees will also be provided with a first aid kit that they must ensure remains adequately stocked.
- All Lone workers will have a mobile phone which they must ensure they keep charged and switched on while working and have updated contact numbers.
- In the event of an emergency the main points of contact will be as follows: Charlotte Wooley/Jamie Haynes/Gavin Cowan.
- All lone workers must comply fully with this policy and with any complementary instructions received from the Company. Failure to do so may constitute a disciplinary offence.

Policy Document Lone Worker Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Looked After Children

Looked after children and previously looked after children.

We recognise that the most common reason for children becoming looked after is as a result of abuse and/or neglect. All staff within our setting have knowledge and skills to keep looked after children safe.

The DSL will hold the details of each child's social worker and the name of the Virtual School Head in the Local Authority that looks after the child. The DSL is responsible for ensuring that all staff have the information they need in relation to a child's looked after status and the child's contact arrangements with birth parents or those with parental responsibility. The DSL will also have information about the child's care arrangements and the levels of authority delegated to the carer by the Local Authority looking after him/her.

We recognise a previously looked after child potentially remains vulnerable. When dealing with looked after children and previously looked after children, we will work with all agencies to take prompt action where necessary to safeguard these children.

The designated person

Crossbar Alternative Provision appoint **Charlotte Wooley** as the designated lead to work with the Local Authorities. With the commencement of sections 4 to 6 of the Children and Social Work Act 2017, designated staff members have responsibility for promoting the educational achievement of children who have left care through adoption, special guardianship or child arrangement orders or who were adopted from state care outside England and Wales.

The designated person has appropriate training and relevant qualifications and experiences to fulfil this role. We will follow the statutory guidance on The Roles and Responsibilities of the Designated Lead.

Virtual school heads

As Alternative Provision, the Designated Lead should work with the Virtual School Head to discuss how funding can be best used to support the progress of looked after children in the school and meet the needs identified in the child's Personal Education Plan. The designated person also works with the Virtual School Head to promote the educational achievement of previously looked after children. We will follow the statutory guidance on Promoting the Education of Looked After Children.

Policy Document: Looked after children

Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Malpractice & Maladministration Policy

All policies will be shared with learners prior to the beginning of their learning or course with Crossbar Alternative Provision. This will include the contact details of relevant people.

Introduction

This policy is aimed at our staff and learners, who are delivering regulated qualifications or units or courses within or outside the UK. It is used by staff to ensure they deal with all malpractice or maladministration in a consistent manner.

It sets out the steps Centres, learners or other personnel must follow when reporting suspected or actual cases of malpractice and maladministration and Crossbar Alternative Provision responsibilities in dealing with such cases. It also sets out the steps we will follow when reviewing the cases.

Crossbar Alternative Provision responsibility

It is important that Centre staff involved in the management, assessment and quality assurance of qualifications or units or courses, and all registered learners, are fully informed of the contents of the policy.

Any failure to report suspected or actual malpractice and maladministration cases, or have in place effective arrangements to prevent such cases, may lead to sanctions being imposed on staff.

Crossbar Alternative Provision staff compliance with this policy and how they take reasonable steps to prevent and/or investigate instances of malpractice and maladministration will be reviewed by management periodically.

Should an investigation be undertaken, management must:

- Ensure the investigation is carried out by competent investigators who have no personal involvement in the incident or interest in the outcomes.
- Ensure the investigation is carried out in an effective, prompt and thorough manner and that the investigator(s) look beyond the immediate reported issues to assure them that arrangements at the Centre are appropriate for all qualifications.
- Respond speedily and openly to all requests relating to the allegation and/or investigation.
- Ensure their staff cooperate fully with any investigation and/or request for information.

Designated Malpractice & Maladministration Lead: Charlotte Wooley

Review arrangements

Crossbar Alternative Provision will review the policy annually as part of the self-evaluation arrangements and revise it as and when necessary, in response to staff and learner feedback, changes in internal practices, actions from the regulatory authorities or external agencies or changes in legislation.

In addition, this policy may be updated in light of operational feedback to ensure the arrangements for dealing with suspected cases of malpractice and maladministration remain effective.

Definition of Malpractice

Malpractice is defined as any deliberate activity, neglect, default or other practice that compromises the integrity of the internal and external assessment process, and/or the validity of certificates. It covers any deliberate actions, neglect, default or other practice that compromises, or could compromise:

- The assessment process.
- The integrity of a regulated qualification.
- The validity of a result or certificate.
- The reputation and credibility of Crossbar Alternative Provision.

Malpractice may include a range of issues from the failure to maintain appropriate records or systems to the deliberate falsification of records in order to claim certificates.

For the purpose of this policy this term also covers misconduct and forms of unnecessary discrimination or bias towards certain or groups of learners.

Definition of Maladministration

Maladministration is defined as any activity or practice which results in noncompliance with administrative regulations and requirements and includes the application of persistent mistakes or poor administration within a Centre (e.g. inappropriate learner records).

Examples of Malpractice_

The categories listed below are examples of staff and learner malpractice. Please note that these examples are not exhaustive and are intended as guidance on the definition of malpractice:

Examples of Centre malpractice:

- Failure to satisfactorily implement conditions of Centre recognition within stated timescales.
- Denial of access to resources (premises, records, information, learners and staff) for any authorised external representative and/or the regulatory authorities.
- Actions required by External Quality Assurers / Standards Verifiers not being met within agreed timescales.
- Deliberate failure to carry out delivery, internal and external assessment, internal verification in accordance with the requirements.
- Deliberate failure to adhere to learner registration and certification procedures.
- Deliberate failure to continually adhere to qualification approval criteria.
- Deliberate failure to maintain auditable records, e.g. certification claims.
- Fraudulent claim for certificates.
- Persistent instances of maladministration.
- The unauthorised use of inappropriate materials / equipment in assessment settings (e.g. mobile phones).
- Intentional withholding of information from external staff which is critical to maintaining the quality assurance rigor.
- Misrepresentation of a Crossbar Alternative Provision relationship with awarding bodies
- Collusion or permitting collusion in exams.
- Learners still working towards a qualification after certification claims have been made.
- Condoning plagiarism by learners.
- · Creation of false records.

- Impersonation of a learner for internal or external assessment.
- Cash for certificates (e.g. the selling of certificates for cash).
- A loss, theft of, or a breach of confidentiality, in any assessment materials.
- Unauthorised amendment, copying or distributing of exam papers and controlled assessments.
- Inappropriate assistance to learners by Centre staff (e.g. unfairly helping them to pass a unit or qualification).
- Submission of false information to gain a qualification or unit.

Examples of Learner malpractice:

- Forgery of evidence.
- Plagiarism of any nature by learners.
- Collusion in an exam or controlled assessment.
- Tampering with another learner's assessment evidence.
- Not adhering to exam or controlled assessment conditions.
- Not following instructions from invigilators, examiners or Crossbar Alternative Provision staff during supervised exam or controlled assessments.
- Obtaining, receiving, exchanging or passing on information relating to and during an exam or controlled assessment by: talking, written paper or notes or electronic means.
- Copying from other learners during an exam or controlled assessment.
- A loss, theft of, or a breach of confidentiality, in any assessment materials.
- Destruction of another learner's work.
- Submission of false information to gain a qualification or unit.
- False ID used in the registration process.
- Making a false declaration of authenticity.
- Impersonation of a learner for an internal or external assessment.
- Disruptive behaviour during an exam or controlled assessment.
- Accessing prohibited websites during an exam or controlled assessment.
- Inappropriate use of technology during assessments (e.g. mobile phone or tablet computer).
- · Cheating.

Examples of maladministration

The categories listed below are examples of maladministration. Please note that these examples are not exhaustive and are only intended as guidance on our definition of maladministration:

Crossbar Alternative Provision examples:

- Persistent failure to adhere to our learner registration and certification procedures.
- Persistent failure to adhere to Centre recognition and/or qualification requirements and/or associated actions assigned to the Centre.
- Persistent late learner registrations.
- Unreasonable delays in responding to requests and/or communications from awarding bodies
- Failure to train invigilators adequately.
- Failure to invigilate to awarding body requirements.
- Failure to ensure that assessment venues meet awarding body requirements.
- Inaccurate claim for certificates.
- Failure to maintain appropriate auditable records (3 years), e.g. certification claims and/or forgery of evidence.

 Withholding of information, by deliberate act or omission, from awarding bodies which is required to assure awarding bodies of Crossbar Alternative Provision ability to deliver qualifications appropriately.

Process for making an allegation of malpractice or maladministration

Anybody who identifies or is made aware of suspected or actual cases of malpractice or maladministration at any time must immediately notify Management. In doing so they should put this in writing and enclose supporting evidence.

All allegations should include (where relevant):

- The learner's name and qualification registration number.
- The name and position of any staff member(s) involved in the case.
- Details of the course/qualification affected or nature of the service affected.
- Nature of the suspected or actual malpractice or maladministration.
- Date of the report and the informant's name, position and signature.

If a member of staff has conducted an initial investigation prior to formally notifying management, the management should ensure that staff involved in the initial investigation are competent and have no personal interest in the outcome of the investigation. However, it is important to note that in all instances that management must immediately notify awarding bodies if they suspect malpractice or maladministration has occurred.

In all cases of suspected malpractice or maladministration reported to management the organisation will protect the identity of the 'informant' in accordance with the duty of confidentiality and/or any other legal duty.

Confidentiality and whistleblowing

Sometimes a person making an allegation of malpractice or maladministration may wish to remain anonymous. Although it is always preferable to reveal your identity and contact details, if you are concerned about possible adverse consequences you may request awarding bodies not to divulge your identity. If it helps to reassure you on this point, Crossbar Alternative Provision can confirm that awarding bodies are not obliged (as recommended by the regulator Ofqual) to disclose information, if to do so would be a breach of confidentiality and/or any other legal duty.

While Crossbar Alternative Provision is prepared to investigate issues which are reported anonymously, the organisation shall always try to confirm an allegation by means of a separate investigation before taking up the matter with those to whom the allegation relates. For example, where appropriate:

- The police, fraud prevention agencies or other law enforcement agencies (to investigate or prevent crime, including fraud).
- The courts (in connection with any court proceedings).
- Other third parties such as the relevant regulatory authority (e.g. Ofqual in England or SQA in Scotland).

At all times Crossbar Alternative Provision will investigate such allegations from whistle-blowers in accordance with relevant whistleblowing legislation.

Responsibility for the investigation

In accordance with regulatory requirements, all suspected cases of malpractice and maladministration will be examined promptly by Crossbar Alternative Provision to establish if malpractice or maladministration has occurred and all reasonable steps will be taken to prevent any adverse effect from occurring.

Management will be responsible for ensuring the investigation is carried out in a prompt and effective manner and in accordance with the procedures in this policy and will allocate a relevant member of staff to lead the investigation and establish whether or not the malpractice or maladministration has occurred, and review any supporting evidence received.

At all times Crossbar Alternative Provision will ensure that personnel assigned to the investigation have the appropriate level of training and competence and they have had no previous involvement or personal interest in the matter.

Notifying relevant parties

In all cases of suspected or actual malpractice or maladministration, Crossbar Alternative Provision will notify the awarding body involved in the allegation that the organisation will be investigating the matter and/or in the case of learner malpractice, may ask staff to investigate the issue in liaison with awarding body personnel – in doing so details of the person making the allegation may be withheld if to do so would breach a duty of confidentiality or any other legal duty.

Where applicable, management will inform the appropriate regulatory authorities promptly if it is believed there has been an incident of malpractice or maladministration which could either invalidate the award of a qualification or if it could affect another awarding organisation. In particular we will keep them informed of progress in large and/or complex cases.

Where the allegation may affect another awarding organisation and their provision, Crossbar Alternative Provision will also inform them in accordance with the regulatory requirements and obligations imposed on it by the regulator Ofqual.

Investigation timelines and process

Crossbar Alternative Provision aims to action and resolve all stages of the investigation within 20 working days of receipt of the allegation. Please note that in some cases the investigation may take longer. In such instances, Crossbar Alternative Provision will advise all parties concerned of the likely revised timescale.

The fundamental principle of all investigations is to conduct them in a fair, reasonable and legal manner, ensuring that all relevant evidence is considered without bias. In doing so investigations will be based around the following broad objectives:

- To establish the facts relating to allegations/complaints in order to determine whether any irregularities have occurred.
- To identify the cause of the irregularities and those involved.
- To establish the scale of the irregularities and whether other qualifications may be affected.
- To evaluate any action already taken by staff.
- To determine whether remedial action is required to reduce the risk to current registered learners and to preserve the integrity of the qualification.

- To ascertain whether any action is required in respect of certificates already issued.
- To obtain clear evidence to support any sanctions to be applied to the staff/learners
- To identify any adverse patterns or trends.

Where a member of Crossbar Alternative Provision staff is under investigation the organisation may suspend them or move them to other duties until the investigation is complete.

If Crossbar Alternative Provision believes there is sufficient evidence to implicate an individual in malpractice/ and/or maladministration it will:

- Inform them (in writing) of the allegation.
- Provide them with details of the evidence found to support the judgment.
- Inform them of the possible consequences.
- Inform them that information in relation to the allegation and investigation may be, or has been, shared with the regulators and other relevant bodies (e.g. police).
- Provide them with an opportunity to consider and respond to the allegation and findings.
- Inform them of the Appeals policy should they wish to appeal against the decision.

After an investigation, Crossbar Alternative Provision will produce a draft report for the parties concerned to check the factual accuracy.

Throughout the investigation management will be responsible for overseeing the work of the investigation team to ensure that due process is being followed, appropriate evidence has been gathered and reviewed and for liaising with and keeping informed relevant external parties.

Investigation report

After an investigation, Crossbar Alternative Provision will produce a draft report for the parties concerned to check the factual accuracy. Any subsequent amendments will be agreed between the parties concerned. The report will:

- Identify the breach of the regulatory conditions, if any, that occurred.
- Confirm the facts of the case.
- Identify who is responsible for the breach (if any).
- Confirm an appropriate level of remedial action to be applied.

Crossbar Alternative Provision will make the final report available to the parties concerned and to the regulatory authorities and other external agencies as required.

If it was an independent/third party that notified Crossbar Alternative Provision of the suspected or actual case of malpractice or maladministration, the organisation will also inform them of the outcome – normally within 10 working days of making the decision - in doing so some details may be withheld if to disclose such information would breach a duty of confidentiality or any other legal duty.

Investigation outcomes

If the investigation confirms that malpractice or maladministration has taken place Crossbar Alternative Provision will consider what action to take to;

- Minimise the risk to the integrity of certification now and in the future.
- Maintain public confidence in the delivery and awarding of qualifications.
- Discourage others from carrying out similar instances of malpractice and maladministration.

The action Crossbar Alternative Provision may take includes:

- Impose actions with specified deadlines in order to address the instance of malpractice or maladministration and to prevent it from recurring. For example by:
 - Undertaking additional/increased visits to staff to provide them with a greater level of support and/or monitoring depending on their needs and performance.
 - Requiring specific staff to undergo additional training and/or scrutiny if there are concerns about their ability to undertake their role in the delivery of qualifications..
 - Not permitting specific College staff to be involved in the delivery or assessment of qualifications offered by Crossbar Alternative Provision (e.g. not permitting an individual to assess).
 - Appointing independent invigilators to observe an examination when appropriate at Crossbar Alternative Provision if there are concerns around Crossbar Alternative Provision arrangements.
- Impose sanctions on staff if so, these will be communicated in accordance with the Sanctions Policy along with the rationale for the sanction(s) selected.
- Take action against a learner(s) in relation to proven instances of cheating, plagiarism, fraud, as suggested by Ofqual in their guide to "Authenticity", such as:
 - o Loss of credits/ marks for the related work/unit.
 - o Disqualification from the unit(s)/qualification.
- Amend aspects of the qualification assessment and/or monitoring arrangements and associated guidance to prevent the issue from recurring.
- Inform relevant third parties (e.g. funding bodies) of the findings in case they need to take relevant action.
- Carry out additional, related investigations if we suspect the issue may be more widespread.

In addition, to the above management will record any lessons learnt from the investigation and pass these onto relevant internal colleagues to help Crossbar Alternative Provision prevent the same instance of malpractice or maladministration from reoccurring.

If staff/learners wish to appeal against the decision to impose sanctions, please refer to the Appeals Policy.

Policy Document Malpractice & Maladministration Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Managing Contractors Policy

Aims

This policy outlines the process that Crossbar Alternative Provision will assume to comply with the appropriate legislation regarding the use of contractors on our premises. This will safeguard learners, staff and as far as is feasible any other individual whom may be affected by our activities.

This policy sets out our intention that any contractor who attend our premises carry out their work in a manner that does not create any risk to learners, staff or our neighbours. Clearly, emergency repairs and maintenance cannot be planned for – however we will endeavour to ensure that they are executed safely.

Our definition of a contractor is any individual (contractor, sub-contractor or consultant) who is not employed by Crossbar Alternative Provision.

Introduction

All contracted maintenance and repairs work should be thoroughly planned and properly risk assessed. This is to help to ensure that the possibility of accidents and incidents are minimised. Unexpected circumstances could make it necessary to alter pre-planned arrangements even if the work has commenced. This will always be done in consultation and agreement with the Head and the contractors.

Selecting Contractors

Crossbar Alternative Provision will always use reputable contractors who are suitable qualified, insured and experienced.

It is the Directors responsibility to select each contractor. If necessary the Contractor checklist will be used (Appendix 1).

Where the value of the contract exceeds £1000, a minimum of two competitive estimates will be sought.

Where the value of the contract exceeds £3000 a minimum of 3 competitive estimates will be sought.

Responsibilities

It is essential that communication between the Head and the contractors is frequent and clear in order to execute a low risk and well organised project.

The Head is responsible for ensuring that:

- A risk assessment is carried out
- Learners, staff members and any visitors are safe and that no individual interferes with the contractors legitimate work.
- Learners and staff are clearly notified of any area of the premises that they may not enter
- Contractors work in a safe way, using suitably safe and risked assessed safe systems of work. This is a legal obligation.
- To review all completed work and fills out the Contractors on site checklist with the contractor (Appendix 2)
- The company's insurance covers the activity.

The main contractor is responsible for ensuring that:

• Rules set out in the Contractors pack are adhered to (Appendix 2)

- The health and safety of their staff and safeguarding checks and ID of their staff have been verified.
- Adequate notice of disturbance or interruption to usual business has been provided
- Any required documents and equipment are provided. These include risk assessments and permits.

Safeguarding

Children and young people should not be permitted in any areas where contractors are working to ensure their health and safety from accident or injury and to ensure they have no contact with workers. However, it may be impossible to implement this and there may be occasions when contractors come into contact with children, perhaps by entering and leaving the school.

In order to keep all children safe from any potential harm, the Head will make sure that such workers are have DBS clearance by the contracting company (in accordance with KCSIE 2020).

All contractors should sign in and out when attending and leaving the premises.

Minor repairs and maintenance

Occasionally small repairs and maintenance will need to be carried out and will not be possible to wholly isolate the workers from the activities of the centre and learners. It is, therefore, key that an initial meeting occurs between the Head and the main contractor discuss the extent and consequences of the recommended work. During this meeting appropriate risk assessments will be agreed, and safe working practises will be discussed and possibly included within the contract.

Major work

This will include significant refurbishment of existing building and/or areas of buildings and new builds and extensions. This type of major development will need to be separated off by fencing and responsibility for that area effectively handed over to the contractor until the work is complete and signed off. Any such areas will be out of bounds to everyone save the contractors workers.

Any proposed visits by school staff (ie the Head) must be arranged with the main contractor and visitors must respect all the pertinent rules and regulations for example wearing appropriate protective clothing and reporting to the site office.

College staff must not make unofficial or unsupervised visits to any area of major work or development. For the duration of the work, such areas are the responsibility of the contractor and the members of staff may not be insured against accidents or for public liability.

If the Head has reason to believe that work is being executed in a manner that is not safe or posing any risks to staff or learners, she will instruct the contractor to cease working. If this were to happen the project manager must be informed and the reason of any such incident recorded.

Policy Document Managing Contractors Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Appendix 1 – New Contractors checklist

Can the company provide fixed priced contracts?	
Have professional qualifications and trade body memberships been viewed?	
Public Liability cover minimum £5000000 confirmed	
Are any sub-contractors being used? Has the contractor vetted these?	
Obtain minimum of 2 references	
Are there arrangements for DBS clearance checks?	
Can late penalty clauses be implemented?	
Is it possible to confine the proposed work to outside of term time?	

Appendix 2 – Contractors information

- This document has been put together so that you may be informed of the layout of our centre and the names of key staff who may assist you while you are on site. Additionally, it outlines some key health and safety arrangements which you should familiarise yourself with.
- Please can you read the following points and sign the document.
- All contractors must:
- Report to the Head upon arrival at the centre
- Sign in and out of the visitors book
- Observe the centre's Health and Safety Policy
- Ensure that all workers, included those who are sub-contracted are informed of the contents of this document and observe the centre's code of conduct policy and safeguarding policy
- Not leave the site without clearing any debris and /or waste materials left as a result of activities
- Not leave the site without first making safe any on-going work

Personal Relationships at Work Policy

Introduction

We recognise that employees who work together may form personal friendships and, in some cases, close personal relationships. As a general rule, we do not wish to interfere with these personal friendships and relationships. However, we must also ensure that employees behave in an appropriate, professional and responsible manner at work and that they continue to fulfil their job duties both diligently and effectively. These rules are therefore aimed at striking a balance between your right to a private life and our right to protect our business interests.

Specific Subject Matter

The following rules apply to employees embarking on close personal relationships at work, whether the relationship is with a fellow employee, client, customer, supplier, agency worker or contractor and they apply to all employees at all levels of the business:

- You must not allow your personal relationship to influence your conduct at work. Intimate
 behaviour during working time is prohibited. This includes, but is not limited to, holding hands,
 other close physical contact, discussions of a sexual nature or kissing.
- If you embark on a personal relationship with another employee who also works in your Department, you should declare this to your Manager as soon as reasonably practicable.
- If you embark on a personal relationship with a client, customer, supplier or contractor and your job allows you authority over the client, customer, supplier or contractor, you must declare the relationship to your Manager as soon as reasonably practicable. In these circumstances, the Company reserves the right to elect to transfer you to a job in another Department where you will not be able to exert undue influence over the other party, either on a temporary basis or permanently. We will consult with you to try and reach an amicable agreement on transfer. Alternatively, we reserve the right to alter working arrangements, either on a temporary basis or permanently, so that you no longer have any authority over the client, customer, supplier or contractor.

If you are having or have had a personal relationship at work and you are found to have afforded either more or less favourable treatment to the other employee because of this relationship, or you have exercised undue influence over a client, customer, supplier or contractor, this is a serious disciplinary offence and will lead to disciplinary action up to and including dismissal.

Policy Document Personal Relationships at Work Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Physical Restraint Policy

This policy is drawn from advice issued pursuant to the Use of Force guidance from the Department for Children Schools and families, which supersedes the DfES Circular 10/98 – "Section 550(a) of the Education Act 1996: The Use of Force to Control or restrain Pupils"; and subsequent clarification of the aforementioned act provided by the Department for Education in 2011 and 'Use of Reasonable Force' - advice for head teachers, staff and governing bodies (DfE July 2013) as well as the Health & Safety at Work Act 1974.

The use of force upon any pupil by a member of staff is a serious matter, and should only be considered as a last resort. However, the law is clear and the Head has a responsibility to all concerned, to support any member of staff who as a last resort uses reasonable force in accordance with the law, and with this policy.

What the Law means

Section 93 of the Education and Inspections Act 2006 enables school staff to use such force as is reasonable in the circumstances to prevent a pupil from doing or continuing to do any of the following:

- Committing a criminal offence.
- Causing personal injury to themselves or others.
- Causing damage to property belonging to them or others, including Crossbar Alternative Provision.
- Any behaviour prejudicing the maintenance of good order and discipline within Crossbar Alternative Provision.

Who may use force?

The staff to which this lawful power is granted are defined in the Act. They are:

- Any tutor/mentor who works at Crossbar Alternative Provision, and
- Any other person expressly authorised by the Director/Head to have control or charge of pupils. The Director/Head may also give temporary authorisation to those who do not usually have such control or charge.

The Head will keep a record of which staff have been authorised under the terms of the Act. There is no definition of what is reasonable force but precedent shows there are two principle considerations.

They are:

- The use of force can only be reasonable if the circumstances of the particular incident warrant
 it; and the degree of force used must be in proportion to the circumstances of the incident
 and the seriousness of the behaviour or consequence the force is used to prevent. Any force
 shall only be the minimum required to achieve that objective.
- In other words each use of force must be justified in the specific circumstances, and the use
 of any force will be the minimum to overcome the behaviour or prevent the consequence of
 the behaviour. Staff are reminded that the use of any force upon a pupil may need to be
 justified at some time after the incident, potentially before an internal enquiry or even
 ultimately at a Court of Law. Whilst it is not intended that this should be a deterrent from
 using force where it is appropriate, it will always lie with the individual to justify.

Deciding whether to use force.

As a general rule staff should only use force when:

- The potential consequences of not intervening are sufficiently serious to justify it.
- The chance of achieving the desired outcome by other non physical means are low; and
- The risk associated with not using force outweighs the risk of using it.

Using Force

Before using force, staff should where practicable tell the pupil to stop misbehaving. Care should be taken to avoid giving the impression that the member of staff is angry or frustrated, or are acting to punish the child. It should be made clear with calm language that as soon as the need for force ceases, it will stop.

Appropriate use of force will range from physical passive presence in between pupils, to blocking a pupil's path, ushering them by placing a hand in the centre of the back, leading them by the hand or arm, to in more extreme circumstances using appropriate retraining holds which may need specific training and expertise.

Whilst it is highly desirable that staff should avoid acting in any way which might reasonably be expected to cause an injury, in truly exceptional circumstances it is recognised that it may not always be possible to avoid. Any such injury caused will be properly investigated by Crossbar Alternative Provision and will require justification.

Planning for Incidents

Where there is an awareness that a pupil is likely to behave in a way which may require physical control or restraint, Crossbar Alternative Provision will plan how to respond if the situation arises. Particular attention will be given to individuals' needs which arise from statements of SEN or Disability. In such cases of severe disability and extreme behaviour reference would be made to 'Guidance on the Use of Restrictive Physical Interventions for Staff Working with Children and Adults who display Extreme Behaviour in Association with Learning Disability and/or Autistic Spectrum Disorders' (2002) and 'Guidance on the Use of Restrictive Physical Interventions for Pupils with Severe Behavioural Difficulties' (2003).

Training for Staff

Physical restraint is an available option, only to be used when other means of dealing with the situation have failed. For guidance reference should be made to the 'Use of Reasonable Force' - advice for head teachers, staff and governing bodies (DfE July 2013).

Searching pupils

If a pupil is suspected of being in possession of something they should not have in school then the pupil should be asked to hand it over. If the pupil should refuse no attempt should be made to take the item from the pupil or search the pupil's belongings. The matter should be reported to the Director or Head.

If a pupil is suspected of being in possession of a weapon or drugs then a senior member of staff should be contacted immediately. Either the police will be called immediately or the pupil will be seen by two

senior members of staff and every effort made to persuade the pupil to hand over the item voluntarily. If the pupil refuses and it is considered serious enough to proceed along formal lines, the police will be called. In the meantime if the pupil decides to make a run for it, then he/she should not be prevented from doing so. Physical restraint should not be attempted in circumstances such as these, as it may amount to an unlawful detention.

In any situation where a pupil is suspected of having something illegal in his/her possession and where he/she has been asked to empty their pockets or bag, parents must be contacted, regardless of whether the result was positive or negative. This guidance stems from approaches outlined in the DfES publication Drugs: Guidance for Schools, Feb 2004.

Physical contact with pupils

There are occasions when physical contact with a pupil may be proper or necessary. Some physical contact may be necessary to demonstrate exercises or techniques during PE lessons, sports coaching, Music, Art or DT, or if a member of staff has to give first aid. Younger pupils or those with SEN may need staff to provide physical prompts or help. Touching may also be appropriate where a pupil is being congratulated or praised, or where the pupil is in distress and needs comforting.

Teachers should use their own professional judgment when they feel a pupil needs this kind of support, but take care that such contact cannot be misinterpreted. As a general principle staff must not make gratuitous physical contact with their pupils. It is particularly unwise to attribute touching to their teaching style or as a way of relating to pupils.

Any form of physical punishment of pupils is an unlawful assault as is any form of physical response to misbehaviour unless it is by way of restraint. It is particularly important that staff understand this both to protect their own position and the overall reputation of Crossbar Alternative Provision.

Recording Incidents

Crossbar Alternative Provision will keep a record of the use of force to control and restrain. The purpose of recording is to ensure that policy guidelines are followed, to inform parents, to inform future planning as part of school improvement processes, to prevent misunderstanding or misinterpretation of the incident and to provide a record for any future enquiry. Staff may find it helpful to seek advice from a senior colleague or a representative of their staff association when compiling the report. Differing accounts may sometimes be given of the same incident, however all should be recorded.

Incidents involving the use of force may cause parents of the pupil in question great concern. It is school policy to inform parents of such an incident involving their child and to give them the opportunity to discuss it. Parents should be told when and where the incident took place, which members of staff were directly involved (anonymised where necessary), why they decided that force had to be used, what force was used, whether there were any injuries and what follow-up action (support and/or disciplinary) was being taken in relation to their child. The Director or member of staff to whom the incident is reported will consider whether that shall be done straight away or at the end of the day, and whether the pupil's parents should be told orally or in writing.

Unacceptable force

The DfE identifies certain restraint techniques which present an unacceptable risk when used on children and young people. These techniques are:

- The 'seated double embrace' which involves two members of staff forcing a person into a sitting position and leaning them forward, while a third monitors breathing.
- The 'double basket-hold' which involves holding a person's arms across their chest.
- The 'nose distraction technique' which involves a sharp upward jab under the nose.

Post-incident support

If there are injuries medical help should be sought straight away. It is also important to ensure that staff and pupils are given emotional support. If injuries occur then as soon as possible after the incident, parents should be informed. This will be followed up in writing confirming the details. At the time of writing parents should be provided with a copy of this policy.

When assessing the incident consideration will be given to involving multi-agency partners. This could include local authority children's services, Child and Adolescent Mental Health Services or the Youth Offending Team.

Where a pupil is responsible for injury to another, as well as holding him to account and issuing appropriate sanction, the pupil will be given the opportunity to repair the relationships with staff and pupils affected by the incident and/or to develop their social and emotional skills. The pupil and staff will be offered help to develop strategies for avoiding such crisis points in future and given continuing support, as long as necessary, in respect of:

- Physical consequences.
- Support to deal with emotional stress or loss of confidence.
- Opportunity to analyse, reflect and learn from the incident.

Complaints and allegations.

If a specific allegation of abuse is made against a member of staff then Crossbar Alternative Provision will follow the guidance set out in Safeguarding Children and Safer Recruitment in Education 2007 and Keeping Children Safe in Education 2014. Other complaints will be dealt with under Crossbar Alternative Provision complaints procedure.

Policy Document Physical Restraint Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Plagiarism Policy

Plagiarism

Plagiarism is defined as a specific form of cheating that applies to all assessment, taking someone else's intellectual effort and presenting it as one's own work.

Examples:

- Unacknowledged incorporation into a learners work of materials derived from published (such as books, articles and internet materials) or unpublished (such as work submitted or about to be submitted by another learner) work by another person and presented as if it were the learner's own work.
- Unacknowledged copying from published sources or incomplete referencing.
- Using a choice phrase or sentence that you have come across.
- Copying word-for-word directly from text.
- Paraphrasing the words from a text very closely.
- Using text downloaded from the internet.
- Borrowing statistics or assembled facts from another person or source.
- Copying or downloading figures, photographs, pictures or diagrams without acknowledging your sources.
- Copying from notes or portfolio from another candidate doing the same award.
- Copying from your notes, on a text, tutorial, video, etc. that contact direct quotations.

Collusion

Collusion is defined as a form of plagiarism that involves unauthorised co-operation between at least two people with the intent to deliberately mislead or deceive Examples:

- Two or more learners conspiring to produce a piece of work together with the intention that it is submitted as his/her own work.
- Submitting the work of another learner, with their consent, as his/her own individual work.
- Working collaboratively with other candidates, beyond what is permitted.
- Copying from another candidate including the use of IT to aid the copying.
- Allowing work to be copied e.g. posting written coursework on social networking sites prior to an assessment.
- The offence of encouraging or enabling plagiarism includes the act of posting work onto any
 public website whether or not it is done with the intention of enabling or encouraging
 plagiarism.

Investigation process

In all suspected cases of Plagiarism and/ or Collusion, the centre is required to notify the awarding organisation within 10 working days.

In most cases, this will be followed by a full investigation by the centre; including the gathering of evidence and obtaining written statements from all parties involved. The centre will then present a record of the full investigation and evidence to the awarding organisation, for consideration by the relevant independent Malpractice Panel or Committee.

Further to consideration of the investigation and its findings, the awarding organisation will determine:

- Whether malpractice has occurred.
- Where the culpability lies for the malpractice the nature of any sanction or penalty to be applied to both the candidate and the centre.

Potential implications

The conclusion of the investigation involves the awarding organisation advising the centre whether any sanctions are to be imposed. The following sanctions may be applied individually or in combination

- Written warning: the awarding organisation will issue a warning to warn that if the offence is repeated further sanctions may be applied.
- Assessment evidence will be disallowed: submitted evidence is disallowed, either in part (for the relevant section or unit) or in full (the entire qualification) and learner must submit new evidence for assessment.
- Disqualification from the unit: the learner is disqualified from a unit or qualification for a set period of time, the learner can only re-submit work after the set time period has elapsed.
- Disqualification from the whole qualification: the learner is disqualified from the whole qualification for a set period of time, the learner can only re-enter for the qualification after the set period of time has elapsed.
- Further and future registration of the learner will not be accepted (for qualifications or programmes).
- Certificate will not be issued, or will be cancelled: the awarding organisation may withhold a
 certificate that has not yet been claimed or cancel a certificate that has been issued if there is
 evidence to prove or found that the certificate issued is invalid due to learner malpractice.

Further Information

Each awarding organisation publishes a policy relating to Learner Malpractice. You should be aware of the policy that applies to your qualification and the awarding organisation you are registered with.

Policy Document Plagiarism Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Reasonable Adjustments and Special Considerations Policy

This policy sets out the procedures that learners and tutors should follow when implementing reasonable adjustments and special considerations.

Reasonable adjustment

A reasonable adjustment helps to reduce the effect of a disability or difficulty that places the learner at a substantial disadvantage in the assessment situation.

Reasonable adjustments must not affect the validity or reliability of assessment outcomes, but may involve:

- changing usual assessment arrangements
- adapting assessment materials
- providing assistance during assessment
- re-organising the assessment physical environment
- changing or adapting the assessment method
- using assistive technology.

Reasonable adjustments must be approved by the awarding body and set in place prior to assessment commencing. It is an arrangement to give a learner access to a qualification.

The work produced following a reasonable adjustment must be assessed in the same way as the work from other learners.

Below are examples of reasonable adjustment. It is important to note that not all adjustments described below will be reasonable, permissible or practical in particular situations. The learner may not need, nor be allowed the same adjustment for all assessments.

A reasonable adjustment must never affect the validity or reliability of assessment, influence the outcome of assessment or give the learner(s) in question an unfair assessment advantage.

Examples of reasonable adjustments as defined by the above categories are listed below.

- Allowing extra time, e.g. assignment extensions
- Using a different assessment location
- Use of coloured overlays, low vision aids, CCTV
- Use of assistive software
- Assessment material in large format or Braille
- Readers/scribes
- Practical assistants/transcribers/prompters
- Assessment material on coloured paper or in audio format
- Language-modified assessment material
- British Sign Language (BSL)
- Use of ICT/responses using electronic devices

Applying reasonable adjustment

Reasonable Adjustments are the responsibility of Crossbar Alternative Provision. Reasonable adjustments are approved by the Head/Director before an assessment and are intended to allow attainment to be demonstrated. A learner does not have to be disabled (as defined by the DDA) to qualify for reasonable adjustment; nor will every learner who is disabled be entitled to reasonable adjustment.

Crossbar Alternative Provision will facilitate access for the learner. A reasonable adjustment is intended to allow access to assessment but can only be granted where the adjustment does not:

- affect the validity or reliability of the assessment
- give the learner(s) in question an unfair advantage over other learners taking the same or similar assessment
- influence the final outcome of the assessment decision.

Crossbar Alternative Provision is committed to fair and equal assessment of its learners.

Special consideration

Special considerations are different to reasonable adjustments as they apply to a disadvantage that occurs to the learner either just before or during the assessment. Reasons for special consideration could be:

- Temporary illness
- Injury

Gavin Cowan

Adverse circumstances at the time of the assessment.

A learner may be eligible for special consideration if:

- Their performance in an external assessment is affected by circumstances beyond the control of the learner, e.g. recent personal illness, accident, bereavement, serious disturbance during the assessment
- The alternative assessment arrangements which were agreed in advance of the assessment proved inappropriate or inadequate
- Any part of an assessment has been missed due to circumstances beyond the control of the learner

Crossbar Alternative Provision will submit a written Special Consideration request to the Awarding organisations.

All applications for special consideration can only be made on a case-by-case basis and thus separate applications must be made for each learner.

Learners may apply for special consideration during or after an assessment but may not apply for special consideration in the case of a permanent disability or learning difficulty. The size of the adjustment will depend on the circumstances during the assessment and will reflect the difficulty faced by the learner.

Policy Document Reasonable Adjustments and Special Considerations Policy Updated: G Cowan/ J Haynes Date: September 2022 - to be reviewed August 2023.	,
Signed by Director	

Safer Recruitment Policy

Introduction

The safe recruitment of staff in education is the first step to safeguarding and promoting the welfare of children in education. Crossbar Alternative Provision is committed to safeguarding and promoting the welfare of all pupils in its care. As an employer, Crossbar Alternative Provision expects all staff and volunteers to share this commitment.

Aims and Objectives

The aims of the Safer Recruitment policy are to help deter, reject or identify people who might abuse pupils or are otherwise unsuited to working with them by having appropriate procedures for appointing staff.

The aims of Crossbar Alternative Provision 's recruitment policy are as follows:

- To ensure that the best possible staff are recruited on the basis of their merits, abilities and suitability for the position;
- To ensure that all job applicants are considered equally and consistently;
- To ensure that no job applicant is treated unfairly on any grounds including race, colour, nationality, ethnic or national origin, religion or religious belief, sex or sexual orientation, marital or civil partner status, disability or age;
- To ensure compliance with all relevant legislation, recommendations and guidance including
 the statutory guidance published by the Department for Education (DfE), Keeping Children
 Safe in Education September 2018 (KCSIE), the Prevent Duty Guidance for England and Wales
 2015 (the Prevent Duty Guidance) and any guidance or code of practice published by the
 Disclosure and Barring Service (DBS); and
- To ensure that Crossbar Alternative Provision meets its commitment to safeguarding and promoting the welfare of children and young people by carrying out all necessary preemployment checks.

Employees involved in the recruitment and selection of staff are responsible for familiarising themselves with and complying with the provisions of this policy.

Crossbar Alternative Provision has a principle of open competition in its approach to recruitment and will seek to recruit the best applicant for the job. The recruitment and selection process should ensure the identification of the person best suited to the job at Crossbar Alternative Provision based on the applicant's abilities, qualification, experience and merit as measured against the job description and person specification.

The recruitment and selection of staff will be conducted in a professional, timely and responsive manner and in compliance with current employment legislation, and relevant safeguarding legislation and statutory guidance (including KCSIE 2020 and Prevent Duty Guidance).

If a member of staff involved in the recruitment process has a close personal or familiar relationship with an applicant they must declare it as soon as they are aware of the individual's application and avoid any involvement in the recruitment and selection decision-making process.

Crossbar Alternative Provision aims to operate this procedure consistently and thoroughly while obtaining, collating, analysing and evaluating information from and about applicants applying for job vacancies at Crossbar Alternative Provision.

Roles and Responsibilities

It is the responsibility of the Directors (Gavin Cowan/Jamie Haynes) to:

- Ensure Crossbar Alternative Provision has effective policies and procedures in place for recruitment of all staff and volunteers in accordance with DfE guidance and legal requirements.
- Monitor Crossbar Alternative Provision's compliance with them.

It is the responsibility of the Director, Head of Alternative Provision and other SLT involved in recruitment to:

- Ensure that Crossbar Alternative Provision operates safe recruitment procedures and makes sure all appropriate checks are carried out on all staff and volunteers who work at Crossbar Alternative Provision.
- Monitor contractors' and agencies' compliance with this document
- Promote welfare of children and young people at every stage of the procedure.
- The Training Provider has delegated responsibility to the Director and Head to lead in all appointments. SLT may be involved in staff appointments but the final decision will rest with the Director.

Definition of Regulated Activity and Frequency

Any position undertaken at, or on behalf of Crossbar Alternative Provision will amount to "regulated activity" if it is carried out:

- Frequently, meaning once a week or more; or
- Overnight, meaning between 2.00 am and 6.00 am; or
- Satisfies the "period condition", meaning four times or more in a 30-day period; and
- Provides the opportunity for contact with children.

Roles which are carried out on an unpaid/voluntary basis will only amount to regulated activity if, in addition to the above, they are carried out on an unsupervised basis.

Crossbar Alternative Provision is not permitted to check the Children's Barred List unless an individual will be engaging in "regulated activity". Crossbar Alternative Provision is required to carry out an enhanced DBS check for all staff, supply staff who will be engaging in regulated activity. However, Crossbar Alternative Provision can also carry out an enhanced DBS check on a person who would be carrying out regulated activity but for the fact that they do not carry out their duties frequently enough i.e. roles which would amount to regulated activity if carried out more frequently.

Recruitment and Selection Procedure

Advertising

To ensure equality of opportunity, Crossbar Alternative Provision will advertise all vacant posts to encourage as wide a field of applicant as possible; normally this entails an external advertisement. Any advertisement will make clear Crossbar Alternative Provision 's commitment to safeguarding and promoting the welfare of children.

All documentation relating to applicants will be treated confidentially in accordance with the Data Protection Act (DPA).

Application Forms

Crossbar Alternative Provision uses its own application form and all applicants for employment will be required to complete an application form containing questions about their academic and full

employment history and their suitability for the role (in addition all applicants are required to account for any gaps or discrepancies in employment history). Incomplete application forms will not be shortlisted.

The application form will include the applicant's declaration regarding convictions and working with children, and will make it clear that the post is exempt from the provisions of the Rehabilitation of Offenders Act 1974. CVs will not be accepted.

It is unlawful for Crossbar Alternative Provision to employ anyone who is barred from working with children. It is a criminal offence for any person who is barred from working with children to apply for a position at Crossbar Alternative Provision. All applicants will be made aware that providing false information is an offence and could result in the application being rejected or summary dismissal if the applicant has been selected, and referral to the police and/or the DBS.

Job Descriptions and Person Specifications

A job description is a key document in the recruitment process, and must be finalised prior to taking any other steps in the recruitment process. It will clearly and accurately set out the duties and responsibilities of the job role.

The person specification is of equal importance and informs the selection decision. It details the skills, experience, abilities and expertise that are required to do the job. The person specification will include a specific reference to suitability to work with children in a boarding environment.

References

References for shortlisted applicants will be sent for immediately after shortlisting. The only exception is where an applicant has indicated on their application form that they do not wish their current employer to be contacted at that stage. In such cases, this reference will be taken up immediately after interview.

All offers of employment will be subject to the receipt of a minimum of two references which are considered satisfactory by Crossbar Alternative Provision. One of the references must be from the applicant's current or most recent employer. If the current / most recent employment does / did not involve work with children, then the second reference should be from the employer with whom the applicant most recently worked with children. The referee should not be a relative. References will always be sought and obtained directly from the referee and their purpose is to provide objective and factual information to support appointment decisions.

All referees will be asked whether they believe the applicant is suitable for the job for which they have applied and whether they have any reason to believe that the applicant is unsuitable to work with children.

Please note that no questions will be asked about health or medical fitness prior to any offer of employment being made.

Any discrepancies or anomalies will be followed up.

Crossbar Alternative Provision does not accept open references, testimonials or references from relatives.

Interviews

There will be a face-to-face interview wherever possible, and a minimum of two interviewers will see the applicants for the vacant position. The interview process will explore the applicant's ability to carry out the job description and meet the person specification. It will enable the panel to explore any anomalies or gaps have been identified in order to satisfy themselves that the chosen applicant can meet the safeguarding criteria (in line with Safer Recruitment Training).

Any information in regard to past disciplinary action or allegations, cautions or convictions will be discussed and considered in the circumstance of the individual case during the interview process, if it has not been disclosed on the application form.

At least one member of any interviewing panel will have undertaken Safer Recruitment Training or refresher training as applicable.

All applicants who are invited to an interview will be required to bring evidence of their identity, address and qualifications. Original document will only be accepted and photocopies will be taken. Unsuccessful applicant documents will be destroyed six months after the recruitment programme.

Offer of Appointment and New Employee Process

In accordance with the recommendations set out in KCSIE and the requirements of the Education (Independent School Standards) Regulations 2014, Crossbar Alternative Provision carries out a number of pre-employment checks in respect of all prospective employees.

If it is decided to make an offer of employment following the **formal interview**, any such offer will be conditional on the following:

- The agreement of a mutually acceptable start date and the signing of a contract incorporating Crossbar Alternative Provision 's standard terms and conditions of employment;
- Verification of the applicant's identity (where that has not previously been verified);
- The receipt of two references (one of which must be from the applicant's most recent employer) which Crossbar Alternative Provision considers to be satisfactory;
- For positions which involve "teaching work":
- i. Crossbar Alternative Provision being satisfied that the applicant is not, and has never been, the subject of a sanction, restriction or prohibition issued by the Teaching Regulation Agency (formerly National College for Teaching and Leadership), or any predecessor or successor body, or by a regulator of the teaching profession in any other European Economic Area country which prevents the applicant working at Crossbar Alternative Provision or which, in Crossbar Alternative Provision 's opinion, renders the applicant unsuitable to work at Crossbar Alternative Provision and
- ii. Crossbar Alternative Provision being satisfied that the applicant is not, and has never been, the subject of any proceedings before a professional conduct panel or equivalent body in the UK or any other country for any reason which prevents the applicant working at Crossbar Alternative Provision r which, in Crossbar Alternative Provision opinion, renders the applicant unsuitable to work at Crossbar Alternative Provision

Where the position amounts to "regulated activity" the receipt of an enhanced disclosure from the DBS which Crossbar Alternative Provision considers to be satisfactory;

- Where the position amounts to "regulated activity" confirmation that the applicant is not named on the Children's Barred List*;
- Confirmation that the applicant is not subject to a direction under section 142 of the Education Act 2002 which prohibits, disqualifies or restricts them from providing education at

- a school, taking part in the management of an independent school or working in a position which involves regular contact with children;
- Confirmation that the applicant is not subject to a direction under section 128 of the Education and Skills Act 2008 which prohibits, disqualifies or restricts them from being involved in the management of an independent school;
- Verification of the applicant's medical fitness for the role;
- Verification of the applicant's right to work in the UK;
- Any further checks which are necessary as a result of the applicant having lived or worked outside of the UK; and
- Verification of professional qualifications which Crossbar Alternative Provision deems a requirement for the post, or which the applicant otherwise cites in support of their application (where they have not been previously verified).
- * Crossbar Alternative Provision is not permitted to check the Children's Barred List unless an individual will be engaging in "regulated activity". Crossbar Alternative Provision is required to carry out an enhanced DBS check for all staff, supply staff and governors who will be engaging in regulated activity. However, Crossbar Alternative Provision can also carry out an enhanced DBS check on a person who would be carrying out regulated activity but for the fact that they do not carry out their duties frequently enough i.e. roles which would amount to regulated activity if carried out more frequently.

Whether a position amounts to "regulated activity" must therefore be considered by Crossbar Alternative Provision in order to decide which checks are appropriate. It is however likely that in nearly all cases Crossbar Alternative Provision will be able to carry out an enhanced DBS check and a Children's Barred List check.

A personal file checklist will be used to track and audit paperwork obtained in accordance with Safer Recruitment Training. The checklist will be retained on personal files.

The Rehabilitation of Offenders Act 1974

The Rehabilitation of Offenders Act 1974 does not apply to positions which involve working with, or having access to pupils. Therefore, any convictions and cautions that would normally be considered 'SPENT' <u>must be</u> declared when applying for any position at Crossbar Alternative Provision.

DBS (Disclosure and Barring Service) Certificate (formerly known as CRB Disclosure)

Crossbar Alternative Provision applies for an enhanced disclosure from the DBS and a check of the Children's Barred List (now known as an Enhanced Check for Regulated Activity) in respect of all positions at Crossbar Alternative Provision which amount to "regulated activity" as defined in the Safeguarding Vulnerable Groups Act 2006 (as amended). The purpose of carrying out an Enhanced Check for Regulated Activity is to identify whether an applicant is barred from working with children by inclusion on the Children's Barred List and to obtain other relevant suitability information.

It is Crossbar Alternative Provision 's policy that the DBS disclosure <u>must be</u> obtained before the commencement of employment of <u>any</u> new employee.

It is Crossbar Alternative Provision's policy to re-check employees' DBS Certificates every three years and in addition any employee that takes leave for more than three months (ie: maternity leave, career break etc) must be re-checked before they return back to work.

Members of staff at Crossbar Alternative Provision are aware of their obligation to inform the Director/Head of any cautions or convictions that arise between these checks taking place.

DBS checks will still be requested for applicants with recent periods of overseas residence and those with little or no previous UK residence.

Portability of DBS Certificates Checks

Staff may wish to join the DBS Update Service if they are likely to require another check in the future. Applicants may sign up to the Service for a fee of £13 per annum, which is payable by the applicant. This allows for portability of a Certificate across employers. Crossbar Alternative Provision will:

- Obtain consent from the applicant to carry out an update search.
- Confirm the Certificate matches the individual's identity.
- Examine the original certificate to ensure that it is for the appropriate workforce and level of check, ie enhanced certificate/enhanced including barred list information.

The Update check would identify and advise whether there has been any change to the information recorded, since the initial Certificate was issued. Applicants will be able to see a full list of those organisations that have carried out a status check on their account.

DBS Certificate

The DBS no longer issue Disclosure Certificates to employers, therefore employees/applicants should bring their Certificate to the Head, (for employees within 7 days of issue or applicants before they commence work or any project involving regulated activity).

Dealing with convictions

Crossbar Alternative Provision operates a formal procedure if a DBS Certificate is returned with details of convictions. Consideration will be given to the Rehabilitation of Offenders Act 1974 and also:

- The nature, seriousness and relevance of the offence;
- How long ago the offence occurred;
- One-off or history of offences;
- Changes in circumstances,
- Decriminalisation and remorse.

A formal meeting will take place face-to-face to establish the facts with the Director and Head. A decision will be made following this meeting. In the event that relevant information (whether in relation to previous convictions or otherwise) is volunteered by an applicant during the recruitment process or obtained through a disclosure check, the Director will evaluate all of the risk factors above before a position is offered or confirmed.

If an applicant wishes to dispute any information contained in a disclosure, they may do so by contacting the DBS. In cases where the applicant would otherwise be offered a position were it not for the disputed information, Crossbar Alternative Provision may, where practicable and at its discretion, defer a final decision about the appointment until the applicant has had a reasonable opportunity to challenge the disclosure information.

Secretary of State Prohibition Orders (Teaching & Management roles)

In all cases where an applicant is to undertake a teaching role of any kind, a Prohibition Order check will be made using the Employer Access Online Service. It is anticipated that this will be performed at offer stage. A person who is prohibited from teaching must not be appointed to work as a teacher in such a setting Prohibition orders are made by the Secretary of State following consideration by a professional conduct panel convened by the National College for Teaching and Leadership (NCTL). Pending such consideration, the Secretary of State may issue an interim prohibition order if it is

considered to be in the public interest to do so. A section 128 direction 39 prohibits or restricts a person from taking part in the management of an independent school.

A person who is prohibited is unable to participate in any management of an independent school, a governor on any governing body in an independent school, or a management position that retains or has been delegated any management responsibilities. A check for a section 128 direction will be carried out using the Teacher Services' system. Where the person will be engaging in regulated activity, a DBS barred list check will also identify any section 128 direction.

Proof of identity, Right to Work in the UK & Verification of Qualifications and/or professional status

All applicants invited to attend an interview at Crossbar Alternative Provision will be required to bring their identification documentation such as passport, birth certificate, driving licence etc. with them as proof of identity/eligibility to work in UK in accordance with those set out in the Immigration, Asylum and Nationality Act 2006 and DBS identity checking guidelines. Crossbar Alternative Provision does not discriminate on the grounds of age.

Where an applicant claims to have changed their name by deed poll or any other means (e.g. marriage, adoption, statutory declaration) they will be required to provide documentary evidence of the change. In addition, applicants must be able to demonstrate that they have actually obtained any academic or vocational qualification legally required for the position and claimed in their application form.

Overseas checks

Crossbar Alternative Provision, in accordance with the UK Visas and Immigration (UKVI) will, if applicable, sponsor new foreign nationals (see Certificate of Sponsorship section).

In addition, applicants who have lived/travelled abroad for more than 3 months will need to obtain a criminal records check from the relevant country. The applicant will not be permitted to commence work until the overseas information has been received and is considered satisfactory by Crossbar Alternative Provision.

Certificates of Sponsorship (CoS)

If an appointed applicant is a national of a non-EEA country, a CoS may be required. Before any offer of employment is made, the Interviewing Managers should consult with the Director to establish whether Crossbar Alternative Provision has any unallocated Sponsorship Certificates.

Criteria for issuing a CoS are:

- The job is in a "designated shortage" occupation, or
- It passes the Resident Labour Market Test (RLMT)
- The job is at NQF6 Level or above
- Minimum salary levels as stated by the UKVI are met.

Only the Director will be able to issue a CoS. In addition to the CoS the applicant must apply for entry clearance/leave to remain through the UK Visas and Immigration (UKVI) and comply with the UKVI requirements.

The process can take up to three months and staff cannot, under any circumstances, be employed until permission is given.

Induction Programme

All new employees will be given an induction programme which will clearly identify Crossbar Alternative Provision polices and procedures, including the Child Protection Policy, the Code of Conduct, and KCSIE, and make clear the expectations which will govern how staff carry out their roles and responsibilities.

Single Centralised Register of Members of Staff

In addition to the various staff records kept on site and on individual personnel files, a single centralised record of recruitment and vetting checks is kept in accordance with the Education (Independent School Standards) Regulations 2014 requirements. This is kept up-to-date and retained by the Head at Pimley Manor offices.

The Single Centralised Register will contain details of the following:-

- All employees who are employed to work at Crossbar Alternative Provision;
- All employees who are employed as supply staff to Crossbar Alternative Provision whether employed directly or through an agency;
- All others who have been chosen by Crossbar Alternative Provision to work in regular contact with children.

This will cover volunteers, Governors, peripatetic staff and people brought into Crossbar Alternative Provision to provide additional teaching or instruction for pupils but who are not staff members eg: sports coaches etc.

The Head will be responsible for auditing the Single Centralised Register and reporting his/her findings to the Director during the Summer Term meeting.

Record Retention/Data Protection

Crossbar Alternative Provision is legally required to undertake the above pre-employment checks. Therefore, if an applicant is successful in their application, Crossbar Alternative Provision will retain on their personnel file any relevant information provided as part of the application process. This will include copies of documents used to verify identity, right to work in the UK, medical fitness and qualifications. Medical information may be used to help Crossbar Alternative Provision to discharge its obligations as an employer e.g. so that Crossbar Alternative Provision may consider reasonable adjustments if an employee suffers from a disability or to assist with any other workplace issue.

This documentation will be retained by Crossbar Alternative Provision for the duration of the successful applicant's employment with Crossbar Alternative Provision. All information retained on employees is kept centrally, either in the Lilleshall Office in a locked and secure cabinet or uploaded into a secure google drive.

The same policy applies to any suitability information obtained about volunteers involved with Crossbar Alternative Provision activities.

Crossbar Alternative Provision will retain all interview notes on all unsuccessful applicants for a period of 6 months, after which time the notes will be confidentially destroyed (ie: shredded). The 6-month retention period is in accordance with the General Data Protection Regulations (GDPR).

Ongoing Employment

Crossbar Alternative Provision recognises that safer recruitment and selection is not just about the start of employment, but should be part of a larger policy framework for all staff. Crossbar Alternative Provision will therefore provide ongoing training and support for all staff, as identified through the Annual Review/appraisal procedure.

Leaving Employment at Crossbar Alternative Provision

Despite the best efforts to recruit safely, there will be occasions when allegations of serious misconduct or abuse against children and young people are raised. This policy is primarily concerned with the promotion of safer recruitment and details the pre-employment checks that will be undertaken prior to employment being confirmed. Whilst these are pre-employment checks Crossbar Alternative Provision also has a legal duty to make a referral to the DBS in circumstances where an individual:

- Has applied for a position at Crossbar Alternative Provision despite being barred from working with children; or
- Has been removed by Crossbar Alternative Provision from working in regulated activity (whether paid or unpaid), or has resigned prior to being removed, because they have harmed, or pose a risk of harm to, a child.

If the individual referred to the DBS is a teacher, Crossbar Alternative Provision may also decide to make a referral to the Teaching Regulation Agency.

Contractors and agency staff

Contractors engaged by Crossbar Alternative Provision must complete the same checks for their employees that Crossbar Alternative Provision is required to complete for its staff. Crossbar Alternative Provision requires confirmation that these checks have been completed before employees of the Contractor can commence work at Crossbar Alternative Provision.

Agencies who supply staff to Crossbar Alternative Provision must also complete the pre-employment checks which Crossbar Alternative Provision would otherwise complete for its staff. Again, Crossbar Alternative Provision requires confirmation that these checks have been completed before an individual can commence work at Crossbar Alternative Provision.

Crossbar Alternative Provision will independently verify the identity of staff supplied by contractors or an agency in and will require the provision of the original DBS certificate before contractors or agency staff can commence work at Crossbar Alternative Provision.

Visiting Speakers (and Prevent Duty)

The Prevent Duty Guidance requires Crossbar Alternative Provision to have clear protocols for ensuring that any visiting speakers, whether invited by staff or by pupils, are suitable and appropriately supervised.

Crossbar Alternative Provision is not permitted to obtain a DBS disclosure or Children's Barred List information on any visiting speaker who does not engage in regulated activity at Crossbar Alternative Provision or perform any other regular duties for or on behalf of Crossbar Alternative Provision.

All visiting speakers will be subject to Crossbar Alternative Provision's usual visitors signing-in protocol. This will include signing in and out.

Crossbar Alternative Provision will also obtain such formal or informal background information about a visiting speaker as is reasonable in the circumstances to decide whether to invite and/or permit a speaker to attend Crossbar Alternative Provision. In doing so Crossbar Alternative Provision will always

have regard to the [Visitors and Security Policy], the Prevent Duty Guidance and the definition of "extremism" set out in KCSIE which states:

"'Extremism' is vocal or active opposition to fundamental British values, including democracy, the rule of law, individual liberty and mutual respect and tolerance of different faiths and beliefs. We also include in our definition of extremism calls for the death of members of our armed forces, whether in this country or overseas. Terrorist groups very often draw on extremist ideas developed by extremist organisations."

In fulfilling its Prevent Duty obligations Crossbar Alternative provision does not discriminate on the grounds of race, colour, nationality, ethnic or national origin, religion or religious belief, sex or sexual orientation, marital or civil partner status, disability or age.

Volunteers

Crossbar Alternative Provision will request an enhanced DBS disclosure and Children's Barred List information on all volunteers undertaking regulated activity with pupils at or on behalf of Crossbar Alternative Provision (the definition of regulated activity set out above will be applied to all volunteers). Under no circumstances will Crossbar Alternative Provision permit an unchecked volunteer to have unsupervised contact with pupils.

It is Crossbar Alternative Provision's policy that a new DBS certificate is required for volunteers who will engage in regulated activity but who have not been involved in any activities with Crossbar Alternative Provision for three consecutive months or more. Those volunteers who are likely to be involved in activities with Crossbar Alternative Provision on a regular basis may be required to sign up to the DBS update service as this permits Crossbar Alternative Provision to obtain up to date criminal records information without delay prior to each new activity in which a volunteer participates.

In addition, Crossbar Alternative Provision will seek to obtain such further suitability information about a volunteer as it considers appropriate in the circumstances. This may include (but is not limited to) the following:

- Formal or informal information provided by staff, parents and other volunteers;
- Character references from the volunteer's place of work or any other relevant source; and
- An informal safer recruitment interview.

Policy Safer Recruitment Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

SEND Policy

Special Educational Needs Co-ordinator – Charlotte Wooley

Special Educational Needs (SEND) at Crossbar Alternative Provision recognises that every member of the Crossbar Alternative Provision community is special and has individual learning and wellbeing needs. We value the abilities and achievements of all our pupils, and we are committed to providing the best possible learning environment for each pupil. The SEND policy and practices are based on the needs of the individual student, national legislation, and Local Authority (LA) guidance. Crossbar Alternative Provision will seek to implement the objectives of this policy.

Our SEND Objectives

The SEND objectives at Crossbar Alternative Provision are in line with the current Code of Practice and include:

- Ensuring all pupils have access to a broad and balanced curriculum.
- Providing a differentiated curriculum appropriate to each individual's need and ability.
- Identifying pupils requiring SEND provision at the earliest opportunity in their school career and informing parents promptly.
- Ensuring SEND pupils take part as fully as possible in all aspects of their school life.
- Providing parents with regular information regarding pupil academic progress and attainment.
- Involving pupils in decisions affecting their future SEND provision, where practicable.

We recognise some pupils may have existing SEND on entry and others may experience SEND at some point in their school career. We also recognise that SEND can be temporary and can be present at different times. Our staff are committed to the principles of this policy. By implementing this policy and working collaboratively we believe pupils with SEND will be helped in managing their difficulties. This policy was created with input from pupils, parents, staff and relevant outside agencies. The final policy was issued by the Director and will be implemented in conjunction with our existing behaviour, equal opportunities, equality and complaints policies.

What are SEND?

A pupil has special educational needs if they require specific educational provision to be made. Difficulties may include:

- Pupils experiencing significant difficulty in learning in comparison with peers.
- Having a disability which prevents the pupil from accessing educational facilities.
- Pupils experiencing emotional difficulties which prevent them from engaging on a social or academic level.

Particular care will be taken in identifying SEND where lack of progress may be attributed to any of the following:

- English as an Additional Language (EAL).
- Absences due to long term illness/hospitalisation.
- Frequent geographical re-location.

Crossbar Alternative Provision and its partners believes that the admissions criteria should not discriminate against pupils with SEND ensuring they be treated as fairly as all other applicants for admission.

Stages in the process of identifying and meeting special educational needs:

A pupil who is perceived by any member of staff as having SEND is reported to the SENDCO with appropriate evidence, who will then investigate. The initial responsibility of care lies with tutors unless the pupil is identified as being in need of intervention, in which case the SENDCO becomes responsible for co-ordinating SEND for that pupil. Early identification of pupils with SEND is a priority. The identification of all educational needs will be met through considering the following:

Information from outside school:

- Parents.
- Previous school.
- Specialists e.g. Education Psychologist.
- Information provided through extra curricular activities.

Information from within school utilising the tutor's knowledge based upon:

- Observations.
- Internal tests.
- Written work.
- Oral work.
- Extracurricular activities.

Information from within school based upon the pupil's performance in:

- Public examinations.
- Standardised tests.

Additional relevant information from:

- Self-identification.
- The pupil's identification by other pupils.

In some instances diagnostic testing may be required. Once identified, priority will be given to liaising with parents and tutors regarding the pupil's SEND requirements and a plan of provision will be agreed upon.

What our expectations are

Parents/pupils are expected to support Crossbar Alternative Provision, wherever possible, in addressing their child's/own SEND. We believe a strong partnership with parents is essential in effectively addressing pupils' SEND and enabling them to achieve their potential. SEND pupils will be encouraged to participate in the decision-making processes affecting them. We will also provide on request, details of the local parent partnership to ensure parents receive comprehensive, neutral and appropriate advice.

Our SEND policy recognises and reinforces the need for teaching that is fully inclusive. Crossbar Alternative Provision will ensure appropriate provision is made for all pupils with SEND. We have adopted a whole business approach whereby pupils with SEND are, as far as is practicable, fully integrated into education. The SEND Code of Practice makes it clear that all teachers of pupils with SEND are expected to differentiate appropriately for different levels of need.

The role of the SENDCO

The SENDCO works within Crossbar Alternative Provision and with outside agencies, and is responsible for overseeing the administration of SEND provision and supporting staff to meet pupils' needs. Contact details are available via Crossbar Alternative Provision website and at the front of this policy. Every effort will be made to prioritise needs and to provide necessary provision, based on relevant evidence.

The SENDCO is supported in his role by:

- The Director
- Senior Leadership
- The DSL's
- All teaching staff

In College Provision

The aim of the SENDCO (and that of support staff) is to support pupils and to enable subject specialists to teach their subject to all pupils. On admission, we commit to continuity of support for pupils with existing SEND.

SEND Support

A pupil is deemed to be in receipt of SEND Support if they are unable to access the curriculum despite strategies attempted at Wave 1 of intervention – they are on either Wave 2 or Wave 3. Support may come from internal resources and external agencies working together.

Levels of provision fall into three categories – Wave 1, Wave 2 and Wave 3:

Wave 1

Pupils who are recorded as being Wave 1 may have a diagnosis of Dyslexia or ADHD but require no extra intervention – just high quality inclusive teaching.

Wave 2

Pupils who are recorded as being Wave 2 receive internal 1:1 intervention.

Wave 3

Pupils who are recorded as being Wave 3 receive specialist external 1:1 intervention.

EHC Plan

In the event of a pupil having an EHC Plan, Crossbar Alternative Provision will work with all relevant agencies to ensure appropriate recommendations are duly met (in line with the recently published SEND Code of Practice – June 2014).

Strategies for SEND

Crossbar Alternative Provision staff use a variety of strategies to support pupils in the widest SEND. The main methods of provision include:

- Inclusive education with tutor support through a differentiated curriculum.
- 1:1 support.
- Opportunities for pre-teaching.

We offer targeted pupil updates to parents through regular progress reports. We provide teaching guidelines on general SEND issues, and SEND also forms part of our current staff in-house development whereby best practice is regularly shared. We support pupils individually as necessary for specific reasons, on agreed programmes, working closely with the following external agencies:

- Local Authority (LA).
- Educational Psychologist (EP).
- Specialist Teacher Services (STS).
- Medical professionals.
- Speech and Language Therapists (SaLT).
- Children, Adolescent Mental Health Service (CAMHS).
- Educating Children Out of School (ECOS).
- Educational Social Worker (ESW).
- Connexions advisors.
- Relevant charities and organisations.

We apply for special access arrangements to support pupils in examinations when necessary, where academic evidence supports this need. The SENDCO regularly meets with Crossbar alternative provision's Director to ensure that the access arrangements held are current and valid.

The progress of SEND pupils will be monitored by considering observational evidence, formative and summative assessment. This information will be shared as necessary and reviewed regularly.

Evaluating our SEND policy

Through the evaluation of this policy, we will consider the views of:

- Pupils.
- Parents.
- Teachers.
- Governors.
- External professionals.

Pupil progress will provide evidence for the success of the SEND policy. This will be analysed through consideration of pupils meeting, the targets set within our review and evidence gathered through dialogue with pupils.

We consider the SEND policy document to be important and will review it annually. The outcomes of the review will ensure the policy is current and that it continues to inform the Director.

Policy Document SEND Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Staff Absence Policy

The principles of this policy

Crossbar Alternative Provision is committed to maintaining the welfare of all its staff, ensuring a safe and healthy environment in which to thrive at work and therefore strive to fully support staff in all areas of their well-being. Likewise, it is a firm expectation that all staff will attend work every day that they are able to do so. It is accepted that from time to time employees will have a genuine health reason that prevents them from attending. When this occurs, management will offer appropriate support to the employee whilst they are absent, aiming to facilitate their return to work as soon as is practicable.

The main objective of this policy is to minimise staff absence from work. This strategy for this will be through promoting a healthy working environment as set out in the Well Being Policy and promoting a healthy lifestyle outside of work. All staff will regularly be encouraged to access a range of health-promoting activities via team meetings and staff one-to-ones.

Organisational responsibilities

- To provide employees with details of the Staff Absence Policy and procedures.
- To maintain accurate records of staff absences.
- To keep reasonable contact with employees (which may involve meeting with them) whist absent from work and on their return to work.
- To monitor sickness absences at regular intervals.
- To address absences during staff performance reviews.
- To decide the most appropriate actions with any staff member who has accrued an unacceptable amount of absences.
- To promote a safe workplace and healthy lifestyle.

Employee responsibilities

- To attend work, unless genuinely unable to carry out duties due to illness or injury.
- To observe the organisations procedure for reporting sickness absence.
- To keep in contact with management and to attend any required meetings over the course of the absence.

Staff Absence Procedure

- In order to arrange the appropriate lesson cover, a simple absence process is necessary and all employees must adhere to it. Failure to observe this procedure may result in the absence being considered as unauthorised in alignment with the organisations disciplinary procedure and / or sick pay being with-held.
- On the first day of absence the employee must telephone Sam Pryce. In the event that Sam is not available, then they must telephone Charlotte Woolley or Jamie Haynes no later than 7.30am. If there is no answer to your call, you must leave a voicemail message and they will call you back. You must speak to Sam/Charlotte or Jamie before the absence can be authorised. The employee has a duty to keep in contact with Sam/Charlotte or Jamie throughout the duration of the absence.
- If the absence lasts for more than 7 consecutive days, the employee must provide a fit note from their GP without which further absences will not be authorised.
- If management are concerned that a reason for absence is not genuine either at the beginning of the absence, during the absence, or after the absence has occurred then this would be considered a conduct issue and the disciplinary procedure may be actioned.

Returning to work

A fit note certificate issued by a GP should state the period that the individual will be unfit and whether they need to see the employee again. If the doctor has not advised that they will need to see the employee again, then the employee must return to work immediately after the fit note has expired.

A return to work interview between the employee and their line manager will be conducted after an absence period last 1 day or longer. Wherever possible this should be conducted during the employee's first day back, but not longer than 3 days after their return. The reasons for this meeting are:

- To greet the employee and welcome them back to work, and to update them on any changes
 that have occurred whilst they were away. To make available to the employee any minutes
 from team meetings, training updates or other relevant information pertinent to their role.
- To enquire whether the employee requires any form of support or reasonable adjustment to their role for an appropriate period of time. For example, if the employee has been absent due to a foot/ankle injury, arrangements could be made for them to work on the ground floor of the building.
- If the employee's absences are a cause for concern, a discussion should take place about the history of the absences, the reasons, any clear pattern and an action plan drawn up with the aim of reducing further absences.
- If appropriate, the employee will be advised of the next stage in the procedure. For example a stage 1 Absence meeting (See below).
- Clear, accurate and factual minutes of this meeting must be recorded and signed by the manager and the employee.

To manage attendance accurately, absence should be monitored and reviewed. Outlined below are the trigger points which will ascertain when a staff members level of absence has reached a cause for concern.

Trigger points

- 3 or more incidents of absence in a six month period.
- 6 or more incidents of absence in a twelve month period.
- 4 weeks of continual absence.
- Where specific patterns of absence are apparent ie: every Friday, before school holidays

These trigger points should not be used as an automatic system to take further action — any such action should depend on the actual reasons for absence. Every employee's circumstances should be duly considered to ensure that all members of staff are treated consistently.

For part time staff members, trigger points should be pro – rata

Procedure

This procedure may be implemented where, regardless being discussed during the return to work interviews, absences have continued and the stated trigger points have been passed.

Stage 1 Absence meeting

The Internal Operations Manager, or another appointed by them, will invite the employee to a Stage 1 absence meeting, providing the date, time and venue, in writing. The employee must be provided with at least 5 working days notice of the meeting.

The meeting can go ahead if the employee does not attend, and they will be notified in writing of any decisions made to manage their absences.

During the Stage 1 Absence meeting the Internal Operations Manager will:

- Explain the reason for the meeting and why the levels of absences are of concern.
- Explore the reasons for absences and if there are any issues inside work or in the employee's personal life that may be contributing to the absences.
- Listen attentively to everything that the employee has to say and respond appropriately.
- Implement an agreed plan of identified support to improve attendance.
- Advise that it is expected that there will be a sustained improvement in attendance. Issue an appropriate period to monitor attendance.

Prospective Outcomes

- No further action required at this stage.
- Set or, if necessary, extend a period of informal attendance monitoring.
- Issue the staff member with a Stage 1 warning, which will stay on record for 6 months. Issue a period of attendance monitoring with the express understanding that further absences within this timeframe may trigger the next stage in the procedure.

Stage 2 Absence meeting

The Internal Operations Manager will invite the employee to a Stage 2 Absence meeting if no improvements have been made when the target period (of formal or informal monitoring) terminates.

The Internal Operations Manager will invite the employee to a Stage 1 absence meeting, providing the date, time and venue, in writing. The employee must be provided with at least 5 working days notice of the meeting.

The meeting can go ahead if the employee does not attend, and they will be notified in writing of any decisions made to manage their absences.

The Internal Operations Manager must ensure that all the information relating to the employees absence is accurate and correct AND that any offers of support to the employee via return to work meetings or Stage 1 Absence meetings have been given and documented. If the employee would like medical evidence to be considered during this meeting, it must be submitted prior to the event to provide time for the director or manager to give it due consideration.

During the Stage 2 Absence meeting the Internal Operations Manager will:

- Discuss their concerns about the continued absences and why it remains a management issue.
- Establish the reasons for absence. Are there any issues inside or outside of work that are contributing to or causing absences?

- Review any support measures that have already been put in place to assist staff members to reduce absences.
- Carefully consider the employees responses and identify any further support that can be offered to help the staff member reduce such absences.

Possible outcomes

- No further action needed at this stage.
- An extension of the support plan and absence monitoring set out in stage 1.
- Issue the employee with a Stage 2 warning, which will remain on file for 9 months. Issue a formal absence monitoring time frame. Explain (and provide in writing) that further absences will lead to a Stage 3 absence meeting that could result in dismissal.

Stage 3 Absence hearing

The member of staff should receive a letter, 10 days in advance of the meeting. This letter should detail:

- The date and time of the hearing and where it will take place. Due consideration must be given to these particulars.
- Any evidence that the organisation will rely on during the hearing. This includes medical evidence.
- Their entitlement to have in attendance a trade union representative / professional association representative or work colleague not involved in the matter. No other person may attend.
- The possible consequences of the hearing.
- That the employee must submit to the Internal Operations Manager any supporting evidence that he or she will present at the hearing at least 3 working days prior to the hearing.

The member of staff may be granted <u>one extension</u> of up to 5 days if their chosen representative cannot attend on the date or time of the meeting. Moreover, the hearing may go ahead in the absence of the employee and / or the representative. If this were to happen, the member of staff will be notified in writing of any decisions made during the hearing.

The objective of the meeting is to carefully deliberate whether the staff member can continue to be employed with the organisation. This deliberation will take into account their health, level of absences and the effect that this has had on their capability to perform their role to the expected standard. Consideration will also be given relating to the organisations ability to absorb the staff member's level of absence.

Possible outcomes

- If a case for dismissal cannot be ascertained, a final formal warning may be issued which will stay on the employee's record indefinitely. A formal attendance target will be set which, if failed, will result in dismissal without notice, on the grounds that the required levels of attendance have not been sustained.
- If the Director decides that the staff member's level of absences are unacceptable and unlikely to improve given the heard evidence, then the employee may be dismissed without notice on the grounds that the required levels of attendance have not and will not be sustained.

The management of long-term absence due to sickness

If an employee is absent for 4 weeks or longer, they will receive regular contact from the Internal Operations Manager or another appointed by them. These contacts may include regular reviews to talk about their continued absence, a potential time frame for their return to work with any reasonable adjustments that could be considered to help their return to duties.

Accrual of annual leave

All staff have the right to accrue annual leave whilst absent from work due to sickness.

Policy Document Staff Absence Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Return to work interview

The purpose of this meeting is to document the reason for absence and to establish if together we can consider strategies to avoid further absences

Name of employee:					
Name of manager present	::				
Date of 1 st day of absence	Date of return to work		No of days absent		
Reason for absence:		Any absences that are not agreed will be unauthorised and will be: Paid Not paid Delete as necessary			
Was medical advice sought? Was any advice given followed?					
Was the absence related to an accident at work? Was it reported? Provide details					
Is the member of staff fit t	o return	to work?	If not provide details		

Is there anything else that may affect recovery or the chance again?	es of this type of absence occurring
What support can The Crossbar Group provide?	
Any further action. Additional meeting? Attendance target? Fit	note to be adhered to?
Signature of employee:	Date:
Circutum of director / managers	Data
Signature of director / manager:	Date:

Staff Behaviour Policy

Introduction and Rationale

Crossbar Alternative Provision expects all it's staff to set the highest standards of professionalism and behaviour in order to provide all our students with role models they can look up to respect. This policy sets out the boundaries of behaviour and highlights the way in which staff are expected to behave.

This policy needs to be read in conjunction with the following policies:

- Crossbar Alternative Provision Staff Code of Conduct (Appendix 1)
- Child Protection and Safeguarding Policy
- E-Safety Policy
- Health & Safety Policy
- SEND Policy
- Administration of Medicines Policy
- Whistleblowing Policy

Overall Aims

This policy will contribute to safeguarding our students/students and promoting their welfare by:

- Clarifying standards of behaviour for staff;
- Contributing to the establishment of a safe, resilient and robust ethos in Crossbar Alternative Provision, built on mutual respect, and shared values;

Expectations

All staff will:

- be subject to Safer Recruitment processes and checks, whether they are new staff, supply staff, contractors, or volunteers etc.;
- receive appropriate induction training on their responsibilities in being alert to the signs of abuse, bullying or children at risk of radicalisation and on the procedures for recording and referring any concerns to the DSL
- read and sign to confirm that they have read Part 1 of Keeping Children Safe in Education
- read and sign to confirm that they have read the Crossbar Alternative Provision Code of Conduct
- read and sign to confirm that they have read the Crossbar Alternative Provision Safeguarding Policy.
- receive safeguarding training at intervals of no more than three years. Key staff will undertake more frequent specialist child protection training.

Obligations

Al staff should adhere to their relevant code of conduct

Additionally;

Communication with students including the use of social media

Staff should be aware that it is not appropriate to use social media to communicate with students. Staff are reminded that it is a criminal offence for a person aged 18 or over to have a sexual relationship with a student under 18 where that person is in a position of trust in respect of that child, even if the relationship is consensual.

Physical contact with students

There are occasions when it is entirely appropriate and proper for staff to have physical contact with students, but it is crucial that they only do so in ways appropriate to their professional role. Staff should, therefore, use their professional judgement at all times. Staff should not have unnecessary physical contact with students and should be alert to the fact that minor forms of friendly physical contact can be misconstrued by students or onlookers.

A member of staff can never take the place of a parent in providing physical comfort and should be cautious of any demonstration of affection.

Physical contact should never be secretive, or for the gratification of the adult, or represent a misuse of authority. If a member of staff believes that an action could be misinterpreted, the incident and circumstances should be recorded as soon as possible and a senior member of staff made aware.

Restrictive Physical Interventions

Any restrictive physical intervention should only be used:

- To prevent a student from harming himself/herself
- To prevent a student from harming others
- To prevent a student causing significant damage to property
- To prevent a student from engaging in a criminal act
- When a student engages in behaviour prejudicial to maintaining good order at the school or among any of the students, whether that behaviour occurs in the classroom during a teaching session or elsewhere within the curriculum provision.

Then only as a last resort when all efforts to diffuse the situation have failed.

Physical education and other activities requiring physical contact

Where exercises or procedures need to be demonstrated or supported extreme caution should be used if this involves direct contact with a student and, wherever possible, contact should be avoided. It is acknowledged that some staff, for example, those who teach PE and games, or who offer music tuition, will, on occasions, have to initiate physical contact with students in order to support a student so they can perform a task safely, to demonstrate the use of a particular piece of equipment/instrument or assist them with an exercise. This should, whenever possible, be done with the student's agreement.

Contact under these circumstances should be for the minimum time necessary to complete the activity and take place in an open environment. Staff should remain sensitive to any discomfort expressed verbally or non-verbally by the student.

Staff Code of Conduct

1. INTRODUCTION

- 1.1 This Code of Conduct is intended as a guide and a help to all Crossbar Alternative Provision staff. It sets out standards of conduct which staff are expected to follow when within, or representing the organisation. This code is not exhaustive but is written to assist staff and it is important that staff should take advice and guidance if necessary. If in doubt ask.
- 1.2 The underlying purpose is to ensure that the organisation provides a high quality service to its students and partners in accordance with the Mission Statement and to promote public confidence in the integrity of Crossbar Alternative Provision.
- 1.3 It takes in the requirements of the law and attempts to define the required levels of professionalism to ensure the well-being of the organisation, its staff and its customers.
- 1.4 It has been drafted to comply with the organisations Policies and Procedures.
- 1.5 Staff are requested to read this Code carefully and consider the issues which it raises.
- 1.6 The Head of Alternative Provision should also ensure that all staff are aware of the Code's contents and are fully briefed on its implications.
- 1.7 Reference to this Code will be made in all contracts of employment, and copies will be given to all staff. In addition, the induction programme for all new staff will reinforce the principles of this Code.
- 1.8 Investigations of alleged breaches of this Code will be covered under Crossbar Alternative Provision disciplinary procedures and related codes of practice.

2. CODE OF CONDUCT

2.1 EXCLUSIVITY OF SERVICE

- 1. Staff's off-duty hours are their personal concern, but they should avoid a position where duty and private interests conflict. This includes:
 - Staff members making online associations/friendships with current pupils via social networking sites such as Facebook, Snapchat and Twitter.

The above amendments have been included to safeguard the safety of pupils and the safety and professional integrity of the Crossbar Alternative Provision staff.

2. The College does not seek to preclude staff unreasonably from undertaking additional employment but you are required to devote your full time, attention and abilities to your duties during your working hours and to act in the best interests of the organisation at all times. Accordingly, you must not, without the written consent of the Head, undertake any employment or engagement that might interfere with the performance of your duties or conflict with the interests of the organisation.

3. It follows that, regardless of whether you are employed on a full-time or part-time contract, you are required to notify the Head of any employment or engagement that you intend to undertake whilst in the employment of the organisation.

2.2 SPECIFIC ASPECTS

- 1. Discrimination: Staff must at all times observe the organisations Equal Opportunities Policies for staff and pupils and treat pupils, parents and partners in accordance with those policies.
- 2. Health and Safety: Staff must take care of their personal hygiene, safety and welfare, and that of other persons who may be affected by their acts or omissions. All staff must comply with the requirements of the organisations Health and Safety policy and relevant legislation and regulations, and also ensure that pupils do likewise.
- 3. Fire: Staff must familiarise themselves with the fire precautions, procedures and drill routines. They must regard practice fire drills or building evacuations in a positive manner, and ensure they are perceived by pupils as an essential precaution to prevent risk of injury or fatality.
- 4. Business Practice: Staff must maintain an impeccable standard of integrity in all their professional relationships.
- 5. Media: Other than on matters of publicity, only the Director is authorised to speak or send any communication on behalf of Crossbar Alternative Provision to members of the press or broadcast media. This decision is to avoid any embarrassment or unfair pressure on staff. This authorisation may be extended by the Director to other staff members.
- 6. Copyright: Staff shall observe copyright laws on computer software, audio-visual and printed material.

7. Data Protection Act

It is the responsibility of all employees to ensure the organisation's compliance with the Data Protection Act. Personal data must only be used to assist you to carry out your work; it must not be given to people who have no right to see it. All staff should maintain the security of all computerised databases of information on individuals, whether they are staff, pupils or members of the general public. Staff should refer any queries to the Head.

2.3 GENERAL POINTS

- 1. Staff should display the highest possible standards of professional behaviour that is required in an educational establishment (see also Appendix 1).
- 2. Staff should seek to co-operate with their colleagues, providing support, help and guidance as required by them and their line manager, and enable effective communication throughout the organisation.
- 3. Staff should not use their position in the organisation for private advantage or gain.
- 4. Staff should avoid words and deeds that might bring the organisation into disrepute or might undermine colleagues in the perception of others (staff/pupils/parents/community).
- 5. Staff should retain professional independent objectivity and not promote political bias to others in their working activities.

- 6. Staff should be aware of, and should follow organisation policies, systems and procedures. They should normally communicate through the line management structure, and should ensure pupils do likewise.
- 7. Continuing professional development and support shall be provided by Crossbar Alternative Provision and, where appropriate and agreed, will be based on the objectives of the organisations Development Plan. Periodically, employees will be required to attend certain training activities.
- 8. Staff should attend their place of work punctually in accordance with their conditions of service and at the times agreed with their line manager. Those unable to avoid being late or absent should, whenever possible, give as much notice to the Head so that alternative cover arrangements may be made.
- 9. Crossbar Alternative Provision uniform should be worn at all times, if additional uniform is required each member of staff should email the Head detailing reasons for this.

2.4 ADMINISTRATIVE DUTIES

- 1. Delivery staff shall inform the Head at the earliest opportunity of any student absence, and reasons for this absence.
- 2. In order to ensure safeguards both for staff and pupils, staff must obtain permission from the Director:
 - before taking pupils off the organisations premises;
 - before arranging for any visiting speakers;
 - before incurring any expenditure other than the daily allowance, where given, on behalf of the organisation.

2.5 CONFIDENTIALITY

Staff shall maintain the appropriate levels of confidentiality with respect to student and staff records and other sensitive matters. They should take care not to discuss issues of particularly sensitive matters within the organisations community that could cause distress to staff, pupils or parents.

2.6 WHEN IN DOUBT, ASK!

If any member of staff is in any doubt with regard to the guidelines of this Code, and how they apply in any particular situation, then please consult with the Head. It is re-emphasised that this Code is intended to be a help and to enable fairness and equity between all staff.

APPENDIX 1

PROFESSIONAL BEHAVIOUR

Professional behaviour is a generic term, but within this Code of Conduct includes such aspects as:

- Acting in a fair, courteous and mature manner to pupils, colleagues and other partners;
- Co-operating and liaising with colleagues, as appropriate, to ensure pupils receive a coherent and comprehensive educational service;
- Endeavouring to assist the organisation achieve its corporate and strategic objectives in particular, by adopting a positive attitude to marketing and the achievement of quality and equality;
- Respect for Crossbar Alternative Provision property;
- Maintaining the image of the organisation through standards of dress, general courtesy,
 correct use of organisation stationery, etc.;
- Taking responsibility for the behaviour and conduct of pupils in the classroom and sharing such responsibility elsewhere on the premises;
- Being fit for work (ie not adversely influenced by drugs, alcohol, etc.);
- Not taking any illegal substances either in or out of the workplace.
- Being familiar with job requirements (eg proper preparation, uniform, use of suitable methods/systems, maintenance of appropriate/required records, etc), including keeping upto-date with developments relevant to the job.
- Being familiar with communication channels and organisational procedures applicable to both students and staff;
- Ensuring all assessments/exams/tests are conducted in a fair and proper (prescribed) manner,
 and that procedures are strictly followed with respect to confidentiality and security;
- Respect for the rights and opinions of others.

This list is not exhaustive but the examples are given as a summary.

APPENDIX 2

DISCIPLINARY RULES

The following are examples of behaviour which the organisation finds unacceptable. The list is not exhaustive and it is acknowledged that it will be necessary to exercise judgement in all cases and to be fair and reasonable in all the circumstances.

- 1. Any form of physical/verbal violence towards students.
- 2. Physical violence, actual or threatened towards other staff or visitors to the organisation.
- 3. Sexual offences, sexual insults or sexual discrimination against students, other staff or visitors to the organisation.
- 4. Racial offences, racial insults or racial discrimination against students, other staff or visitors to the organisation.
- 5. Theft of organisations monies or property and of monies or property of colleagues or visitors to the organisation. Removal from organisations premises of property which is not normally taken away without the express authority of the Head or of the owner of the property may be regarded as gross misconduct.
- 6. Deliberate falsification of documents such as expense claims for the purpose of gain.
- 7. Acceptance of bribes or other corrupt financial practices.
- 8. Wilful damage of Crossbar Alternative Provision property or of property belonging to other staff or visitors to the organisation.
- 9. Wilful disregard of safety rules or policies affecting the safety of students, other staff or visitors to the organisation.
- 10. Any wilful act which could result in actionable negligence for compensation against the organisation.
- 11. Refusal to comply with reasonable instructions given by staff with a supervisory responsibility.
- 12. Gross neglect of duties and responsibilities.
- 13. Unauthorised absence from work.
- 14. Being untruthful and/or engaging in deception in matters of importance within the organisations community.
- 15. Deliberate breaches of confidentiality particularly on sensitive matters.
- 16. Being incapable by reason of alcohol or drugs (not prescribed for a health problem) from fulfilling duties and responsibilities of employment.
- 17. Using illegal substances either in or out of the workplace.

All of the above disciplinary rules are examples of behaviorings.	aviour which could lead to formal disciplinary
Name:	Date:
Sign:	

18. Conduct which substantially brings the name of the organisation into disrepute or which seriously

undermines confidence in the employee.

Updated: G Cowan/J Haynes
Date: September 2022 - to be reviewed August 2023.
Signed by Director
Gavin Cowan

STUDENT RECRUITMENT, REGISTRATION AND CERTIFICATION POLICY

IT SHOULD BE NOTED THAT THE TRAINING PROVIDER, (CREATIVE SPORT & LEISURE), CURRENTLY MAINTAIN THIS POLICY FOR CROSSBAR COLLEGE STUDENTS. THIS IS FOR INFORMATION ONLY

1. Policy

The policy applies to all enrolled students of Crossbar Alternative Provision.

2. Aim of the policy

As Crossbar Alternative Provision is committed to support learners to take the right, realistic and well informed choice, Crossbar Alternative Provision provides quality information, advice and guidance as per the awarding body requirements. The process of quality information, advice and guidance continues from the registration to the certification of the course.

Ensuring aspirations, skills and attributes of the learners in selection of the courses before registration.

Registering the learner within the correct timescale according to the awarding body requirements. Maintaining an accurate, up to date and auditable centre registration, achievement and certification records according to awarding body requirements.

Claiming valid certification within the agreed time scales.

Ensuring staffs' knowledge about their roles and responsibilities on recruitment, registration and certification procedures.

Maintaining a secure, accurate and accessible audit trail to ensure that the registration and certification process for each learner can be tracked.

Ensuring accurate registration process by the head of the quality control team

3. Practice:

All course related information will be provided to the learners and advice and guidance will be provided to them if needed.

As a part of advice and guidance process, the quality control team will guide the learner so that the learner will know the outlines of the course, entry requirements, progression route to further education and the career advice and guidance.

An induction period will be provided for all new learners which will include; a programme overview; explain the registration and certification process; outline internal and external assessment; outline key dates relating to assessment; outline learners responsibilities and rights by way of policies in place.

All learners ID must be checked. Passport is the main and valid form of identification. For the proof of address, a utility bill (not more than 3 months) or an official letter from the local authority including Council Tax or HMRC confirming learner name and address will be accepted. A copy of national insurance number needs to be submitted as well.

The Head will liaise with tutors and assessors and ensure that a robust system of registration is in place.

The Head will ensure that all learners are aware of their registration status and that withdrawal, transfers or changes to any learners' details are kept up-to-date on centre systems.

The Head will ensure that all learners registered and inducted on to courses will be familiar with the institution's policies related to mal practices, appeals, internal verification and assessment along with the policy on reasonable adjustment and special consideration.

Tutors and assessors are responsible for the safe storage and accurate management of assessment and achievement data. All records need to be stored safely and securely for three years post certification.

Tutors and Assessors need to pass all records of learner achievement to the Head to ensure that certification claims can be made and internal records are updated accordingly.

The Head will liaise with Assessors and Tutors and shall ensure that timely certificate claims are made and that they are based solely on internally verified records and that these are made to the awarding body. All certificates should be audited to ensure accuracy and completeness. The Head will ensure that unit certification takes place for the learners who have not completed sufficient number of units to receive the full award but can be certified for the units that they have been achieved.

Policy Document Student Recruitment, registration and Certification Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

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Student Substance Policy

Introduction

Crossbar Alternative Provision are responsible employers and we take our obligations to our students very seriously. This is why we have set out this policy to help us ensure the health, safety and welfare of our students and to help us comply with our legal duties.

- Section 2(2)(e) of the Health and Safety at Work Act 1974 places a duty on employers to provide a safe and healthy working environment.
- It is an offence to supply, produce, offer to supply or produce controlled drugs.
- The Misuse of Drugs Act 1971 makes it an offence for the occupier of premises to permit knowingly the production or supply of any controlled drugs or allow the smoking of cannabis or opium on those premises.
- It is also an offence to aid or abet any of these offences.

Any reference in this Policy to a non-prescription drug refers only to controlled or illegal substances and does not refer to medicines, supplements and similar substances that are legally and commercially available in the United Kingdom.

Aims of the Policy

This Policy aims to:

- Comply with the Company's legal obligations to provide a safe and healthy working environment for all students;
- Comply with all of the requirements imposed by law;
- Raise awareness of the effects of drug misuse and its likely symptoms;
- Ensure that students are aware of their responsibilities regarding drug misuse and related problems; and
- Ensure that students who have a drug-related problem affecting their education are dealt with sympathetically, fairly and consistently.

Health and Safety

Misuse of drugs can lead to reduced levels of attendance, reduced efficiency and performance, along with impaired judgement and decision-making. Students should be aware that anyone under the influence of controlled drugs is a risk to everyone around them and should be alert to possible signs of drug abuse. Such indicators commonly include:

Sudden changes in behaviour;

- Confusion;
- Irritability;
- Fluctuations in mood and energy;
- Impairment of performance; and
- Increase in short term sickness absence.

If employees notice a student displaying any or all of these symptoms, employees should encourage them seek assistance through their education mentor. If they will not seek help themselves,

employees should draw the matter to the attention of their manager. Employees should always follow the Child Protection Policy if a student discloses or is under the influence of substances.

If students are prescribed medication, they must seek advice from their GP about the effect on their ability to engage in education. If unable to attend, parents/carers should advise the allocated education mentor at the earliest opportunity.

Prohibition

- Students are expected to arrive at education fit to engage in education and to be able to
 perform their duties safely without limitations due to the use or after-effects of drugs. The
 use of drugs also includes the use of substances formerly known as "legal highs" or
 psychoactive drugs, which are legal substances that have the effect of illegal drugs.
- No non-prescription drugs and cigarette tobacco can be consumed in, or brought onto, company premises, land or vehicles at any time by any person.
- The prohibition of non-prescription drugs and cigarette tobacco extends to all activities carried out by students whilst they are at education.
- No student should be found under the influence of, or in possession of prohibited substances and cigarette tobacco. If found in possession of, education mentors have the right to remove the substance. If the student refuses, they shall be sent home immediately and parents/carers and the police informed.
- If found under the influence of, education mentors will inform Director/Head immediately.

Disciplinary Action

A breach of these rules will be defined as gross misconduct and it is likely that the student in question will face consequences. The student will no longer be able to take part in any extra curricular activities during that week, or longer if deemed necessary by Director/Head.

Principles

- All information relating to a students health including, but not limited to, matters involving drugs, will be collected, held, and processed in accordance with the Company's Data Protection Policy.
- If a student is diagnosed as having a drug-related problem the Company will treat it as a health matter. This does not however excuse the student from any of the disciplinary matters that may fall within the scope of the Company's student disciplinary action.
- Drug-related problems may develop for a variety of reasons and over a long period of time. All
 drug-related issues will be dealt with, as far as possible, in a constructive and sympathetic
 manner. The persons responsible for all such issues in the Company are Gavin Cowan, Jamie
 Haynes and Charlotte Woolley who will also provide students with the details of where to
 seek further information and help.
- If it is considered that the learning environment or culture is the cause or a contributor to a drug related problem, the Company will take all reasonably practicable steps to ensure a reduction of such problems.

Policy Document Student Substance Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Substance Policy (staff)

Introduction

Crossbar Alternative Provision are responsible employers, and we take our obligations to our employees very seriously. This is why we have set out this policy to help us ensure the health, safety and welfare of our employees and to help us comply with our legal duties.

- Section 2(2)(e) of the Health and Safety at Work Act 1974 places a duty on employers to provide a safe and healthy working environment.
- It is an offence to supply, produce, offer to supply or produce controlled drugs.
- The Misuse of Drugs Act 1971 makes it an offence for the occupier of premises to permit knowingly the production or supply of any controlled drugs or allow the smoking of cannabis or opium on those premises.
- It is also an offence to aid or abet any of these offences.

This policy covers all employees, consultants, contractors, volunteers, agency workers and service users [students].

All managers have a specific responsibility to operate within the boundaries of this policy, to ensure that all staff understand the standards of behaviour expected of them and to take action when behaviour falls below its requirements.

Any reference in this Policy to a non-prescription drug refers only to controlled or illegal substances and does not refer to medicines, supplements and similar substances that are legally and commercially available in the United Kingdom.

Aims of the Policy

This Policy aims to:

- Comply with the Company's legal obligations to provide a safe and healthy working environment for all staff and service users;
- Comply with all of the requirements imposed by law;
- Raise awareness of the effects of drug misuse and its likely symptoms;
- Ensure that employees are aware of their responsibilities regarding drug misuse and related problems; and
- Ensure that employees and service users who have a drug-related problem affecting their work are dealt with sympathetically, fairly and consistently.

Health and Safety

Misuse of drugs can lead to reduced levels of attendance, reduced efficiency and performance, along with impaired judgement and decision-making. Employees should be aware that anyone under the influence of controlled drugs is a risk to everyone around them and should be alert to possible signs of drug abuse. Such indicators commonly include:

Sudden changes in behaviour;

- Confusion;
- Irritability;
- Fluctuations in mood and energy;

- Impairment of performance; and
- Increase in short term sickness absence.

If employees notice a colleague displaying any or all of these symptoms, employees should encourage them to seek assistance through their line manager or Director. If they will not seek help themselves, employees should draw the matter to the attention of their line manager. Employees should not, under any circumstances, discuss their concerns with any other colleagues.

If employees are prescribed medication, they must seek advice from their GP about the effect on their ability to carry out their job and whether duties should be modified. If so, employees should advise the Director/Head immediately.

Prohibition

- Employees are expected to arrive at work fit to carry out their job and to be able to perform their duties safely without limitations due to the use or after-effects of drugs. The use of drugs also includes the use of substances formerly known as "legal highs" or psychoactive drugs, which are legal substances which have the effect of illegal drugs.
- No non-prescription drugs can be consumed in, or brought onto, company premises, land or vehicles at any time by any person irrespective of their status in, or business with, the Company.
- The prohibition of non-prescription drugs extends to all activities carried out by staff whilst
 they are at work. These activities include, but are not restricted to, driving on company
 business, when on call or standby duties or when on trips for company business, training or
 social events.
- No service user should be found under the influence of, or in possession of prohibited substances. If found in possession of, employees have the right to remove the substance.
- If found under the influence of, employees will inform Director immediately.
- Crossbar Alternative Provision reserve the right to drug test all employees, refusing to do so
 or a positive test may result in disciplinary action.

Disciplinary Action

A breach of these rules will be defined as gross misconduct and it is likely that the employee in question will face summary dismissal. If, however, an employee agrees to undertake appropriate treatment and/or rehabilitation for an acknowledged drug-related problem, the Company may decide to suspend any ongoing disciplinary action for related misconduct or poor performance pending the outcome of the treatment.

Principles

- All information relating to an employee's health including, but not limited to, matters involving drugs, will be collected, held, and processed in accordance with the Company's [Employee] Data Protection Policy.
- If an employee is diagnosed as having a drug-related problem the Company will treat it as a health matter. This does not however excuse the employee from any of the disciplinary matters that may fall within the scope of the Company disciplinary policy.
- Drug-related problems may develop for a variety of reasons and over a long period of time. All drug-related issues will be dealt with, as far as possible, in a constructive and sympathetic manner. The persons responsible for all such issues in the Company are Gavin Cowan and

- Jamie Haynes who will also provide employees with the details of where to seek further information and help.
- All requests for help will be treated in the strictest confidence and all information gathered as
 a result will be held in accordance with the Company's Data Protection Policy. However, it
 must be recognised that, in supporting staff, some degree of information-sharing is likely to
 be necessary.
- The Company reserves the right to give affected employees lighter duties at the same rate of pay or require them to take paid leave if it is deemed appropriate.
- Following effective treatment and in the absence of any disciplinary action the Company will endeavour to return an affected employee to the same role previously fulfilled by the employee to a suitable alternative.
- In the event that an employee following successful treatment for a drug related problem suffers a relapse the Company is under no obligation to make provision for any further treatment and the employee in question may face summary dismissal.
- If it is considered that the working environment or culture is the cause or a contributor to a drug related problem, the Company will take all reasonably practicable steps to ensure a reduction of such problems.

Policy Document Substance Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Student Support Policy

Introduction

Crossbar Alternative Provision is committed to supporting students as they work towards fulfilling their academic and personal potential. Together as staff and students we form a community working to facilitate learning within a culture based on mutual respect in which individual rights, responsibilities and diverse needs are promoted. As such it is in the best interests of the students themselves that Crossbar Alternative Provision provides a supporting and enriching environment in order that all are able to develop and achieve their personal and professional goals.

Scope of Policy

This policy is particularly focused on supporting students to achieve their potential and therefore considers the key barriers that may occur within the students experience:

- Special Learning Needs
- Emotional Needs
- Psychological Needs and
- Mitigating Circumstances

Supporting students with special needs

One of the driving principles of Crossbar Alternative Provision is to recruit students from diverse backgrounds. Therefore Crossbar Alternative Provision is committed to developing academic processes to enable learning and progression for all, leading to adaptations of teaching, learning or assessment activity where relevant and practicable.

Crossbar Alternative Provision supports all prospective, applicant and current students. All applications are considered in the first instance based on academic merit without reference to disability. Crossbar Alternative Provision then endeavours to make such practicable and reasonable adjustments to each and every applicant student with a disability or requiring any kind of special support. In doing so Crossbar Alternative Provision will align, where feasible, its policies and procedures, making reasonable adjustments to support all individuals to meet their particular needs.

Crossbar Alternative Provision continues to take every possible initiative to continuously improve its student support systems with specific reference to meet the special needs of any vulnerable student with visible and invisible difficulties. Information about students' needs will be managed consistently with established industry practices.

To ensure this objective, Crossbar Alternative Provision proposes to include a standard - essential item on the agenda of all committee meetings to identify such areas requiring additional infrastructure and adjustments. The desire to further develop an inclusive approach and to meet individual student needs will also be reflected into teaching and assessment activities. This will manifest, for example, in reasonable adjustments to assessment (e.g. extra-time for assessment or adaptation of examination condition) and teaching (e.g. provision of slides in advance and with appropriate font/colour choices) to support those students disclosing to Crossbar Alternative Provision specific conditions and needs.

Information about students' needs will be treated with utmost confidentiality and only disclosed to members of staff when necessary to improve learning and support environment or activities. Students will be informed about the management of the information relating to their disabilities or special needs and their consent will be sought before sharing any information. Exceptions to this specific issue are in relation to demonstrable serious risk to life and health of the student and others, and with reference to general laws and regulations.

Emotional Needs

Crossbar Alternative Provision is committed to ensuring that students are entitled to receive education and training free from threat, oppression, or abuse. The student disciplinary process reinforces the view that bullying and harassment are unacceptable and inconsistent with Crossbar Alternative Provision objectives. Bullying or harassment of any form will not be tolerated. Staff will be available to support all students with emotional needs whether arising from within Crossbar Alternative Provision or external circles of influence. In line with the detailed safeguarding policy, students are free to discuss concerns in private with college staff.

All staff will set a good example to students and promote mutual co-operation and respect within the Crossbar Alternative Provision community and make plain the Company's attitude towards bullying and harassment.

Crossbar Alternative Provision will provide specialist advice and guidance on bullying and harassment during the Induction period and through its tutorial provision.

Any incidents of bullying will be reported to the Head. Staff will act, without delay and positively; when bullying or harassment of any kind are reported or observed. Crossbar Alternative Provision's student disciplinary procedure will be instigated as appropriate.

Psychological Needs

At times an individual's mental health may not be as resilient as expected due to varying factors related to modern lifestyles within a global community. Crossbar Alternative Provision does not judge individuals in anyway based on their resilience to these pressures.

Opportunity to discuss these needs with a member of staff can always be made. Initial and private contact can be with the Head. Discussion will be made regarding what personalised support is required to sustain the student and whether this can be located within Crossbar Alternative Provision or if a referral to an external agency is required.

Depending on the potential for the student to achieve the relevant qualification within the previously agreed schedule, further discussion, at an appropriately sensitive time, will be undertaken to explore the relevance of a temporary deferment of studies. This is always discussed with the view that the student will be able to resume studies and achieve their desired qualification.

Mitigating Circumstances

At times unplanned and severe events occur that may have a significant impact on a student's ability to meet an assessment deadline. Crossbar Alternative Provision understands this and as such will support all students to minimise the effect on the assessment outcome.

Policy Document: Student Support Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Transporting Students Policy

Introduction

The issue of transporting children/young people in cars, particularly members of staff's own cars is one which causes concern to some staff. It is however a necessary part of the work that some staff carry out. These guidelines aim to give advice to those staff who undertake this task in order to keep themselves and the people they are transporting safe.

Guiding Principles

The guiding principle should be that transporting children/young people in staff cars should be the exception to the rule rather than the norm unless it is an accepted part of a member of staff's role and included in their job description. Any journeys undertaken should always be planned and absolutely necessary.

In certain circumstances children/young people may need to be transported in an emergency situation where management cannot be contacted to approve this. It is anticipated that these by the nature of them being emergencies would be very rare. This guidance however, still needs to be followed to ensure the safety of staff and young people. Services should therefore put plans in place for such situations that will allow workers to carry out such transport functions with delegated management approval to ensure we act in the best interests of the child/young person.

In situations that have not been planned for or where a section has not agreed its procedures workers will still need to act in the best interest of young people. If this means they have to be transported in a car then as long as the worker is acting in accordance with their job role, is following this guidance and associated risk assessment and is not breaking any road traffic legislation, then they will be covered by the local authority for this action as long as they are not acting in a negligent manner.

Drivers and their Vehicles

Drivers are responsible for their own vehicles roadworthiness and appropriateness for the task to be undertaken and their fitness to drive. Managers are responsible for monitoring and verifying this. All staff who drive as part of their role and their managers must be fully familiar with the Councils Management of Occupational Road Risk Policy and Guidelines, and ensure that these are complied with.

Key features of this document include drivers must ensure that they: -

- Have an appropriate valid driving license
- Are insured for the journey (Business Use)
- Have a valid MOT certificate
- Have a valid Excise licence (TAX)
- Have checked the vehicle is in a roadworthy condition
- Are not excessively tired, fatigued or under the influence of alcohol or drugs.
- Meet minimum eyesight standards for driving. If they need to wear glasses or contact lenses to meet minimum standards, these must be worn at all times.
- Have no medical condition including the taking of medication or infirmity that may affect their ability to drive safely.

Additionally, all drivers should ensure that they have regular eyesight tests to ensure that their eyesight remains within minimum standards for driving. Drivers should also ensure that if their health changes and this could affect their ability to drive then they inform their manager of this immediately. Drivers are also obliged to notify their manager of any driving convictions, endorsements or disqualifications immediately.

Managers

Managers of those who transport children/young people in their cars must ensure that the staff being asked to carry out this role have the necessary competence and experience. Whilst defining driver competence is always a subjective decision drivers will not normally be deemed competent unless they are between the ages of 18 and 70 and have at least 1 years driving experience after passing their driving test. Managers deeming staff competent to drive outside their parameters will need to fully justify and record the reasons for this decision, equally where a member of staff meets the criteria but the manager has concerns regarding their competence to drive, the reasons a member of staff is not deemed competent and therefore not allowed to transport children/young people, should be recorded.

In making any such decision the needs of the service need to be balanced against the safety of the children/young people and members of staff, and where there is any doubt the safety of the children/young people and staff should take priority.

Managers should check the documentation of their drivers and vehicles before they have staff driving for them in the first instance and then periodically at an interval relevant to the service after that, for the staff who regularly transport children/young people as part of their role, an annual check may well be appropriate and for staff who only carry this out very infrequently a check each time this happens may be more appropriate.

Children / Young People

Before children/young people are transported in staff cars the need and reasons for this method of transportation should be clearly established. Once this has been established a full picture of the needs of the child/young person (including physical, emotional, behavioural and medical) and the risks that this may present to them or the staff involved when transporting them needs to be established. This should involve gathering and sharing information with all agencies involved with supporting the child/young person. This information is required to inform specific risk assessment for transporting the child/young person. The information will need to be reviewed regularly to ensure it remains valid.

Risk Assessment

Each section/service area should produce a risk assessment for transporting children/young people based on their circumstances and way of working. The generic risk assessment for this activity can be adapted and used for this. Over and above this where information gathered on a child/young person or staff members safety poses significant risk to the child/young person or staff members safety during transportation, then a specific risk assessment relating to this activity must be carried out. It is not possible to give full detailed control measures for such risk assessments as they will relate to the particular needs of the individual and the specific circumstances involved.

However, when considering children/young people with medical conditions their transport and any control measures required during transport if this is to be a regular occurrence, should be included in their individual care/treatment plan. This should be used to inform any risk assessment. A second

person, trained in administering medication or the relevant medical procedure should always be provided where necessary.

For children/young people who present with behavioural issues a range of control measures could be considered; from not transporting the person if it is felt their behaviour is such that doing so is not safe, providing an escort to ensure the driver can concentrate safely on driving, placing the child/young person so they cannot easily distract the driver (diagonally across from the driver in the back seat) amongst others.

Child locks should be used when transporting children/young people as a control measure.

Travelling

Only pre planned journeys should be undertaken and these should always be pre-approved by a manager. All journeys should have a fixed start and finish time and these should not be altered without authorisation.

A system needs to be put in place and communicated to staff to ensure an appropriate response is summoned and action taken in the event of an accident or emergency during transport. All staff who transport children/young people as part of their role should have access to a mobile phone or the appropriate means of communication.

All journeys should only be for named children/young people and their family if necessary, other people should not be transported with the child/young person if they are not named and part of the arrangement.

The law makes drivers responsible for ensuring those under 14 years of age wear an appropriate seatbelt or child restraint. However, where staff are transporting children/young people as part of their job then they will at all times be responsible for ensuring the children/young people they are transporting are wearing a suitable restraint irrespective of their age. As there are very clear dangers to passengers and drivers if restraints are not worn then if a driver becomes aware of this they should stop the journey as soon as it is safe to do so. If the passenger continues to refuse to wear a seatbelt/restraint then the contract system should be implemented and the journey ceased until a solution is found.

Drivers must not use mobile phones, drink, or smoke while transporting children/young people and should be aware of the highway code and drive appropriately and within speed limits. In order to facilitate this when planning journey's adequate time for the journey must be allowed.

Child Restraints

When staff are transporting children/young people they should ensure that the correct type of restraint is used and that it meets the required standards. Restraints should also be checked before use to ensure that they are well-maintained and fit for purpose, with no defects.

If no seat belts are fitted in the front, then passengers including children and young people cannot travel in the front.

NB: - CARS, VANS, GOODS VEHICLES WHICH DO NOT HAVE SEATBELTS FITTED MUST NOT BE USED TO TRANSPORT YOUNG PEOPLE.

Children/Young People

Parents must give their permission for children/young people to be transported in a staff member's vehicle, where this is necessary. Every effort should be made to gain written consent but where this is not practically possible; details of the verbal consent should be recorded. If no type of consent is

obtained, transportation should not be permitted.

Children/young people must behave appropriately while travelling in the vehicle. If there are any concerns during the journey a dynamic "on the spot" risk assessment should be carried out to

determine if there is a significant risk to the driver or passenger and appropriate action taken.

If the child/young person has a medical condition that is likely to require additional support/medication, a copy of their Education, Health and Care Plan plus appropriate medication

must be available. A parent or member of staff who has received training in administering

support/medication should accompany the young person in the vehicle.

Accidents/Incidents

In the case of a road traffic accident, these must be reported by the driver, to their own insurance company and passengers must be advised of the name and address of the insurance company, if

wishing to make a claim.

Policy Document Transporting Students Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Gavin Cowan

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Virtual School Policy

Virtual School Heads

As an Alternative Provision, the Designated Lead should work with the Virtual School Head to discuss how funding can be best used to support the progress of looked after children in the school and meet the needs identified in the child's Personal Education Plan. The Designated Lead also works with the Virtual School Head to promote the educational achievement of previously looked after children. We will follow the statutory guidance on Promoting the Education of Looked After Children.

Policy Document: Virtual School Policy

Updated: G Cowan/ J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Well Being Policy

Introduction

Crossbar Alternative Provision aims to reduce absences through ill health, retain its valued staff, increase productivity and efficiency and improve job satisfaction. The methods in which this will be done is set out in this policy.

Leadership at Crossbar Alternative Provision are fully engaged in developing a happier and healthier team and appreciate that our place of work can be utilised to foster an environment that champions healthier working practices.

The organisation aims to promote the benefits of making healthy lifestyle choices outside of work. Senior management lead by example in their commitment to a healthy lifestyle by regularly exercising and not smoking.

Physical health

Being physically active is crucial for maintaining good health and wellbeing. Many causes of ill health among adults are associated with a lack of physical exercise and increasing physical activity can alleviate and improve symptoms of existing health issues.

Exercise can help alleviate stress and anxiety, improve mood and musculoskeletal conditions. There is evidence to suggest that regular activity results in a quicker recovery from any illnesses that are experienced.

Staff are also encouraged to adhere to the Health and Safety policy, and report anything that may compromise the health of any employee, such as broken or faulty furniture or equipment.

Mental Health

Being mentally unwell and suffering from work related stress is linked to disease and disability and is responsible for approximately 12.7% of absence from work. Protecting the mental health of staff is a priority of Crossbar Alternative Provision and as such the Director is committed to promoting staff being mentally healthy in the following ways:

- Mental Health Awareness training. SLT will undertake yearly training to update their knowledge, understanding and awareness of mental health issues, management of MH issues in the workplace and the Disability Discrimination Act.
- Where there is long term absence due to MH issues, wherever possible a graduated return to work will be implemented
- Any member of staff experiencing MH problems will be treated impartially and consistently.
 Matters regarding their health will be treated with strict confidentiality and will only be shared on a need to know basis with the express consent of the individual.

Policy Document Well Being Policy Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director

Whistleblowing Policy

Whistleblowing is what happens when an employee reports their concern(s) about particular practices or incidents that have occurred or are occurring in the workplace. Such practises could include unlawful conduct, financial misconduct or negligence, danger to the staff, learners or any visitors to the centre, or the poor conduct or misconduct of employees. This policy complements Crossbar Alternative Provision's Safeguarding Policy, Code of Conduct and Health and Safety Policy.

The aim of this policy is to encourage and empower staff to report serious concerns rather than ignore any arising issues.

The Director (Gavin Cowan) and management are committed to the highest possible standards of transparency and accountability and will take actions to deal with any inappropriate or unsuitable practice. The Director and management will:

- Provide avenues for staff to report concerns outside of their line management.
- Will not allow any staff member who comes forward with an issue reported in good faith to be treated unfairly or victimised in any way.
- Make sure that all reports are dealt with in strict confidence and do their utmost to protect the identity of the whistle-blower.
- Look into any concerns brought to their attention and provide a response to the issue raised.
- Take action against the wrong doers in line with Crossbar Alternative Provision's Code of Conduct, Health and Safety Policy and Safeguarding Policy.
- Similarly, action will be taken against any staff member found to have made a deliberate false allegation.

When should the Whistleblowing Policy apply?

The Public Interest Disclosure Act 1998 outlines when statutory whistleblowing protection applies. These are:

- A criminal Offence
- Failure to comply with a statutory or legal duty
- Improper or unauthorised use of funds
- A miscarriage of justice
- Sexual or physical abuse of any staff member or learner
- Any discrimination of any staff member or learner on the grounds of sex, age, race, disability, religion, belief or sexual orientation.
- Endangering of a person's health and safety
- Damage to the environment
- Deliberate concealment of any of the above.

Similarly, the Director will provide protection to any employee who raises concerns deemed to be contravening Crossbar Alternative Provision's Code of Conduct. This policy will be implemented encompassing relevant legislation.

How to raise a concern

The Director (Gavin Cowan) will accept any concern made verbally or in writing and respond to any concern raised under the Whistleblowing Policy, within 3 days. This response will include:

• An acknowledgement that the issue has been received.

• Details of how the investigation will be made and when.

Depending on the nature of the concern raised, the investigation may involve

- The Police
- The Health and Safety Executive
- The Local Authority
- Ofsted

However some issues could be settled without any required investigation.

The Director accepts that the decision whether or not to disclose a concern can be difficult, fear of retaliation from those responsible for the alleged issue can be one reason for a member of staff not to come forward. The Director will not tolerate any bullying or harassment and will be proactive in taking steps to ensure this does not happen.

If a member of staff would like to raise a concern outside of the company, or believes that the Director has not appropriately dealt with their concern the contact points detailed below may be relevant:

- Ofsted
- The Police
- Your Solicitor
- The Health & Safety Executive

Policy Document: Whistleblowing Policy

Updated: G Cowan/J Haynes

Date: September 2022 - to be reviewed August 2023.

Signed by Director